Stock Code：1432

TRK CORPORATION
2026 Annual Report

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One. Letter to Shareholders

Dear Shareholders,

We sincerely thank you for your long-term support and recognition of TRK Corporation. Looking back on 2025, under the leadership of the Board of Directors and the management team, the Company has continued to uphold prudent operations as its core principle. We have actively adjusted our business structure and resource allocation, strengthened our operational fundamentals, and laid a more competitive foundation for the Company's long-term growth.

Since being reclassified under the "Sports and Leisure" sector in 2023, the Company has further focused its operations on its core sports and leisure business and overseas market expansion, gradually transforming from a shopping mall operator into a leading brand in a comprehensive sports and leisure ecosystem. In 2024, the Company successfully completed a private placement capital increase of NT$261 million. Following the capital increase, the paid-in capital reached NT$1.08 billion, further strengthening the Company's financial structure and providing sufficient momentum for overseas expansion and new business investments.

At the same time, the Company prudently evaluated the overall efficiency of its resource allocation. In November 2025, the Board of Directors approved the transfer of the operating assets, related rights, and obligations of the Taichung Taroko New Era Shopping Center and Hsinchu Nanya Plaza to Farglory Retail Co., Ltd. for a total consideration of NT$1 billion (tax included). The effective date of the business transfer is set on December 31, 2025.

Going forward, the Company will focus on three core business pillars—sports and leisure, overseas operations, and real estate—concentrating resources on businesses with high growth potential and high value-added opportunities.

I. Business Overview in 2025

The Group's primary revenue continues to be derived from its sports and leisure business and department store operations. Based on the revenue structure for the first three quarters of 2025, the sports and leisure segment accounted for 59.21% of total revenue, while department store operations accounted for 40.79%, indicating that the Company's core growth momentum has gradually shifted from retail operations to its core sports and leisure business.

In the sports and leisure segment, the Company continues to deepen its diversified brand portfolio, including batting cages, bowling centers, Roller186 skating rinks, hot stone spa facilities, and the family entertainment brand "Yu Kids Island." Through these offerings, the Company has established a comprehensive and differentiated experiential consumption ecosystem. By adopting branding, youth-oriented positioning, and community-driven operating strategies, the Company enhances market recognition and strengthens customer engagement.

In terms of overseas operations, the Company's expansion in the U.S. market has officially entered the operational stage. The first location, the Katy store in Houston, Texas, commenced operations in March 2025; the second location, the Mesa store in Phoenix, Arizona, opened in July 2025; and the third location, the Chandler store in Phoenix, opened in November 2025. All three locations are directly operated and are situated within high-traffic indoor shopping mall environments, with each store ranging from approximately

20,000 to 30,000 square feet. These locations lay an important foundation for the Company's future overseas growth.

With respect to the real estate segment, Taroko Construction and its investee companies continue to focus on urban renewal and land development projects in the Greater Taipei area. In addition, through Bali Tourism Co., Ltd., the Company operates the "Yangmingshan American Resort," integrating cultural, leisure, and wellness elements to create a differentiated leisure real estate value proposition.

Description of Principal Business Development

(I) Sports and Leisure Business

Since 2003, the Company has been deeply engaged in the sports and leisure industry, adhering to its core philosophy of promoting sports culture and delivering high-quality leisure experiences. It has continuously expanded its diversified venue network and service offerings. To date, the Company operates 10 batting cages, 4 bowling centers, 3 "Roller186" skating rinks, 2 "Fu Tang" hot stone spa facilities, and 10 "Yu Kids-Island" family entertainment centers across Taiwan. These operations collectively form a comprehensive service ecosystem spanning sports, entertainment, and family leisure, establishing a diversified business portfolio with scale and integration advantages.

In developing its sports and leisure business, the Company upholds the long-term vision of promoting Taiwan's national pastime culture, while continuously enhancing venue experiences and upgrading its offerings along four key dimensions: diversification, trendiness, convenience, and safety. Through collaborations with professional baseball teams, the application of well-known IP licensing, and ongoing upgrades and smart integration of facilities, the Company continues to create innovative experiences. This transformation elevates sports and leisure from a single activity into an integral part of everyday life, further strengthening brand differentiation and steadily advancing toward becoming a leading experiential consumption brand.

To enhance service integration and extend consumption scenarios, the Company has also developed its sporting goods retail business by adopting an integrated operating model that combines "on-site experience with immediate consumption." Retail outlets are established within sports venues to provide one-stop services covering baseball and softball equipment, protective gear, sporting goods, apparel, accessories, and training-related products. This enables customers to complete their purchases during the experience, effectively improving convenience and increasing average transaction value. This model not only strengthens customer engagement but also generates dual revenue streams from venue operations and merchandise sales, thereby enhancing overall operational efficiency and profitability.

In terms of product strategy, the Company continues to introduce high-quality domestic and international sports brands, addressing the needs of both professional athletes and general consumers, and building a diverse and comprehensive product portfolio. At the same time, by integrating professional baseball events, themed activities, and IP licensing, the Company launches co-branded and limited-edition products with strong appeal and collectible value. These efforts effectively enhance brand visibility and market attractiveness while strengthening emotional connections with consumers.

Looking ahead, the Company will continue to deepen its experiential consumption and brand-oriented strategies. Through venue upgrades, integration of digital sales channels, and optimization of membership management systems, the Company aims to enhance space productivity and operational efficiency, while promoting the integration of online and offline resources. This will enable the creation of a comprehensive consumer ecosystem that combines “sports experience, professional equipment, and lifestyle.” The sports and leisure business will continue to serve as one of the Group’s core drivers of stable growth, contributing to long-term revenue and profitability.

In terms of emerging business development, the Company continues to focus on business models with stable growth potential that align with market trends. Among them, the “Fu Tang” hot stone spa brand has successfully capitalized on the rising demand for wellness and quality lifestyle experiences. Since the opening of its first location at Hsinchu Taroko Nanya Plaza, the brand has received strong market recognition and has successfully entered the mid- to high-end leisure and wellness market. It has also been featured as a key recommended product by Taiwan’s leading travel platform KKday, demonstrating its competitive advantage in service quality and market acceptance.

As the brand’s operations gradually mature, the Company established its second location at Taichung Taroko New Era Shopping Center in December 2024. Through optimized spatial design and upgraded service offerings, the Company has effectively enhanced customer experience and operational efficiency, while continuing to build brand reputation and a solid membership base. This business has become an important growth driver within the Group’s diversified portfolio. Looking forward, the Company will actively evaluate and identify suitable locations in densely populated and high-consumption areas such as Greater Taipei and Taoyuan. By replicating successful operating models and strengthening brand output, the Company aims to expand market penetration and further solidify its position in the wellness and leisure industry.

In addition, in response to evolving customer demographics in department stores and the growing demand for experiential consumption, the Company is actively developing a new business format—“Urban Trendy Sports Centers”—as a key strategic focus for future development. This format is based on medium-to-small-sized spaces and incorporates highly interactive and socially engaging sports activities, including bowling, darts, basketball, and baseball, to create a multifunctional venue that integrates entertainment, participation, and social interaction.

Compared with traditional large-scale sports venues, “Urban Trendy Sports Centers” emphasize space efficiency and operational flexibility, allowing seamless integration into department store traffic flows and consumption scenarios. This model caters to the needs of younger and urban consumers for “instant experiences, light sports, and strong social interaction,” while increasing customer dwell time and revisit rates. By integrating sports, entertainment, social interaction, and lifestyle elements, these venues transform from single-function facilities into vibrant urban entertainment hubs with strong appeal and customer engagement.

The Company will continue to optimize its content mix and operating models, while making flexible adjustments based on the characteristics of different shopping malls. By gradually establishing replicable store expansion models, the Company aims to accelerate location deployment and create department store-based sports experience spaces with the highest entertainment and social value. This strategy will further strengthen the Group’s competitive advantage in the experience economy and drive a new wave of growth momentum.

(II) Overseas Operations

The Company's overseas operations are primarily focused on the U.S. market. Taroko USA centers its core offering on batting facilities, targeting blue ocean opportunities in the U.S. sports and leisure market. By integrating local baseball culture, family-oriented leisure consumption patterns, and the needs of the entertainment industry, the Company is building a new business system with strong growth potential.

Currently, the Company has established locations in Houston, Texas, and Phoenix, Arizona, all of which are directly operated and situated in indoor shopping mall environments with stable foot traffic. Through these operations, the Company has developed a standardized and replicable operating model with scalability. Going forward, the Company will continue to expand its footprint, build an international sports and leisure brand presence, and position overseas operations as a key growth engine for the Group's medium- to long-term development.

(III) Real Estate Business

The real estate segment is centered on Taroko Construction Co., Ltd., actively participating in government-promoted urban renewal and redevelopment projects for aging buildings. The Company focuses on the Greater Taipei area as its primary development region and adopts a diversified business approach through industry alliances. By incorporating architectural concepts that integrate culture, leisure, and wellness, and collaborating with domestic and international partners, the Company aims to develop niche and innovative leisure real estate products.

In addition, through its investment in Bali Tourism Co., Ltd., the Company operates the "Yangmingshan American Resort." The resort is converted from former U.S. military housing built in the 1960s and spans approximately 5,000 ping. It is widely regarded as one of the most authentic American-style resorts in Taiwan. The property currently features seven villa-style accommodations, Kelly's Restaurant, the 1956 Wedding Hall, Attic 80 Studio, and Club 63 banquet lounge. By integrating tourism, dining, wedding services, and event spaces, the resort continues to generate stable operational value and a distinctive brand identity.

(IV) Proprietary Operations

To enrich its business portfolio and enhance overall brand value, the Group has established a proprietary operations division. At Hsinchu Nanya Plaza, the Company has invested in and operates brands such as TSUTAYA BOOKSTORE, Wired Chaya Japanese Restaurant, CAMA Café, and MR. Curry. By integrating cultural, dining, and lifestyle elements, these operations provide consumers with a diversified and comprehensive leisure experience.

Among these, TSUTAYA BOOKSTORE, with its unique spatial design and lifestyle-oriented concept, has successfully become a key cultural hub in the Hsinchu area. Meanwhile, dining brands such as MR. Curry enhance the tenant mix of the shopping mall, increasing customer dwell time and overall consumption momentum.

Looking ahead, the proprietary operations segment will continue to introduce and develop high-potential brands, creating greater value-added opportunities for the Group.

The Company's consolidated financial statements prepared in accordance with the International Accounting Standards for the annual operating status of 2025 are as follows:

(I) Implementation of the Business Plan

Unit: NT$1,000

Items		2024	Increased (Decreased) Amount	Ratio of Change
Operating Revenue	1,338,249	1,279,091	59,158	4.63%
Operating Costs	(782,928)	(774,938)	(7,990)	1.03%
Gross Profit	555,321	504,153	51,168	10.15%
Operating Expense	(661,809)	(519,632)	(142,177)	-27.36%
Operating Loss	(106,488)	(15,479)	(91,009)	-587.95%
Non-operating Income and Expense	776,551	(41,745)	818,296	1960.23%
Income Before Tax	670,063	(57,224)	727,287	1270.95%
Income Tax Expense	(48,173)	-	(48,173)	
Profit and Loss After Tax	621,890	(57,224)	679,114	1186.76%
Earnings (losses) Per Share	6.03	(0.47)	6.50	1382.98%

(II) Budget Implementation

The Company has not published the financial forecast for 2024, hence it is not necessary to disclose the budget implementation.

(III) Analysis of Financial Income and Expense and Profitability

Analysis Items			Financial Analysis	
			2025	2024
Financial Structure (%)	Ratio of Liabilities to Assets		57.65%	80.24%
	Ratio of Long-term Funds to Fixed Assets		312.50%	167.76%
Profitability	Return on Assets (%)		13.92%	-0.03%
	Return on Shareholders' Equity (%)		42.44%	-6.11%
	Ratio of Paid-in Capital	Operating Profit (%)	-9.86%	(0.73%)
		Net Profit Before Tax(%)	62.04%	(3.93%)
	Net Profit Margin (%)		46.47%	-4.47%
	Earnings Per Share		6.03	(0.47)

(IV) Research and Development

The Company centers its operations on the sports and leisure industry, and continues to advance digital transformation and optimize operational processes. Through the application of technology, we aim to enhance overall operational efficiency and customer experience. In recent years, the Company has focused on upgrading its POS systems and integrating electronic tokens, e-vouchers, and diversified payment mechanisms. In addition, we have introduced online reservation systems, self-service ticketing kiosks, and paperless operational processes to streamline customer flow, reduce waiting time, and improve service efficiency and the quality of operational management.

II Summary of Business Plan of 2025

The Company has consistently upheld its core management principles of "Customer First, Teamwork, Innovation and Challenge, and Sustainable Operations." In response to the rapidly evolving consumer landscape, where the boundaries between digital commerce and physical channels are increasingly blurred, the Company will continue to strengthen the core value of experiential services. Our physical venues are positioned not merely as places of consumption, but as integrated spaces combining sports, entertainment, social interaction, and lifestyle experiences. With over two decades of experience in the sports and leisure industry, the Company has established a solid operational foundation and brand presence. Building on this foundation, we will continue to deepen our experiential business model and steadily advance sustainable corporate development.

Since 2019, the Company has actively undertaken organizational restructuring and business integration. Building upon its existing business framework, we have further enhanced our financial structure and improved resource allocation efficiency. The Company has gradually refocused its operations on three core business segments: sports and leisure, overseas operations, and real estate, concentrating resources on businesses with high growth potential and strong value-added capabilities.

Following years of adjustment and optimization, 2026 will represent a critical period for the gradual realization of the Company's operational achievements. We aim to strengthen the foundation of each business segment, further solidify our position as a leading brand in experiential sports and leisure, and continuously enhance overall operational performance. The Company will focus on four key operational strategies: deepening the core sports and leisure business, expanding overseas presence, optimizing business structure, and enhancing experiential value. Through these efforts, we will reinforce our core competitiveness in the experiential leisure industry and build a comprehensive and scalable sports and leisure ecosystem.

In the sports and leisure segment, the Company will continue to enhance the operational efficiency of its various venues, including batting cages, bowling centers, Roller186 skating rinks, hot stone spa facilities, and family-oriented businesses. Through facility upgrades, process optimization, and strengthened membership programs, we aim to increase customer return rates and venue utilization. At the same time, we will expand diversified revenue streams through IP licensing collaborations, themed event planning, and group sales promotion, while reinforcing a younger and more community-oriented brand image to enhance market visibility and customer engagement. In addition, the Company will continue to expand its retail presence in sporting goods and related merchandise, improving space productivity and positioning retail operations as a stable and growth-oriented supporting driver within the overall sports and leisure business ecosystem, forming a complementary operational structure with the core business.

In terms of overseas operations, the Company will focus on the U.S. market as its primary base, strengthening the operational maturity of existing locations and establishing replicable standardized operating models. We will continue to evaluate suitable regions for expansion and steadily advance our international footprint, positioning overseas operations as a key growth engine for medium- to long-term revenue and profitability.

With respect to the real estate segment, the Company will continue to promote urban renewal and redevelopment projects for aging buildings. Through collaboration with professional teams and strategic partners, we aim to steadily accumulate long-term real estate asset value, providing stable asset support and enhancing risk diversification for the Company.

III. Future Corporate Development Strategy

Following its restructuring and integration efforts, the Company has gradually established a three-pronged

development framework centered on its sports and leisure, overseas, and real estate businesses.
The future development strategies are as follows:
Continuing to Focus on Experiential Business Models
The Company will strengthen the integration of sports, leisure, and family entertainment, deepen its brand positioning, and enhance market differentiation and competitive barriers.
Steadily Promoting Innovative Business Formats
Building on the successful experience of new service formats such as Roller186 and hot stone spa facilities, the Company will continue to develop new products and services aligned with trends in health, social interaction, stress relief, and immersive experiences.
Establishing an International Brand Presence
With the U.S. market as a demonstration base, the Company will gradually establish replicable operational and management models, enhancing the international visibility of the Taroko brand.

Advancing Sustainable Operations and Digital Transformation
The Company continues to strengthen its ESG governance framework by deeply integrating corporate social responsibility and environmental sustainability concepts into daily operations and management decision-making. We actively respond to global sustainability trends and regulatory requirements. From an environmental perspective, the Company has implemented greenhouse gas inventory processes in accordance with international standards and introduced cloud-based management systems for the collection, analysis, and monitoring of carbon emission data. This enhances the timeliness, accuracy, and traceability of emissions information, thereby improving the integrity and transparency of the Company's sustainability management framework.

At the same time, the Company is actively advancing digital transformation. By introducing digital management and data analytics tools, we are integrating previously fragmented operational information systems across various departments, strengthening data application capabilities as a key basis for operational planning, cost control, energy conservation, carbon reduction, and resource allocation decisions. Through the use of digital technologies to support management processes, the Company not only improves overall operational efficiency but also enhances risk management and operational flexibility, further elevating decision-making quality and overall competitiveness.

Looking ahead, the Company will continue to adopt "Sustainable Operations × Digital Governance" as its core development focus, deepening the integration of ESG practices and digital tools. By doing so, we aim to establish a long-term operating model that balances environmental responsibility, social value, and economic benefits, creating stable and forward-looking sustainable value for shareholders, employees, and society.

IV. Impacts of External Competition, Regulatory Environment, and Overall Operating Environment

(I) Impact of External Competitive Environment

With the widespread adoption of digital technology and shifts in consumer behavior, customer expectations of physical venues have evolved from simple product purchases to a greater emphasis on "experiential value," "interactivity," and "emotional connection." In the future, physical channels that offer only products or services will find it difficult to sustain long-term competitive advantages. The Company has clearly positioned its operational focus on the sports and leisure and experiential service industries, using the "experience economy" as its core competitive strength. Through sports experiences, family entertainment, social interaction, and immersive spatial design, the Company creates consumer value that is difficult to be replaced by online channels.

At the same time, in response to competition from various sports and entertainment venues, family leisure industries, and emerging experiential consumption spaces, the Company will continue to adopt strategies of differentiated operations, integrated diversified services, and enhanced brand positioning. By clearly defining its core target customer segments, the Company aims to strengthen customer engagement and brand loyalty, thereby consolidating its market position in the sports and leisure industry.

(II) Impact of Regulatory Environment

The Company closely monitors significant domestic and international policy and regulatory developments and engages accountants, legal advisors, and professional consultants to provide timely guidance. This ensures that the Company's operations remain compliant with corporate governance requirements, labor laws, environmental regulations, and capital market rules. Regulatory compliance is regarded as a fundamental element in enhancing corporate governance quality and enterprise value.

In particular, as regulations concerning sustainable development, greenhouse gas management, and information disclosure become increasingly stringent, the Company continues to strengthen its ESG governance framework and internal management processes to ensure that its operational strategies and sustainability policies advance in alignment.

(III) Impact of Overall Operating Environment

In recent years, the overall consumer market has gradually normalized following the post-pandemic peak. Amid inflationary pressures, rising labor costs, and more cautious consumer spending, companies must strike a balance between cost control and service value enhancement. Nevertheless, driven by the popularity of major sporting events and the growing public enthusiasm for sports and fitness, the sports and leisure industry continues to demonstrate a relatively stable market foundation with strong growth potential.

The Company will continue to focus on lean management, cost control, and resource integration to enhance operational flexibility and capital utilization efficiency. Leveraging the management experience accumulated over recent years through structural adjustments and organizational optimization, we will further solidify the foundation of our core businesses while actively expanding into overseas markets, thereby strengthening overall operational momentum and growth resilience.

We wish all shareholders good health and every success.

Lin, Man-Li, Chairman

Wang Ying-Chih, General Manager

Two. Corporate Governance Report

I. Information on directors, supervisors, the President, Vice Presidents, Assistant Vice Presidents, and the heads of various departments and branches

(I) Basic information and shareholding of directors, supervisors, the President, Vice Presidents, Assistant Vice Presidents, and the heads of various departments and branches

1. Directors Information

As of March. 30, 2026; Unit: Shares

Title	Nationality	Name	Gender and Age	Date elected	Term of Office (years)	Date first elected	Shareholding when elected		Number of shares currently held		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers, directors, or supervisors of the Company			Remarks
							Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Corporate director	ROC	Sangong International Co., Ltd.	None	May 26, 2025	3 years	June 19, 2012	7,278,532	6.74	7,278,532	6.74%	0	0	0	0	None	None	None	None	None	
Chairman Corporate director Representative	ROC	Lin Man-Li	Female 71-80	May 26, 2025	3 years	June 8, 1994	7,727,539	7.16	7,659,539	7.09%	0	0	0	0	Shih Chien School of Home Economics Chairman of KYCC	Chairman of the Company Chairman of Lu Hsin Co., Ltd. Director of San-sheng Co., Ltd. Chairman of Sangong Lease Co., Ltd. Chairman of Sangong International Co., Ltd. Chairman of Sangong Co., Ltd. Chairman of Gongcheng Co., Ltd. Chairman of Hsiehlin Co., Ltd. Chairman of G-RUN CORPORATION Chairman of TAROKO ARCHITECTURE CO., Ltd. Chairman of Taroko Entertainment Co., Ltd. Chairman of Hualien Media International Co., Ltd Chairman of ZIMU LIMITED Director of He Chen Development Co.,Ltd. Director of Ya Chen Development Co.,Ltd. Chairman of Star Development Co.,Ltd.	None	None	None	

Title	Nationality	Name	Gender and Age	Date elected	Term of Office (years)	Date first elected	Shareholding when elected		Number of shares currently held		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers, directors, or supervisors of the Company			Remarks
							Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Vice Chairman Corporate director Representative	ROC	HSU CHUN CHI	Male 51-60		3 years				100,000	0.09%	0	0	0	0	Master of International Business, EMBA Program, National Taiwan University Bachelor of Mechanical Engineering, Chinese Culture University	Vice Chairman of the Board Chief Consultant of the Board Legal Representative of the Board Director of Dahan International Development Co., Ltd. Chairman of Montina Co., Ltd. Chairman of Jingtie Co., Ltd. Director of Hengyue International Co., Ltd. Director of Beijing Tongrentang Taifeng Co., Ltd. Director of Lianxin International Sports Co., Ltd.	None	None	None	
President Corporate director Representative	ROC	Wang Ying-Chih	Female 51-60	May 26, 2025	3 years	February 23, 2018	1,834,718	1.70%	1,834,718	1.70%	0	0	0	0	Gakushuin University of Japan	President of the Company Representative of the corporate director of the Company Chairman of HANEGI CO., LTD. Chairman of LA TRINITE NATURELLE CORP. Chairman of XUNYING INVESTMENT CO., LTD. Supervisor of TAROKO ARCHITECTURE CO., Ltd.	None	None	None	
Corporate director	ROC	Tongqingxin Creative Investment Co., Ltd.	None	May 26, 2025	3 years	June 1, 2022	2,660,000	2.46%	2,642,000	2.45%	0	0	0	0	None	None	None	None	None	
Corporate director Representative	ROC	Hsu Yung-Chang	Male 41-50	May 26, 2025	3 years	June 1, 2022	0	0	0	0	0	0	0	0	National Chung Cheng University Vice President of CHANG SHIN CONSTRUCTION & DEVELOPMENT CO., LTD. Vice President of CHANG SHIN CONSTRUCTION & DEVELOPMENT CO., LTD.	Chairman of the Shengyu Construction Co., Ltd. Director of the Changxin Construction Development Co., Ltd. Director of the Tongqingxin Creative Investment Co., Ltd. Director of the Ying Feng Capital Co., Ltd. Director of the Vision Creative Co., Ltd. Director of the Drilling Yi Industrial Co., Ltd. Representative Director	None	None	None	

Title	Nationality	Name	Gender and Age	Date elected	Term of Office (years)	Date first elected	Shareholding when elected		Number of shares currently held		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers, directors, or supervisors of the Company			Remarks
							Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
																of the Lu Hsin Co., Ltd.				
Director	ROC	LIN, YI-NAN	Male 51-60	May 26, 2025	3 years	May 26, 2025	0	0	0	0	0	0	0	0	Department of Accounting, National Taiwan University	Vice President of Finance Department, Sanlih E-Television Co., Ltd. Chairman of the Hongzhu Construction Co., Ltd. Director of the Ji Ji Creative Entertainment Co., Ltd. Chairman of the Xi Li Capital Cultural and Creative Co., Ltd. Supervisor of the Yin Fu Capital Co., Ltd. Supervisor of the Create Intelligens Co., Ltd. Supervisor of the Fu Li Investment Co., Ltd. Supervisor of the V Huazhan Media & Entertainment Co., Ltd. Supervisor of the Yixin Biomedical Technology Co., Ltd. Director of the Good-looking Entertainment Production Co., Ltd. Supervisor of the Hua Liu Investment Co., Ltd. Supervisor of the Playful World Inc. Supervisor of the Weiwang Audio-Visual Co., Ltd. Supervisor of the Lianxin Marketing Co., Ltd. Supervisor of the DianDianGou Co., Ltd. Supervisor of the Yijia Entertainment Brokerage Co., Ltd. Supervisor of the Sanlih Film Co., Ltd. Supervisor of the Hua Li Times Co., Ltd. Director of the Fengchen Trading Co., Ltd. Supervisor of the Orangebear International Co., Ltd. Supervisor of the Fuyu Engineering Co., Ltd. Supervisor of the Shan	None	None	None	

Title	Nationality	Name	Gender and Age	Date elected	Term of Office (years)	Date first elected	Shareholding when elected		Number of shares currently held		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers, directors, or supervisors of the Company			Remarks
							Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
																Yuan Culture Tourism Co., Ltd. Supervisor of the Walkgame Corporation Chairman of the Jingdian Investment Co., Ltd. Chairman of the Shengyu Capital Co., Ltd. Supervisor of the Wutiao Culture Co., Ltd. Supervisor of the Jinyu Capital Co., Ltd. Supervisor of the Chuanye Cultural and Creative Co., Ltd. Director of the Dahao Entertainment Marketing Co., Ltd. Chairman of the Resort Kingdom Co., Ltd. Director of the Lumiere International Ltd. Director of the Zhisheng Real Estate Co., Ltd. Director of the Eelin Entertainment Co., Ltd. Director of the New Silk Road Model Agency Co., Ltd. Director of the Taipei Industrial Co., Ltd. Director of the Gravity Co., Ltd. Director of the Datong Asset Development Co., Ltd.				
Independent Director	ROC	Chen Chun-Chi	Male 51-60	May 26, 2025	3 years	June 1, 2022	0	0	0	0	0	0	0	0	Master, College of Management, National Taiwan Sport University Secretary General of CPBL Director of Fubon Guardians	Chairman of SINO-RYUKYUAN Cultural Economic Association Secretary General of the Taiwan Martian Sports Development Association	None	None	None	
Independent Director	ROC	Chou Tsang-Hsien	Male 51-60	May 26, 2025	3 years	June 1, 2022	0	0	0	0	0	0	0	0	PhD of Jilin University Master of Laws (LL.M.) of National Taipei University Deputy Chairman of the Commercial Laws Committee of	Associate of LCC Partners Law Office Associate of TransAsia Lawyers Chief Legal Officer of K LASER Group General Manager, Glory Group	None	None	None	

Title	Nationality	Name	Gender and Age	Date elected	Term of Office (years)	Date first elected	Shareholding when elected		Number of shares currently held		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers, directors, or supervisors of the Company			Remarks
							Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
															General Chamber of Commerce of the Republic of China	Medical Co., Ltd.				
Independent Director	ROC	WANG LIN-HUI	Female 61.70	May 26, 2025	3 years	May 26, 2025	0	0	0	0	0	0	0	0	Department of Law, National Taiwan University	Director of the Tai Feng Investment Co., Ltd. Director of the Taipei City University of Science and Technology	None	None	None	
Independent Director	ROC	Chen, Yang-Lin	Male 60-70	May 26, 2025	3 years	May 26, 2025	0	0	0	0	0	0	0	0	Master of Business Administration, National Chengchi University Director of the Taroko Textile Corp. Vice President and Spokesperson Director of the Taroko Architecture Co., Ltd. Vice President of the Ya Li Shan Ta Construction Co., Ltd. Elite MBA Program, National Taiwan University The Total Solution Training Program of Management Consultant, China Productivity Center	Senior Consultant of the Monya Management Consulting Corporation	None	None	None	

2. Major shareholders of institutional shareholders

March 30, 2026

Names of institutional shareholders	Major shareholders of institutional shareholders and shareholding	
Sangong International Co., Ltd.	San-sheng Co., Ltd.	99.99
	Hsieh Kuo-Tong	0.01
Tongqingxin Creative Investment Co., Ltd.	Hsu Yung-Chang	25.00
	Lan Shu-Chen	25.00
	Jiang Xin-ying	50.00

3. If the main shareholder is a legal person, the main shareholder:

March 30, 2026

Legal person name	Major shareholders of legal persons and shareholding (%)	
San-sheng Co., Ltd.	LION POWER LIMITED	75.25
	Lin Man-Li	24.74
	Wang Ying-Chih	0.01

4. Professionalism, Independence, and Diversity Policy of the Board of Directors

(I) Disclosure of Professional Qualifications

The Company has established the “Procedures for Election of Directors” and adopted a candidate nomination system to ensure that the director election process is conducted in an open and fair manner. The process complies with relevant regulations, including the Company’s Articles of Incorporation, the Rules for Election of Directors, the Corporate Governance Best Practice Principles, the Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies, and Article 14-2 of the Securities and Exchange Act. All director candidates are subject to nomination and qualification review, followed by approval by the Board of Directors, and are then submitted to the shareholders’ meeting for election.

In accordance with Article 20, Paragraph 3 of the Company’s Corporate Governance Best Practice Principles, members of the Board of Directors shall generally possess the knowledge, skills, and professional qualities necessary to perform their duties. To achieve the objectives of sound corporate governance, the Board as a whole shall possess the following core competencies:

1. Operational judgment capability.
2. Accounting and financial analysis capability.
3. Business management capability.
4. Crisis management capability.
5. Industry knowledge.
6. International market perspective.
7. Leadership capability.
8. Decision-making capability.

(II) Disclosure of Independence

Name	Title	Professional qualifications and experience	Independence of independent directors	Number of other public companies where the individual serves as an independent director concurrently
Lin Man-Li	Chairman Representative of the corporate director	For directors' professional qualifications and experience, please refer to P.8~P.11 herein, None of the directors has any of the conditions specified in Article 30 of the Company Act. (Note 1)	The directors are not related by marriage or within the second degree of kinship.	N/A
HSU CHUN CHI	Vice Chairman Representative of the corporate director			
Wang Ying-Chih	Representative of the corporate director			
Hsu Yung-Chang	Representative of the corporate director			
LIN, YI-NAN	Director			
Chen Chun-Chi	Independent Director		All independent directors meet the following conditions: 1. Meet the provisions set forth in the "Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies" (Note 2) promulgated by the Financial Supervisory Commission and Article 14-2 of the Securities and Exchange Act. 2. The independent director (or using the name of others), the spouse and minor children do not hold shares in the Company. 3. No remuneration received for providing business, legal, financial, accounting and other services to the Company or its affiliates in the last two years.	0
Chou Tsang-Hsien	Independent Director			0
WANG LIN-HUI	Independent Director			0
Chen Yang-Lin	Independent Director			0

Note 1: A person who is under any of the following circumstances shall not act as a managerial personnel of a company. If he has been appointed as such, he shall certainly be discharged:

1. Having committed an offence as specified in the Statute for Prevention of Organizational Crimes and subsequently convicted of a crime, and has not started serving the sentence, has not completed serving the sentence, or five years have not elapsed since completion of serving the sentence, expiration of the probation, or pardon;
2. Having committed the offense in terms of fraud, breach of trust or misappropriation and subsequently convicted with imprisonment for a term of more than one year, and has not started serving the sentence, has not completed serving the sentence, or two years have not elapsed since completion of serving the sentence, expiration of the probation, or pardon;
3. Having committed the offense as specified in the Anti-corruption Act and subsequently convicted of a crime, and has not started serving the sentence, has not completed serving the sentence, or two years have not elapsed since completion of serving the sentence, expiration of the probation, or pardon;
4. Having been adjudicated bankrupt or adjudicated of the commencement of liquidation process by a court, and having not been reinstated to his rights and privileges;
5. Having been dishonored for unlawful use of credit instruments, and the term of such sanction has not expired yet;
6. Having no or only limited disposing capacity.
7. Having been adjudicated of the commencement of assistantship and such assistantship having not been revoked yet.

Note 2:

1. Not the government, juridical person, or representative thereof elected as per Article 27 of the Companies Act.
2. No more than three public companies where the individual serves as an independent director concurrently.
3. There is no one of the following circumstances in the two years before the election and during the term of office:

(1) An employee of the company or any of its affiliates.
(2) A director or supervisor of the company or any of its affiliates.
(3) Director, spouse, minor child thereof, or other natural person shareholders who hold more than 1% of the total issued shares

of the Company by nominee arrangement or with top ten ownership.
(4) The manager listed in (1) or the spouse, relatives within the second degree of kinship or direct blood relative within the third degree of kinship of the person listed in (2) and (3).
(5) A director, supervisor, or employee of a corporate shareholder that directly holds five percent or more of the total number of issued shares of the company, or that ranks among the top five in shareholdings, or that designates its representative to serve as a director of the company under Article 27 of the Company Act.
(6) A majority of the company's director seats or voting shares and those of any other company are controlled by the same person: a director, supervisor, or employee of that other company.
(7) The chairperson, president, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are the same person or are spouses: a director (or governor), supervisor, or employee of that other company or institution.
(8) A director, supervisor, executive officer, or shareholder holding five percent or more of the shares, of a specified company or institution that has a financial or business relationship with the company.
(9) A professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company for which the provider in the past 2 years has received cumulative compensation exceeding NT$500,000, or a spouse thereof. However, this does not apply to those who serve as members of the Company's Remuneration Committee.

(III) Board Diversity Policy

To strengthen corporate governance and promote a sound development of the Board's composition and structure, the Company has stipulated in Article 20, Paragraph 3 of its Corporate Governance Best Practice Principles that the composition of the Board shall take diversity into consideration. In addition to the requirement that directors concurrently serving as managerial officers shall not exceed one-third of the total number of board seats, the Company formulates appropriate diversity policies based on its operational needs, business model, and development strategy. Diversity considerations include, but are not limited to, fundamental attributes and values such as gender, age, nationality, and cultural background. The proportion of directors of each gender is recommended to reach at least one-third of the total number of board seats.

The Company places significant emphasis on the diversified composition of its Board members and selects directors who possess the knowledge, skills, and professional qualities necessary to perform their duties. Currently, the Board comprises 67% male directors (6 members) and 33% female directors (3 members), meeting the target that directors of each gender should account for at least one-third of the Board. Going forward, the Company will continue to promote gender equality policies to maintain diversity and balance in the composition of the Board.

(IV) Implementation of Board Diversity

The current Board of Directors consists of nine members. All directors possess practical experience in the management and operation of listed companies, with professional backgrounds spanning business, legal affairs, finance, accounting, and the Company's core business operations. In addition to leadership and decision-making capabilities, crisis management skills, and an international market perspective, all directors also have the professional knowledge and practical experience necessary to perform their duties effectively.

Among the four independent directors:

- Independent Director Chun-Chih Chen has served as Secretary-General of the Chinese Professional Baseball League and Director of the Fubon Guardians professional baseball team, possessing extensive experience in corporate management and business operations.
- Independent Director Tsang-Hsien Chou is currently a partner at Taiwan Yuan-Heng Law Firm and Shanghai Quanya Law Firm, with deep expertise in legal practice.
- Independent Director Ling-Hui Wang currently serves as a director of Taipei City University of Science and Technology and has experience in education and corporate governance.

- Independent Director Yang-Lin Chen currently serves as a senior consultant at Mengya Business Management Consulting Co., Ltd., with professional expertise in corporate management and operational decision-making.

These independent directors each bring specialized expertise in areas such as industry knowledge, operational judgment, and legal practice.
As for the non-independent directors, Director Yi-Nan Lin currently serves as Vice President of the Finance Department at Sanlih E-Television Co., Ltd., with expertise in finance and accounting. Directors Man-Li Lin, Ying-Chih Wang, Chun-Chi Hsu, and Yung-Chang Hsu have all held key managerial positions and possess extensive experience in business management, industry knowledge, and operational decision-making.
Overall, the Company's Board members demonstrate a diverse range of professional backgrounds, including corporate management, financial accounting, legal practice, and industry expertise, which contributes to enhancing the quality of board decision-making and the effectiveness of corporate governance.

Title	Chairman	Director	Director	Director	Director	Independent Director			
Name	Lin Man-Li	HSU CHUN CHI	Wang Ying-Chih	Hsu Yung-Chang	LIN, YI-NAN	Chou Tsang-Hsien	Chen Chun-Chi	WANG LIN-HUI	Chen Yang-Lin
Gender	Female	Male	Female	Male	Male	Male	Male	Female	Male
Nationality	ROC	ROC	ROC	ROC	ROC	ROC	ROC	ROC	ROC
Age	71~80	51~60	51~60	41~45	41~45	51~60	51~60	61~70	61~70
Concurrently an employee of the Company	V	V	V						
Expertise and competence									
Business	V	V	V	V	V	V	V	V	V
Finance/accounting	V	V	V	V	V	V		V	V
Law						V		V	
Competence and experience required by the Company	V	V	V	V	V	V	V	V	V
Ability and experience									
Ability to make operational judgments	V	V	V	V	V	V	V	V	V
Ability to perform accounting and financial analysis	V	V	V	V	V	V	V	V	V
Ability to conduct management administration	V	V	V	V	V	V	V	V	V
Ability to conduct crisis management	V	V	V	V	V	V	V	V	V
Knowledge of the industry	V	V	V	V	V	V	V	V	V
An international market perspective	V	V	V	V	V	V	V	V	V
Ability to lead	V	V	V	V	V	V	V	V	V
Ability to make decisions	V	V	V	V	V	V	V	V	V

(II) Information on directors, supervisors, the President, Vice Presidents, Assistant Vice Presidents, and the heads of various departments and branches

March 30, 2026

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
President	ROC	Wang Ying-Chih	Female	March 12, 2024	1,834,718	1.70%	0	0	0	0	Gakushuin University of Japan	President of the Company Representative of the corporate director of the Company Chairman of HANEGI CO., LTD. Chairman of LA TRINITE NATURELLE CORP. Supervisor of TAROKO ARCHITECTURE CO., Ltd.	None	None	None	

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Vice President	ROC	Shih-Ning Kuo	Female	March 11, 2025	70,000	0.06%	0	0	0	0	General Manager of Overseas Business Division Master of Urban Design and Regeneration, University of Manchester, UK Sun Yat-sen University School of Management Advanced Business Master Program Master of Professional Training Director of Development Department and Chief Auditor of Audit Department of Kaohsiung MRT Corporation	General Manager of the Company's Overseas Business Division	None	None	None	

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Vice President	ROC	Hsu Yao-mao	Male	October 1, 2025	20,021	0.02%	0	0	0	0	Department of Business Administration, Tainan Capital University Senior Manager, Sports and Family Business Division, Tainan City Store Manager, Nanya Plaza, Tainan City Marketing Assistant, Taroko Department Store Co., Ltd. Sales Assistant, Taroko Circuit Park International Co., Ltd. Marketing Manager & Sales Manager, Jichuang Industrial Co., Ltd.	Deputy General Manager of the Company's Operations Department	None	None	None	

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Vice President	ROC	Wei Hung Chen	Male	January 14, 2026	20,000	0.02%	0	0	0	0	Department of Law, Taipei University; Senior Legal Specialist, Taroko Development Co., Ltd.; Deputy Legal Manager, Chuan Hong Enterprise Co., Ltd.	Deputy General Manager, Chief Legal Officer and Sustainability Manager of the Company	None	None	None	
Director	ROC	Huang Chun-yuan	Male	May 9 2024	10,000	0.01%	0	0	0	0	Vanung University	Senior Manager of the Company Assistant Manager, Chuang Yueh Enterprise Co., Ltd. Manager, G-RUN CORPORATION	None	None	None	

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Director	ROC	Chen Wen-Yi	Female	January 14, 2026	38,000	0.04%	0	0	0	0	Department of International Trade, Chinese Culture University; Special Assistant to the General Manager, Taroko Department Stores; Secretary to the Chairman and General Manager, Taroko Development, Ltd.; Secretary to the President and CEO, Leofoo Development, Ltd.	Special Assistant to the General Manager of this company and concurrently Human Resources Manager				
Director	ROC	Pan Min-fen	Female	January 14, 2026	0	0	0	0	0	0	Department of English Language and Literature, Chinese Culture University; Assistant Marketing Manager, Taroko Circuit International Co., Ltd.	Overseas Business Division Director of the Company				

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Director	ROC	Lo Shu-min	Female	January 14, 2026	0	0	0	0	0	0	Yuan Ze University EMBA International Business Group Chinese Culture University Department of Information Management Stock Manager of this company Hualien Biotechnology Co., Ltd. Special Assistant to the Chairman and Stock Manager Guangjia Optoelectronics Co., Ltd. Deputy Manager Yageo Co., Ltd. Assistant to the Vice Chairman and Senior Director of the Board	Stock Affairs Office Director of the Company	None	None	None	
Chief Accounting Officer	ROC	Chen Pei-Ting	Female	January 27, 2022	25,000	0.02%	0	0	0	0	Associate, Deloitte Taiwan Associate, Hua Nan Securities Co., Ltd	Accounting Manager of the Company	None	None	None	

Title	Nationality	Name	Gender	Date elected	Shareholding		Current shareholding of spouse or minor children		Shareholding by nominee arrangement		Major education and experience	Concurrent positions at the Company or other companies	Spouse or relatives within second degree of kinship who are other managers of the Company			Remarks
					Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding			Title	Name	Relations	
Financial Officer	ROC	Lin Li-Ling	Female	January 27, 2022	10,000	0.01%	0	0	0	0	Section Chief, JLL Taiwan Assistant Manager, TRK Corporation	Finance Manager of the Company	None	None	None	

Note 1: If the chairman of the Company and the President or the staff of equivalent level (top manager) are the same person, spouses or relatives of first degree of kinship, please provide the relevant information including reasons, rationality, necessity and countermeasures (such as increasing the number of seats of independent directors, and there shall be more than half of the directors not serving as employees or managers concurrently):None.

II. Remuneration paid to directors, supervisors, the President, and Vice Presidents in the most recent year

(I) Remuneration to general and independent directors (individual disclosure by name and amount)

Unit: NT$ thousand/thousand shares

Title	Name	Remuneration to directors								Sum of A, B, C, and D as a % of the net income after tax		Remuneration received for serving as an employee concurrently								Sum of A, B, C, D, E, F, and G as a % of the net income after tax		Is there remuneration from investees other than subsidiaries
		Base remuneration (A)		Severance and pension (B)		Remuneration to directors (C)		Business execution expenses (D)				Remuneration, bonus, and allowance (E)		Severance and pension (F)		Employee remuneration (G) (Note 6)						
		The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company		All companies in the financial statements		The Company	All companies in the financial statements	
																Cash amount	Stock amount	Cash amount	Stock amount			
Corporate director	Sangong International Co., Ltd.	0	0	0	0	2,584	2,584	0	0	0.40%	0.42%	0	0	0	0	0	0	0	0	0.40%	0.42%	0
Corporate director	Tongqingxin Creative Investment Limited liability company	0	0	0	0	862	862	0	0	0.13%	0.14%	0	0	0	0	0	0	0	0	0.13%	0.14%	0
Representative of the corporate director	Lin Man-Li Chairman	0	0	0	0	0	0	0	0	0	0	1,922	3,422	0	0	300	0	300	0	0.34%	0.55%	0
	HSU CHUN CHI	0	0	0	0	0	0	0	0	0	0	2,877	2,877	0	0	300	0	300	0	0.49%	0.51%	0
	Wang Ying-Chih	0	0	0	0	0	0	0	0	0	0	2,316	3,036	108	108	300	0	300	0	0.42%	0.55%	0
	Hsu Yung-Chang	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0
Director	LIN, YI-NAN	0	0	0	0	862	862	0	0	0.13%	0.14%	0	0	0	0	0	0	0	0	0.13%	0.14%	0
Independent Director	Chen Chun-Chi	600	0	0	0	0	0	0	0	0.09%	0.10%	0	0	0	0	0	0	0	0	0.09%	0.10%	0
	Chou Tsang-Hsien	600	0	0	0	0	0	0	0	0.09%	0.10%	0	0	0	0	0	0	0	0	0.09%	0.10%	0
	WANG LIN-HUI	360	0	0	0	0	0	0	0	0.06%	0.06%	0	0	0	0	0	0	0	0	0.06%	0.06%	0
	Chen Yang-Lin	360	0	0	0	0	0	0	0	0.06%	0.06%	0	0	0	0	0	0	0	0	0.06%	0.06%	0

Please provide in detail the policy, system, standards and structure of remuneration to independent directors, and describe the relevance to the amount of remuneration according to the responsibilities, risks, time invested and other factors:
The review of remuneration policies, payment standards, and systems for the Company's directors and managers primarily considers the Company's overall operational status. The payment standards are determined based on the achievement rate and contribution of financial and non-financial indicators, and are established with reference to factors such as industry standards. Furthermore, indicators such as the Company's future operational risks are also considered, with a positive correlation to operating performance.
(For details, please refer to Section (VII) of this Annual Report: Remuneration policies, standards, and packages, the procedure for determining remuneration, and its linkage to operating performance and future risk exposure)
2. In addition to the disclosure in the table above, in the most recent fiscal year, remuneration received by directors (e.g., serving as a consultant for a non-employee of the parent company/companies in the financial statements/investment businesses):None

(II) Remuneration to supervisors (individual disclosure by name and amount) :Not applicable. The Company established an Audit Committee to replace supervisors since June 1, 2022.

(III) Remuneration to president and vice president (individual disclosure by name and amount)

Unit: NT$ thousand/thousand shares

Title	Name	Salary (A)		Severance and pension (B)		Remuneration, bonus, and allowance (C)		Employee remuneration (D) (Note 2)				Sum of A, B, C, and D as a % of the net income after tax		Is there remuneration from investees other than subsidiaries
		The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company		All companies in the financial statements		The Company	All companies in the financial statements	
								Cash amount	Stock amount	Cash amount	Stock amount			
President	Wang Ying-Chih Note 3	2,316	3,036	108	108	0	0	300	0	300	0	0.42%	0.51%	2,316
Vice President	Shih-Ning Kuo Note 3	2,362	2,362	94	94	0	0	40	0	40	0	0.38%	0.40%	2,362
Vice President	Hsu Yao-mao Note 3	973	973	46	46	0	0	70	0	70	0	0.17%	0.18%	973
Vice President	Wei Hung Chen Note 3	171	171	7	7	0	0	179	0	179	0	0.05%	0.06%	171

Note 1: Remuneration to the president and vice presidents have been disclosed by name.
Note 2: No employee stock option was issued to any of the above managers and there was no issuance of shares for capital increase through transfer of employee remuneration in the current year.
Note 3: Ms. Shih-Ning Kuo was newly appointed as Vice President on March 11, 2025; Mr. Yao-Mao Hsu was promoted to Vice President on October 1, 2025; and Mr. Wei-Hung Chen was promoted to Vice President on January 14, 2026.

(IV) Name of the manager who receives employee remuneration and distribution:

Title	Name	Stock amount (Note 1)	Cash amount (Note 2)	Total	Total as a percentage of net income after tax (%)
President	Wang Ying-Chih	0	0	0	0
Vice President	Shih-Ning Kuo	0	0	0	0
Vice President	Hsu Yao-mao	0	0	0	0
Vice President	Wei Hung Chen	0	0	0	0
Director	Huang Chun-yuan	0	0	0	0
Director	Chen Wen-Yi	0	0	0	0
Director	Pan Min-fen	0	0	0	0
Director	Lo Shu-min	0	0	0	0
Financial Officer	Lin Li-Ling	0	0	0	0
Chief Accounting Officer	Chen Pei-Ting	0	0	0	0

Note 1: The Company did not issue shares by transferring employee remuneration to capital.
Note 2: As of the end of 2024, as there were accumulated losses to be covered, no remuneration was distributed to employees.

(V) Remuneration to the top 5 executives of the TWSE/TPEX listed company (individual disclosure by name and amount)

Unit: NT$ thousand/thousand shares

Title	Name	Salary (A)		Severance and pension (B)		Remuneration, bonus, and allowance (C)		Employee remuneration (D)				Sum of A, B, C, and D as a % of the net income after tax		Is there remuneration from investees other than subsidiaries
		The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company	All companies in the financial statements	The Company		All companies in the financial statements		The Company	All companies in the financial statements	
								Cash amount	Stock amount	Cash amount	Stock amount			
Chairman	Lin Man-Li	1,922	3,422	0	0	0	0	300	0	0	0	0.34	0.55	0
Vice Chairman	Hsu Chun-Chi Note 1	2,877	2,877	108	108	0	0	300	0	0	0	0.50	0.48	0
President	Wang YingChih	2,316	3,036	108	108	0	0	300	0	0	0	0.42	0.51	0
Vice Chairman	Shih-Ning Kuo Note 2	2,362	2,362	94	94	0	0	40	0	0	0	0.38	0.39	0
Vice President	LIN,YUNG-CHUN Note 3	1,941	1,941	77	77	0	0	0	0	0	0	0.31	0.32	0

Note 1:On January 5, 2025, Sankong International Co., Ltd. replaced its representative director, Mr. CHENG,YUAN-CHENG, with Mr. Hsu Chun-Chi.
On January 14, 2026, Mr. Hsu Chun-Chi was elected as Vice Chairman by the Board of Directors.

Note 2: Ms. Shih-Ning Kuo was newly appointed as Vice President on March 11, 2025; Mr. LIN,YUNG-CHUN was relieved of his position as Vice President on September 16, 2025.

(VI) Total remuneration, as a percentage of net income stated in the parent company only financial reports or individual financial reports, during the past 2 fiscal years to directors, supervisors, president, and vice president

Title	Total remuneration, as a percentage of net income, during the past 2 fiscal years to directors, supervisors, president, and vice president %			
	2025		2024	
	The Company	Companies included in the consolidated statements	The Company	Companies included in the consolidated statements
Director	1.12	1.07	20.31	19.98
Supervisor	0	0	0	0
President and Vice President	1.65	1.58	18.76	25.49

(VII) Remuneration policies, standards, and packages, the procedure for determining remuneration, and its linkage to operating performance and future risk exposure:

The Company has established the Remuneration Committee comprising three independent directors as committee members. In accordance with Article 7 of the "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Taiwan Stock Exchange or the Taipei Exchange", the Remuneration Committee regularly evaluates and determines the remuneration to directors and managers. The remuneration to directors, General Manager, Deputy General Managers, and Assistant Vice Presidents is reviewed and approved by the Remuneration Committee and then submitted to the Board of Directors for resolution.

(I) Independent Directors:

According to the Company's Articles of Incorporation, the remuneration to all directors is determined by the Board of Directors based on their level of participation in the Company's operations, value of contributions, and with reference to industry standards.

Independent directors, when performing the Company's business, receive a fixed monthly remuneration ranging from NT$50,000 to NT$100,000, regardless of the Company's profitability, based on their individual attendance rate, time invested, and level of participation in the Company's operations. If an independent director also serves as a member of a functional committee, their fixed remuneration is still received on a combined basis. Additionally, the Company does not provide special expense allowances to directors, and independent directors do not participate in the distribution of directors' remuneration.

(II) Directors:

According to the Company's Articles of Incorporation, the remuneration to all directors is determined by the Board of Directors based on their level of participation in the Company's operations, value of contributions, and with reference to industry standards.

According to the Company's Articles of Incorporation, if the Company makes a profit in a year, it shall allocate no more than 2% of the profit as remuneration to directors. However, the Company's accumulated losses shall be covered first. The remuneration distributed from earnings shall be submitted to the Board of Directors for review and approval by the shareholders' meeting. Directors who also serve as employees are treated as general employees and are governed by the Company's relevant management regulations. The Company does not provide special allowances for directors.

(III) Managers:

The remuneration to the managers is determined in accordance with the "Directors' and Managerial Officers' Remuneration and Performance Evaluation Management Regulations" whereby the remuneration, year-end bonus and other rewards or non-cash rewards, such as employee stock options, transfer of treasury stock to employees, are determined by the Company's relevant management system or regulations, taking into consideration the Company's operational performance, individual performance, responsibilities, work contributions, and market competitiveness. The remuneration is submitted to the Remuneration Committee and the Board of Directors for review and approval before execution.

The performance evaluation items for managers are divided into the following two main parts to calculate their remuneration based on operating performance. The remuneration system is reviewed and adjusted in a timely manner according to actual operating conditions and relevant laws and regulations.

I. Financial indicators: Based on managerial capability, financial structure, and profitability, evaluated according to the Company's revenue targets, net profit after tax, gross profit margin, operating profit and loss, and other indicators.

II. Non-financial indicators: Based on managers' corporate governance and operational management capabilities, evaluated according to the effectiveness of the Company's internal management and employer brand management, legal

compliance, information security management, occupational accident prevention, and other indicators.
Additionally, according to the Company's Articles of Incorporation, if the Company makes a profit in a year, it shall allocate no more than 0.5% to 1% of the profit as remuneration to employees. However, the Company's accumulated losses shall be covered first. The remuneration distributed from earnings shall be submitted to the Board of Directors for review and approval by the shareholders' meeting.

In summary, the review of remuneration policies, payment standards, and systems for the Company's directors and managers primarily considers the Company's overall operational status. The payment standards are determined based on the achievement rate and contribution of financial and non-financial indicators, and are established with reference to factors such as industry standards. Furthermore, indicators such as the Company's future operational risks are also considered, with a positive correlation to operating performance.

III Implementation of corporate governance

(I) The state of operation of the Board of Directors:

1. The Board held 13 meetings in the most recent fiscal year(A) (2025.01.01-2025.12.31: 11 meetings; 2026.01.01-2026.04.08:13 meetings).

Attendance of directors:

Title	Name	Attendance in person B	Attendance by proxy	Attendance Rate [B/A]	Remarks
Chairman	Representative of San Gong International Co., Ltd.: Lin Man-Li	12	1	92%	
Director	Representative of San Gong International Co., Ltd.: HSU CHUN CHI	2	1	67%	Note
Director	Representative of San Gong International Co., Ltd.: Wang Ying-Chih	10	3	77%	
Director	Representative of San Gong International Co., Ltd.:CHENG,YUAN-CHENG	3	1	75%	Note
Director	Representative of San Gong International Co., Ltd.: Ma, Chen Wei	3	0	100%	Note
Director	Representative of San Gong International Co., Ltd.: LIN, YI-NAN	1	0	100%	Note
Director	Tongqingxin Creative Investment Co., Ltd. Representative : Hsu Yung-Chang	10	2	77%	
Director	LIN, YI-NAN	9	0	100%	Note
Independent Director	Huang Min-You	4	0	100%	Note
Independent Director	Lin Wen Yuan	4	0	100%	Note
Independent Director	Chen Chun-Chi	13	0	100%	
Independent Director	Chou Tsang-Hsien	13	0	100%	
Independent Director	WANG LIN-HUI	9	0	100%	Note
Independent Director	Chen Yang-Lin	9	0	100%	Note
Average attendance rate				92%	

Note: On April 11, 2025, Sankong International Co., Ltd. replaced its representative director, Mr. Chen-Wei Ma, with Mr. Yi-Nan Lin; on January 5, 2026, it replaced its representative director, Mr. Yuan-Cheng Cheng, with Mr. Chun-Chi Hsu. A full re-election of directors was conducted on May 26, 2025, in which Mr. Yi-Nan Lin served as a director in his individual capacity. Independent Directors Mr. Ming-Yu Huang and Mr. Wen-Yuan Lin retired, and Ms. Ling-Hui Wang and Mr. Yang-Lin Chen were appointed as independent directors.
The term of the current Board is from May 26, 2025 to May 25, 2028; the previous term was from June 1, 2022 to May 31, 2025.

Additional information:

I. If the operations of the Board of Directors is under any of the circumstances below, the date of the Board meeting, the session, the content of the proposal, all independent directors' opinions, and the Company's response to said opinions shall be specified:
  (I) Matters specified in Article 14-3 of the Securities and Exchange Act: Please refer to "Important Resolutions of the Board of Directors" and the state of operation of the Audit Committee of this annual report. All independent directors unanimously agreed to the motions.
  (II) Except for the above matters, other matters resolved by the Board of Directors with objection or reservation made by any independent directors, with records or a written statement: N/A.

II. In the event of directors' recusal from proposals, the name of director, the content of proposal, the reasons for recusal, and the participation in voting shall be specified:

Date of meeting	Session of meeting	Contents of the motion	Name of recusing director	Reason for recusal	Participation in voting
2025/11/10	The 5th meeting of the 16th	Discussion on the year-end bonuses for the Chairman and managerial officers for 2025.	Lin Man-Li, Wang Ying-Chih	Positions of Chairman and President	After the acting chair of the Board consulted the remaining directors, the proposal was approved unanimously.

III. Listed OTC companies should disclose the self-evaluation of the board of directors (or peers): please refer to P.22 of this Annual Report.
IV. Objectives (e.g., forming an audit committee, improving information transparency) to enhance Board functions during the most recent fiscal year and evaluation of the implementation:

(I) To fulfill the Company's corporate social responsibility and achieve the goal of sustainable development, the Company has adopted Article 9 of the "Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies," Article 27 of the "Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies" and Article 9 of the Company's "Sustainable Development Best Practice Principles," a Sustainable Development Committee was established on 2023/11/09, whose main purpose is to implement corporate governance, develop a sustainable environment, maintain social welfare, and enhance corporate sustainability information disclosure.

(II) Implementation status:
The Company continues to promote various sustainability initiatives in accordance with the resolutions of the Sustainability Development Committee and has engaged external consultants to provide professional guidance, thereby strengthening its sustainability governance and environmental management systems.
In 2025, the Company completed the greenhouse gas inventory for 2024 and compiled and disclosed the results in compliance with relevant regulations and international standards. The inventory results were verified on May 29, 2025, by a third-party verification body, the Taiwan Electric Research & Testing Center, and the Company obtained ISO 14064-1 verification. In addition, on August 8, 2025, the results of the inventory and the verification status were reported to the Board of Directors.
On the same date, the 2024 Sustainability Report also passed third-party assurance conducted by ARES International Certification Co., Ltd. in accordance with AA1000 AS v3 at a moderate assurance level. All of the above results were reviewed by the Sustainability Development Committee and subsequently reported to the Board of Directors to ensure the effective implementation and quality of the Company's sustainability policies.

Attendance at Board Meetings in 2025 and 2026

☆ Attended in person ◎ Attended by proxy *Did not attend

Date of Board Meeting	2025										2026			Remarks
	Jan. 15	Mar. 11	Apr. 11	May. 13	May. 26	June. 9	June. 19	Aug. 8	Nov. 10	Nov. 20	Jan. 14	Mar. 11	Apr. 8	
Lin Wen Yuan	☆	☆	☆	☆										Note
Huang Min-You	☆	☆	☆	☆										Note
Chou Tsang-Hsien	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	
Chen Chun-Chi	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	☆	
WANG LIN-HUI					☆	☆	☆	☆	☆	☆	☆	☆	☆	Note
Chen Yang-Lin					☆	☆	☆	☆	☆	☆	☆	☆	☆	Note

Note:The Company conducted a full re-election of directors on May 26, 2025.
Independent Directors Mr. Huang Min-You and Mr. Lin Wen Yuan stepped down, and Ms. WANG LIN-HUI and Mr. Chen Yang-Lin were appointed as independent directors.The term of the current Board is from May 26, 2025 to May 25, 2028; the previous term was from June 1, 2022 to May 31, 2025.

2. Date of Board Appraisal

Cycle	Period	Scope	Method	Content
Once a year on a regular basis (Internal evaluation)	Jan. 1, 2025 to Dec. 31, 2025	Board of Directors	Self-Evaluation of the Board	The Board performance evaluation includes five aspects: 1. Participation in the operation of the company 2. The quality of the Board of Directors' decision making 3. Composition and structure of the Board of Directors 4. Election and continuing education of the directors; and 5. Internal control
		Individual Board members	Self-evaluation of the Board members	The self-assessment of directors includes six aspects 1. Alignment of the goals and mission of the company 2. Awareness of the duties of a director 3. Participation in the operation of the company 4. Management of internal relationship and communication 5. The director's professionalism and continuing education; and 6. Internal control
		Functional Committees Audit committee Remuneration Committee Sustainable Development Committee	Self-assessment of the internal operations and members of each functional committee	The performance evaluation items of the functional committees include five major aspects: 1. Participation in the Company's operations. 2. Awareness of the duties of the functional committee. 3. Improve the quality of decision making by the functional committee. 4. The composition of the functional committee and election of its members. 5. Internal control.
Once every three years (External evaluation)	2024/12/01 to 2025/11/30	Board of Directors	Taiwan Institute of Ethical Business	Scope and Evaluation Indicators: The external expert conducted the board performance evaluation based on the following four key dimensions: 1.Professional functions of the Board of Directors 2.Effectiveness of board decision-making 3.The Board’s emphasis on and oversight of internal control 4.The Board’s approach to and commitment to sustainable operations Evaluation Process: The external expert provided a list of required documents and evaluation questionnaires. The Company prepared the relevant information and submitted responses accordingly. The external expert then conducted a documentary review based on the completed questionnaires, submitted materials, and publicly available information. Where necessary, the Company was requested to provide supplementary explanations or supporting documents. In addition, on-site visits were conducted to interview the Chairman and relevant personnel. After consolidating the evaluation results, a Board performance evaluation report was issued. Recommendations from External Expert: 1.Establish a Nomination Committee to strengthen board governance and enhance talent diversity. 2.Enhance the recording of directors’ statements in board meeting minutes. 3.Establish an integrated and dedicated risk management unit. 4.Develop a structured succession planning framework for professional talent.

3. Succession planning and operation of Board members

(1) The Company adopts a candidate nomination system for election of directors in accordance with the "Articles of Incorporation". The "Corporate Governance Best-Practice Principles" and "Procedures for Election of Directors" set out that the composition of the Board of Directors should take diversity into consideration. The Company has established a diversified policy based on its current state and development needs, including but not limited to basic requirements and values, and professional knowledge and skills.
(2) The structure of the Company's Board of Directors shall be determined after considering the needs of practical operations and taking into consideration the Company's business scale and the shareholdings of major shareholders.
(3) For the succession planning of directors, the Company has established the database of director candidates according to the following criteria:
   1. Integrity, responsibility, innovation and decision-making power, in line with the Company's core values, with professional knowledge and skills helpful to the Company's operation and management.
   2. Possess experience in the industry relevant to the Company's business.
   3. It is expected that the addition of this member will continuously provide the Company with an effective, coordinated and diversified board that meets the needs of the Company.
   4. The expertise of the Board of Directors as a whole should include corporate strategy and management, accounting and taxation, finance, and law.
   5. The Company establishes the selection process of director candidates in accordance with the qualifications and relevant regulations to ensure that suitable new directors can be effectively identified and elected when there is a vacancy in the number of directors or a plan to increase the number of directors.
(4) The Company has also adopted its "Evaluation of the Performance of the Board of Directors". The performance evaluation measures the following aspects: control over the Company's goals and tasks, recognition of responsibilities, participation in operations, internal relationship management and communication, professional functions and further education, and internal control, ensuring that the Board of Directors is functioning effectively, and to evaluate the performance of the directors as a reference for the selection of directors in the future.

4. Succession planning and operation of key management personnel
(1) Employees at the Assistant Vice President level (and above) are the key management personnel and are responsible for the management of the organization. The values and business philosophy of the key management personnel shall be in line with the Company's business philosophy, in addition to possessing the necessary professional skills and experience.
(2) In order to develop key management personnel and their representatives, the Company not only offers professional competency and corporate governance-related courses, but also arranges practical trainings such as attending board meetings and participating in regular internal key management meetings, with on-the-job training supported by project task management. The Company also arranges for managers to share and exchange ideas about management practices.
(3) The Company conducts employee performance appraisals on a yearly basis. Through daily observation and performance evaluation, employees are able to understand areas of improvement, personal development needs, and the Company's expectations. The results of the appraisals can be used as a reference for future succession planning.

(II) Operation of the Audit Committee

To strengthen the Board's supervisory responsibilities and enhance its governance mechanisms, the Company established an Audit Committee on June 1, 2022.
The Audit Committee is composed entirely of independent directors, with at least one member possessing expertise in accounting or finance. The term of office for independent directors serving on the Committee is three years, and they are eligible for re-election.

1. Duties of the Audit Committee
   I. The establishment or amendment of internal control policies in accordance with Article 14-1 of the Securities and Exchange Act.
   II. Assessment of the effectiveness of the internal control system.
   III. Adoption or amendment, pursuant to Article 36-1 of the Securities and Exchange Act, of handling procedures for financial or operational actions of material significance, such as acquisition or disposal of assets, derivatives trading, extension of monetary loans to others, and endorsements or guarantees for others.
   IV. A matter bearing on the personal interest of a director or supervisor.
   V. A transaction involving material asset or derivatives trading.
   VI. A material monetary loan, endorsement, or provision of guarantee.
   VII. The offering, issuance, or private placement of any equity-type securities.
   VIII. The hiring, dismissal or remuneration of an attesting certified public accountant.
   IX. The appointment or dismissal of a financial, accounting, or internal auditing officer.
   X. Annual financial reports, and second quarter financial reports that must be audited and attested by a certified public accountant, which are signed or sealed by the chairperson, executive officer, and accounting officer.
   XI. Any other material matter so determined by the company or the competent authority.
   With the exception of the abovementioned Subparagraph 10), any matter under the preceding paragraph that has not been approved by the consent of at least a majority of all the audit committee members may still be undertaken upon the consent by two-thirds or more of all members of the Board of Directors.

2. Work focus for the year
   The Company's Audit Committee consists of four independent directors. The operation of the committee is mainly to supervise the following matters:
   (I) Fair presentation of the Company's financial statements.
   (II) The selection and dismissal of the CPAs and their independence and performance.
   (III) The effective implementing of the Company's internal control.
   (IV) Regulatory requirements and rules to be complied with by the Company.
   (V) Control over the Company's existing or potential risks.

3. Audit Committee member

Title	Name	Status of Audit Committee	Professional qualifications and experience/major experience (academic) background
Independent director	Chen Chun-Chi	Convener	Master, College of Management, National Taiwan Sport University Secretary General of CPBL Director of Fubon Guardians Secretary General of Taiwan Indigenous Baseball Development Association Chairman of SINO-RYUKYUAN Cultural Economic Association Secretary General of the Taiwan Martian Sports Development Association
Independent Director	Chou Tsang-Hsien	Committee Member	PhD of Jilin University Master of Laws (LL.M.) of National Taipei University Deputy Chairman of the Commercial Laws Committee of General Chamber of Commerce of the Republic of China Associate of LCC Partners Law Office Associate of TransAsia Lawyers Chief Legal Officer of K LASER Group General Manager, Glory Group Medical Co., Ltd.
Independent Director	WANG LIN-HUI	Committee Member	Department of Law, National Taiwan University Director of the Tai Feng Investment Co., Ltd. Director of the Taipei City University of Science and Technology
Independent Director	Chen, Yang-Lin	Committee Member	Master of Business Administration, National Chengchi University Director of the Taroko Textile Corp.Vice President and Spokesperson Director of the Taroko Architecture Co., Ltd. Vice President of the Ya Li Shan Ta Construction Co., Ltd. Elite MBA Program, National Taiwan University The Total Solution Training Program of Management Consultant, China Productivity Center Senior Consultant of the Monya Management Consulting Corporation

4. Attendance of Audit Committee Members
The audit committee met 12 times in the most recent year【A】
(2025.01.01~2025.12.31: held 9 times~2026.01.01~2026.04.08: held 3 times)

Title	Name	Attendance in person[B]	Attendance by proxy	Attendance Rate [B/A]	Remarks
Convener and Chair	Huang Min-You	3	0	100%	Note
Committee Member	Lin Wen Yuan	3	0	100%	Note
Committee Member	Chou Tsang-Hsien	12	0	100%	
Committee Member	Chen Chun-Chi	12	0	100%	Note
Committee Member	WANG LIN-HUI	9	0	100%	Note
Committee Member	Chen, Yang-Lin	9	0	100%	Note
Average attendance rate				100%	

Note:The Company conducted a full re-election of directors on May 26, 2025. Following the re-election, Independent Directors Mr. Huang Min-You and Mr. Lin Wen Yuan stepped down, and Ms. WANG LIN-HUI and Mr. Chen, Yang-Lin were appointed as independent directors and designated by the Board as members of the Audit Committee.
The position of Convener and Chairperson of the Audit Committee, previously held by Mr. Huang Min-You, was assumed after the re-election by Mr. Chen Chun-Chi, who had already been serving as a committee member.The term of the current committee is from May 26, 2025 to May 25, 2028; the previous term was from June 1, 2022 to May 31, 2025.

Additional information:

I. If the operations of the Audit Committee fall under any of the circumstances below, the date of the Audit Committee meeting, the session, the content of the proposal, any objection, reservation, or major suggestion made by independent directors, the results of resolutions by the Audit Committee, and the Company's response to the committee's opinions shall be specified.
(I) The matters under Article 14-5 of the Securities and Exchange Act.

Date of Meeting of Audit Committee	Session	Contents of the motion	Resolution of the Audit Committee	Handling of the Audit Committee's opinions
January 15, 2025	First term 23th meeting	Proposal for the Company to provide an endorsement and guarantee in the amount of NT$30 million for its subsidiary, TAROKO ENTERTAINMENT CO. LTD.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company's 2025 Business Plan Summary and Financial Budget.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
March 11, 2025	First term 24th meeting	Proposal for the Company to provide an endorsement and guarantee in the amount of NT$25 million for its subsidiary, LU HSIN Co., Ltd.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal to adjust the equity capital increase of the Company's U.S. subsidiary, Taroko US Corporation.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal not to proceed with the private placement cash capital increase through issuance of common shares as approved at the 2024 Annual Shareholders' Meeting.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		The Company's 2024 financial statements, consolidated financial statements, and business report are hereby submitted for review.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the appropriation of losses for 2024.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal to amend the Company's Articles of Incorporation.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the evaluation of the independence and competence of the Company's certifying CPAs.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.

		Proposal for the reappointment of the Company's certifying CPAs for the 2024 financial statements.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company's 2024 Internal Control System Statement.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
May 13, 2025	Second term 1st meeting	The Company's consolidated financial statements for the first quarter of 2025 are hereby submitted for review.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
May 26, 2025	Second term 1st meeting	Proposal to Elect the Chairperson of the Audit Committee.	Upon the nomination of Independent Director Chen Yang-Lin, Mr. Chen Chun-Chi was proposed to serve as Chairperson. The proposal was seconded by the other independent directors and was approved without objection.	The proposal was approved by all directors present.
June 9, 2025	Second term 2nd meeting	Proposal for the Company to extend a loan to its subsidiary, LU HSIN Co., Ltd.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company to acquire the operating assets and liabilities related to the hot stone spa business from its wholly owned subsidiary, TAROKO ENTERTAINMENT CO. LTD.	1. The transaction price is based on the net asset value, and the opinion of PricewaterhouseCoopers (PwC) has been obtained in advance. As the transaction amount does not exceed 10% of the Company's total assets and the counterparty is a wholly owned subsidiary directly held by the Company, the proposal complies with Articles 14 to 16 of the Regulations Governing the Acquisition and Disposal of Assets by Public Companies. Upon consultation by the Chairperson with all attending members of the Audit Committee, the proposal was approved without objection. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The transaction price is based on net asset value, and the opinion of PricewaterhouseCoopers (PwC) has been obtained in advance. As the transaction amount does not exceed 10% of the Company's total assets and the counterparty is a wholly owned subsidiary directly held by the Company, the proposal complies with Articles 14 to 16 of the Regulations Governing the Acquisition and Disposal of Assets by Public Companies. Upon consultation by the Chairperson with all attending directors, the proposal was approved without objection.

		Proposal for the Company to invest in and establish a subsidiary in Guam.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
June 19, 2025	Second term 3th meeting	Proposal for the Company to extend a loan in the amount of NT$15 million to its related party, YA CHEN Development Co.,Ltd	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal to grant pre-approval for the Company's certifying CPAs, their firm, and affiliated entities to provide non-assurance services to the Company and its subsidiaries, submitted for discussion.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company to enter into a term sheet for the disposal of shopping mall operating rights.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
August 8, 2025	Second term 4th meeting	The Company's consolidated financial statements for the second quarter of 2025 are hereby submitted for review.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
November 10, 2025	Second term 5th meeting	Proposal for the Company to extend a loan in the amount of NT$10 million to its subsidiary, Taroko Construction Co., Ltd.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		The Company's consolidated financial statements for the third quarter of 2025 are hereby submitted for review.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company to invest in and establish a subsidiary.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.

		Proposal for the Company's 2026 audit plan.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
November 20, 2025	Second term 6th meeting	Proposal for the Company to dispose of the operating assets, rights, and obligations of the Taichung Taroko New Era Shopping Center and Hsinchu Nanya Plaza, and to execute a business transfer agreement with the counterparty.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
January 14, 2026	Second term 7th meeting	Proposal for the Company's 2026 Business Plan Summary and Financial Budget.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company to participate in the cash capital increase of its subsidiary, TAROKO ARCHITECTURE CO.,Ltd.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
March 11, 2026	Second term 8th meeting	Proposal for the Company to extend a loan to its subsidiary, LU HSIN Co., Ltd.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		The Company's 2025 financial statements, consolidated financial statements, and business report are hereby submitted for review.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the appropriation of profit or loss for 2025.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the earnings distribution for 2025.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.

		Proposal for the evaluation of the independence and competence of the Company's certifying CPAs.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal to change the Company's certifying CPAs for financial statements starting from the first quarter of 2026.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the reappointment of the Company's certifying CPAs for the 2026 financial statements.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company's 2025 Internal Control System Statement.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
April 8, 2026	Second term 9th meeting	Proposal for the allocation of employee compensation and directors' remuneration for 2025.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.
		Proposal for the Company to extend a loan to its subsidiary, TAROKO US CORPORATION.	1. After the chair consulted with all Audit Committee members attending the meeting, the proposal was unanimously approved without objections. 2. This proposal will be submitted to the Board of Directors for discussion and resolution.	The proposal was approved by all directors present.

(II) Other than those described above, any resolutions not approved by the Audit Committee but approved by more than two-thirds of all directors: N/A.

II. In the event of independent directors' recusal from proposals, the name of independent director, the content of proposal, the reasons for recusal, and the participation in voting shall be specified: N/A.

III. Communication between independent directors and the chief internal auditor/CPAs (including material financial and business matters communicated and communication methods and results).

1.Summary of communication between the Chief Auditor, independent directors, the Audit Committee and CPAs in 2024

(1)The head of internal audit may contact the independent directors directly if necessary, and the communication progress is good.

(2)The Company submits electronic spreadsheets on a monthly basis to independent directors for review on the audit status and improvement tracking status of the previous month.

(3)The Company's internal audit officer reports the key audit tasks to the independent directors during the Audit Committee meeting held regularly, and has fully communicated the implementation and results of audit tasks.

2. Communication between the CPA and the Audit Committee:

Regular - the CPAs will review the semi-annual reports and audit the annual reports, and communicate with the Audit Committee about the review and audit results.

Non-regular - If there are other cases related to operation or internal control that require immediate communication and discussion, meetings will be arranged as appropriate.

The main communication matters are as follows:

3. Supervisors' participation in the operations of the Board of Directors:
The attendance status in recent years is as follows: :Not applicable.The Company established an Audit Committee to replace supervisors since June 1, 2022.

Communication between Independent Directors, the Internal Audit Head, and the CPAs is as follows:

Meeting Date	Attendees	Communication with Chief Auditor		Communication with Certifying CPA	
		Matters Discussed	Discussion Outcome	Matters Discussed	Discussion Outcome
2025/01/15 Audit Committee	Independent Director Huang Ming-You Independent Director Lin Wen Yuan Independent Director Chou Tsang-Hsien Independent Director Chen Chun-Chi Chief Auditor Cai Pei-xiu	Report on Audit Execution as of December 2024	The Company's independent directors had no objections regarding the execution and effectiveness of audit operations.	-	-
2025/03/11 Audit Committee	Independent Director Huang Ming-You Independent Director Lin Wen Yuan Independent Director Chou Tsang-Hsien Independent Director Chen Chun-Chi Chief Auditor Cai Pei-xiu CPA Wang Fang-yu (PwC Taiwan)	1.Report on Audit Execution as of February 2025 2.Statement on Internal Control System for the Year 2024	1. The Company's independent directors had no objections regarding the execution and effectiveness of audit operations. 2. Internal audit did not identify any material issues that would affect the effectiveness of the design and implementation of the internal control system. The proposal was approved as presented with unanimous consent of all attending independent directors.	1.2024 Financial Statements(Auditor's opinion on the financial statements) 2.Materiality, Adjusting Entries, and Unadjusted Entries Identified in the Audit 3.Other Matters Communicated with Those Charged with Governance 4.Total Fees Paid to the Auditor for Audit and Non-Audit Services	1.Unqualified Opinion 2.Acknowledged and reviewed the adjustment items for the year 2024. 3.No violations of relevant regulations affecting the independence of the firm were identified. No instances of fraud or non-compliance with laws and regulations were found. No significant deficiencies in internal control were identified. 4.Acknowledged.
2025/05/13 Audit Committee	Independent Director Huang Ming-You Independent Director Lin Wen Yuan Independent Director Chou Tsang-Hsien Independent Director Chen Chun-Chi Chief Auditor Cai Pei-xiu	Report on Audit Execution as of April 2025	The Company's independent directors had no objections regarding the execution and effectiveness of audit operations.	-	-
2025/08/08 Audit Committee	Independent Director Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu	Report on Audit Execution as of June 2025	The Company's independent directors had no objections regarding the execution and effectiveness of audit operations.	-	-
2025/11/10 Pre-Audit Committee Meeting	Independent Director Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu	Proposal for the Preparation Guidelines of the 2026 Audit Plan.	The independent directors have fully understood the matters communicated and expressed no objections.	-	-
2025/11/10 Audit Committee	Independent Director Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu	1.Report on Audit Execution as of September 2025 2. Proposal for the Preparation Guidelines of the 2026 Audit Plan.	The Company's independent directors had no objections regarding the execution and effectiveness of audit operations.	-	-
2026/01/14	Independent Director	Report on Audit	The Company's	-	-

Audit Committee	Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu	Execution as of December 2025	independent directors had no objections regarding the execution and effectiveness of audit operations.		
2026/03/11 Audit Committee	Independent Director Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu CPA Wang Fang-yu (PwC Taiwan) Director Yu Ya-hsuan (PwC Taiwan)	1.Report on Audit Execution as of February 2026 2.Statement on Internal Control System for the Year 2025	1. The Company’s independent directors had no objections regarding the execution and effectiveness of audit operations. 2. Internal audit did not identify any material issues that would affect the effectiveness of the design and implementation of the internal control system. The proposal was approved as presented with unanimous consent of all attending independent directors.	1.2025 Financial Statements(Auditor’s opinion on the financial statements) 2.Materiality, Adjusting Entries, and Unadjusted Entries Identified in the Audit 3.Other Matters Communicated with Those Charged with Governance 4.Total Fees Paid to the Auditor for Audit and Non-Audit Services	1.Unqualified Opinion 2.Acknowledged and reviewed the adjustment items for the year 2025. 3.No violations of relevant regulations affecting the independence of the firm were identified. No instances of fraud or non-compliance with laws and regulations were found. No significant deficiencies in internal control were identified. 4.Acknowledged.
2026/04/08 Audit Committee	Independent Director Chen Chun-Chi Independent Director Chou Tsang-Hsien Independent Director WANG LIN-HUI Independent Director CHEN YANG LIN Chief Auditor Cai Pei-xiu	Attended meetings only; no report items were presented.	Attended meetings only; no report items were presented.	-	-

(III) The operations of corporate governance and the deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor:

Item	Operations			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
I. Has the Company formulated and disclosed the Corporate Governance Best Practice Principles in accordance with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies?	✓		The Company has defined and disclosed its corporate governance principles in accordance with the "Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies" and is disclosed on the Market Observation Post System.	No material difference.
II. The Company's shareholding structure and shareholders' equity (I) Has the Company formulated internal operating procedures for handling shareholders' suggestions or questions or disputes and litigation with them and complied with the procedures? (II) Does the Company have a list of the major shareholders with ultimate control over the Company and a list of the ultimate controllers of the major shareholders? (III) Has the Company established and implemented a risk control and a firewall mechanism between itself and affiliates? (IV) Has the Company formulated internal regulations to prohibit insiders from using information undisclosed in the market to buy and sell securities?	✓ ✓ ✓ ✓		(I) The Company has appointed a spokesperson, an acting spokesperson, and a shareholder service department to respond to and handle shareholders' suggestions, questions, and disputes. (II) Pursuant to Article 25 of the Securities and Exchange Act, the Company reports changes in the equity of insiders (including directors, supervisors, managers, and shareholders with more than 10% ownership) on the Market Observation Post System on a monthly basis. (III) The financial affairs of the Company and each affiliate are operated independently. The Company has formulated its " Related Party Transaction Management Regulations " and "Procedures for the Finance and Business of Affiliates" to define and implement the risk control and firewall mechanism over the affiliates. (IV) The Company's Procedures for Ethical Management and Guidelines for Conduct, the Code of Conduct, and the Procedures for Handling Material Inside Information set forth that insiders are prohibited from utilizing the undisclosed information to engage in insider trading, and shall not divulge the information to others. We also convey these rules to insiders from time to time to prevent violations.	No material difference. No material difference. No material difference. No material difference.
III. Composition and responsibilities of the Board of Directors (I) Has the Board of Directors formulated a diversity policy, specified management goals, and implemented them with respect to the composition of the Board of Directors	✓		(I) The Company has clearly stipulated in its Corporate Governance Best Practice Principles that the composition of the Board of Directors shall take diversity into consideration, with a specific objective that directors of each gender should account for at least one-third of the total number of board seats. At the same time, diversity in professional background, industry experience, and governance capabilities is also emphasized. Currently, the Board consists of nine directors, including six male directors (67%) and three female directors (33%),	No material difference.

Item	Operations			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
	✓		meeting the gender diversity target. The professional backgrounds of board members encompass corporate management, financial accounting, legal practice, and industry experience, demonstrating that the Company has effectively implemented its board diversity policy. Going forward, the Company will continue to promote gender equality and professional diversity in the nomination and election of directors, with the aim of further enhancing the overall governance effectiveness of the Board.	
(II) Has the Company voluntarily established other functional committees in addition to the remuneration and the audit committees established in accordance with the law?	✓		(II) The Company has established the Remuneration Committee and the Audit Committee in accordance with the law, and established the Sustainable Development Committee in November 9, 2023 to improve the supervision function and strengthen the management function.	No material difference.
(III) Has the company formulated a board of directors performance evaluation method and its evaluation method, conducts performance evaluations every year and regularly, and reports the results of the performance evaluation to the board of directors, and uses them as a reference for individual directors' remuneration and nomination for renewal?	✓		(III) The Company adopted the “Board Performance Evaluation Policy” on November 13, 2016, as approved by the Board of Directors. The scope of evaluation covers both the overall Board and individual directors. Evaluation of the overall Board includes aspects such as the level of participation in Company operations, the quality of board decision-making, board composition and structure, director selection and continuing education, and the effectiveness of the internal control system. Evaluation of individual directors focuses on their understanding of the Company’s objectives and missions, awareness of directors’ responsibilities, participation in Company operations, communication and coordination abilities, professional competence and continuing education, and internal control awareness. In accordance with the policy, the Company conducts board performance evaluations on an annual basis. The evaluation results are reported to the Board of Directors and serve as a basis for reviewing the effectiveness of board operations, as well as an important reference for determining directors’ remuneration and nominations for reappointment. The results of the 2025 performance evaluation were reported to the Board of Directors on January 14, 2026. For further details, please refer to “Board and Functional Committee Performance Evaluation” on page 22 of this Annual Report.	No material difference.
(IV) Does the Company regularly assess			(IV) The Company’s Audit Committee conducts	

<table>
<tr><th rowspan="2">Item</th><th colspan="3">Operations</th><th rowspan="2">Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor</th></tr>
<tr><th>Yes</th><th>No</th><th>Brief description</th></tr>
<tr><td>the independence of the CPAs?</td><td></td><td></td><td>an annual evaluation of the independence of the certifying CPAs, and the evaluation results are subsequently reported to the Board of Directors. The most recent evaluation was approved by the Audit Committee on March 11, 2026, and further approved by the Board of Directors on the same date. The evaluation mechanism is as follows:
Confirmation that the Company’s certifying CPAs are not related parties to the Company or its directors.
Compliance with the rotation requirements for certifying CPAs in accordance with the Corporate Governance Best Practice Principles.
Obtaining information on 13 Audit Quality Indicators (AQIs) provided by the accounting firm and evaluating the audit quality of the firm and its audit team in accordance with the “Guidelines for Audit Committees on Interpreting Audit Quality Indicators (AQIs)” issued by the competent authority.
Evaluation Results:
For the 2025 financial statements, the Company appointed Mr. Fang-Yu Wang and Mr. Kuan-Hung Lin of PricewaterhouseCoopers (PwC) as certifying CPAs. The evaluation confirmed that both CPAs meet the requirements for independence and competence.
The Company’s Audit Committee evaluates the independence and competence of its certifying CPAs on an annual basis. In addition to requiring the CPAs to provide AQI information, the evaluation is conducted in accordance with independence assessment standards and the 13 AQI indicators. It has been confirmed that, aside from audit and tax service fees, the CPAs have no other financial interests or business relationships with the Company, and that their family members do not violate independence requirements. Based on AQI indicators, the CPAs and their firm demonstrate audit experience and training hours above industry averages, and have continued to introduce digital audit tools over the past three years to enhance audit quality.
The evaluation results for the most recent year were reviewed and approved by the Audit Committee on March 11, 2026, and subsequently submitted to and approved by the Board of Directors on the same date regarding the independence and competence of the CPAs.</td><td></td></tr>
<tr><td>IV. Does the TWSE/TPEx listed company have an adequate number of corporate governance personnel with appropriate qualifications, and appoint a chief corporate governance officer</td><td>✓</td><td></td><td>The Company's responsible unit for corporate governance is the Stock Affairs Department. On August 8, 2023, the Company's Board of Directors approved the appointment of Mr. Chen Wei-Hung, Head of Legal Affairs, as the Corporate</td><td>No material difference.</td></tr>
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<tr><th rowspan="2">Item</th><th colspan="3">Operations</th><th rowspan="2">Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor</th></tr>
<tr><th>Yes</th><th>No</th><th>Brief description</th></tr>
<tr><td>responsible for corporate governance-related matters (including but not limited to providing Directors and supervisors with required information to carry out their business, assisting Directors and supervisors with legal compliance, handling corporate registration and change of corporate registration-related matters, and preparing board and shareholders' meeting minutes)?</td><td></td><td></td><td>Governance Officer, responsible for all corporate governance-related affairs. His main responsibilities include providing the Board of Directors and the Audit Committee with the information required for business activities from time to time; convening at least one Board meeting every quarter and one annual shareholders' meeting in accordance with the law; convening extraordinary shareholders' meetings when necessary according to regulations; handling company registration changes; preparing minutes for the meeting of the Board of Directors and shareholders' meetings; and handling announcements and reporting required by the competent authority. Additionally, he is responsible for regularly promoting the Company's business integrity philosophy, regulations related to insider equity, and important matters, as well as conducting annual Board performance evaluations and other related tasks.</td><td></td></tr>
<tr><td>V. Has the Company has established communication channels with stakeholders (including but not limited to shareholders, employees, clients, and suppliers) and set up a section dedicated to stakeholders on the Company's website to properly respond to stakeholders' major CSR issues of concern?</td><td>✓</td><td></td><td>The Company has set up a stakeholder section on the Company's website, and set up communication channels and contact means to take in the needs of stakeholders. The information collected will be replied to and followed up on a case-by-case basis.</td><td>No material difference.</td></tr>
<tr><td>VI. Does the Company appoint a professional stock affairs agency to handle the affairs related to shareholders' meetings?</td><td>✓</td><td></td><td>The Company has hereby commissioned the stock agent of Hua Nan Securities Co., Ltd. to assist its shareholder affairs and shareholders' meeting affairs.</td><td>No material difference.</td></tr>
<tr><td>VII. Information disclosures
(I) Has the Company set up a website to disclose information on financial business and corporate governance?

(II) Does the Company adopt other methods to disclose information (such as setting up an English website, designating personnel to collect and disclose company information, implementing a spokesperson system, or placing the proceeding of investor conferences on the Company website)?

(III) Does the Company announce and submit an annual financial report to the competent authority within two months after the end of each fiscal year and announce and submit the</td><td>✓

✓</td><td>

✓</td><td>(I) The Company has set up a corporate website: http://www.taroko.com.tw to provide financial business-related and corporate governance relate information. The website is maintained by dedicated personnel.

(II) The Company has established Chinese and English versions of its corporate website and has appointed spokespersons and deputy spokespersons. In addition, the Company has also designated a dedicated person to report various financial and business information on the Public Information Observatory and disclose information on the Company's website, including uploading the content of the corporate briefing to the website to ensure that information is open and transparent.

(III) The Company has announced and reported matters on the Market Observation Post System as required.</td><td>No material difference.

No material difference.

The Company filed its 2025 financial statements on March 17, 2026 in accordance with Subparagraph 1,</td></tr>
</table>

Item	Operations			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
financial reports for the first, second, and third quarters and the operations of each month to the competent authority before a specified deadline?				Paragraph 1, Article 1 of the Securities and Exchange Act.
VIII. Does the Company have other important information that facilitates the understanding of the operations of corporate governance (including but not limited to employee rights, employee care, investor relations, supplier relations, stakeholders' rights, directors' and supervisors' continuing education, the implementation of risk management policies and risk measurement standards, the implementation of client policies, and the Company's purchase of directors and supervisors liability insurance)?	✓		(I) Employee Rights and Care: Employees are the Company's most valuable asset. The Company is committed to providing a safe, healthy, and friendly working environment, establishing effective communication channels, and fostering a workplace culture that respects human rights, gender equality, and freedom from discrimination. Workplace safety awareness is strengthened through education, training, and awareness programs. The Company adopts fair employment and promotion policies without discrimination based on gender, age, religion, or race, and treats all employees with respect and fairness. Employee complaints are handled confidentially to safeguard employees' rights and interests. (II) Investor Relations: The Company has established an investor relations function to serve as a communication bridge between the Company and investors, responsible for handling shareholder suggestions and responding to investor concerns. Shareholders may communicate with the Company through multiple channels, including investor conferences, shareholders' meetings, the investor relations website, email, and telephone. The investor relations unit consolidates feedback and reports it to the management team and the Board of Directors as a reference for decision-making, while ensuring the completeness, timeliness, accuracy, and transparency of information disclosure. (III) Supplier Relations: Suppliers are important partners in the Company's sustainable operations. The Company engages with suppliers based on integrity, fairness, and the highest standards of business ethics, maintaining sound communication and cooperative relationships. The Company adopts a zero-tolerance policy toward any illegal conduct within the supply chain. Any verified violations will be handled in accordance with applicable laws and	No material difference.

Item	Operations			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
			regulations to ensure the integrity of supply chain operations. (IV) Stakeholder Rights: 1. Customers: The Company provides safe and high-quality products and services, values customer feedback, and promptly addresses complaints while continuously improving its services. 2. Shareholders: The Company aims to fully protect shareholders' rights and interests. 3. The Company has established an official website as a communication platform for stakeholders, providing accessible channels for engagement. (V) Continuing Education of Directors and Supervisors: All directors possess relevant professional knowledge and, in accordance with the Corporate Governance Best Practice Principles, continue to participate in training programs related to corporate governance, regulatory compliance, and sustainable development, thereby strengthening the professional capabilities of the Board. (VI) Implementation of Risk Management Policies and Risk Measurement Standards: The Company has established a comprehensive internal control system and related management procedures, which are effectively implemented to identify, measure, and manage various operational risks. Overall, the risk management mechanism operates in a sound and effective manner. (VII) Implementation of Customer Policies: The Company is committed to providing safe and high-quality sports and leisure services. It values customer needs and feedback, conducts reviews, improvements, and follow-ups based on customer input, and continuously enhances service quality and competitiveness to achieve high customer satisfaction. (VIII) Liability Insurance for Directors and Supervisors: The Company has procured directors' liability insurance to strengthen corporate governance mechanisms and to protect directors in the lawful execution of their duties, as well as to safeguard shareholders' interests.	

IX. Please specify any improvements made as per the results of the corporate governance evaluation announced by the Corporate Governance Center, Taiwan Stock Exchange Corporation, in the most recent year and put forth prioritized measures to improve those that have not yet improved: (companies not being evaluated do not need to fill in this section)

Improvements in the results of the 11th (2024) Corporate Governance Evaluation of the CompanyQuestion number	Indicator	Improvement status	Points scored or deducted by the Company as a whole %
1.1	Whether the Company reports directors' remuneration at the annual shareholders' meeting, including remuneration policy, individual remuneration details, and amounts	Expected improvements in 2025	19%
1.17	Whether no government agency or single institutional shareholder and its subsidiaries hold one-third or more of the board seats	Improved in 2024	83%
2.2	Whether the Company has established a board diversity policy and disclosed specific management objectives and implementation status on its website and in the annual report	Improved in 2024	73%
2.22	Whether risk management is overseen by the Audit Committee or a board-level functional committee (e.g., Risk Management Committee), with board-approved risk management policies and procedures, disclosure of risk management structure, processes and implementation status, and at least annual reporting to the Board	Improved in 2024	35%
2.30	Whether at least one internal auditor holds certifications such as CIA, CISA, or CPA	The company will conduct an internal assessment.	32%
3.4	Whether the Company publishes audited annual financial reports within two months after the end of the fiscal year	The company will conduct an internal assessment.	21%
3.5	Whether the Company uploads the English version of annual financial reports at least 16 days prior to the annual shareholders' meeting	Improved in 2024	79%
3.6	Whether the Company discloses interim financial reports in English within two months after the Chinese reporting deadline	Improved in 2024	43%
3.12	Whether the annual report discloses a clear and specific dividend policy	The company will conduct an internal assessment.	73%
3.13	Whether the Company voluntarily discloses individual remuneration of directors and supervisors in the annual report	Improved in 2024	15%
3.14	Whether the annual report discloses the linkage between performance evaluation and remuneration of directors and managerial officers	Improved in 2024	49%
3.21	Whether the Company voluntarily discloses individual remuneration of the President and Vice Presidents	Improved in 2024	12%
4.1	Whether the Company has established a dedicated (or part-time) unit for promoting sustainability, conducted ESG-related risk assessments, formulated policies/strategies, and disclosed implementation under board supervision	Expected improvements in 2025	44%
4.2	Whether the Company has established a dedicated (or part-time) unit for ethical corporate management, responsible for policy formulation and implementation, with disclosure and at least annual reporting to the Board	Improved in 2024	59%
4.3	Whether ESG initiatives and implementation results are regularly disclosed on the Company website, annual report, or sustainability report	Improved in 2024	69%
4.4	Whether the Company prepares and uploads a sustainability report in accordance with GRI Standards by the end of September (additional score if SASB referenced)	The company will conduct an internal assessment.	56%
4.5	Whether the sustainability report has obtained third-party assurance	Expected improvements in 2025	36%
4.6	Whether the Company has established human rights policies and management plans based on international conventions and disclosed them	The company will conduct an internal assessment.	69%
4.7	Whether the Company uploads the English version of the sustainability report	Improved in 2024	38%
4.11	Whether the Company discloses greenhouse gas emissions, water usage, and total waste volume for the past two years	Expected improvements in 2025	66%
4.12	Whether the Company has established policies on GHG reduction, water conservation, or waste management, including targets and implementation results	The company will conduct an internal assessment.	59%
4.13	Whether the Company has obtained ISO 14001, ISO 50001, or similar certifications	The company will conduct an internal assessment.	55%

4.17	Whether the Company discloses supplier management policies and implementation status regarding environmental, occupational safety, and labor rights compliance	Expected improvements in 2025	62%
4.18	Whether the Company discloses climate-related information in accordance with TCFD recommendations	Expected improvements in 2025	45%
4.19	Whether the Company invests in energy-saving or green energy equipment, or green/sustainable financial products, and discloses investment status and benefits	The company will conduct an internal assessment.	32%
4.21	Whether the Company assesses community-related risks/opportunities and discloses measures and results	Improved in 2024	55%
4.22	Whether the Company supports domestic cultural development and discloses methods and outcomes	Improved in 2024	9%

4. Continuing education of directors and independent directors' in 2025

Term of office of the directors and supervisors:2025/05/26-2028/05/25

Title	Name	Date of continuing education	Organizer	Course title	Hours of continuing education	Is the continuing education in compliance with the regulations
Chairman Representative of the corporate director	Lin Man-Li	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Representative of the corporate director	Wang Ying-Chih	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		October 3, 2025	Securities and Futures Institute	2025 Insider Trading Prevention Seminar	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Representative of the corporate director	CHENG,YUAN-CHENG	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Representative of the corporate director	Hsu Yung-Chang	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Director	LIN, YI-NAN	May 27~28, 2025	Securities and Futures Institute	Practical Training Program for Directors and Supervisors (including Independent Directors) and Corporate Governance Officers – Taipei Session	12	✓
		August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Independent Director	Chou Tsang-Hsien	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Independent Director	Chen Chun-Chi	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Independent Director	WANG LIN-HUI	August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		September 3, 2025	Taiwan Corporate Governance Association	The 21st (2025) Corporate Governance International Summit Forum – The Role of the Board of Directors in	6	✓

Title	Name	Date of continuing education	Organizer	Course title	Hours of continuing education	Is the continuing education in compliance with the regulations
				Shaping Corporate Strategy Amid Global Environmental Changes		
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓
Independent Director	Chen Yang-Lin	June 17, 2025	Securities and Futures Institute	Directors and Supervisors & Corporate Governance Officers Series – Advanced Corporate Governance Topics: ESG	3	✓
		July 25, 2025	Securities and Futures Institute	Directors and Supervisors & Corporate Governance Officers Series – The Chip War Era: TSMC's Key Technologies and Global Expansion and Their Impact on the Semiconductor Industry	3	✓
		August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3	✓
		November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3	✓

3. Corporate Governance Officer

On August 8, 2022, the Company's Board of Directors approved the appointment of Wei Hung Chen, Head of Legal Affairs, as the Corporate Governance Officer, responsible for corporate governance-related affairs. The officer served as an officer of the legal affairs department of a listed company for more than three years, and meets the qualifications of Corporate Governance Officer defined in Article 23 of "Taiwan Stock Exchange Corporation Operation Directions for Compliance with the Establishment of Board of Directors by TWSE Listed Companies and the Board's Exercise of Powers".

Scope of powers:

According to the "Taiwan Stock Exchange Corporation Operation Directions for Compliance with the Establishment of Board of Directors by TWSE Listed Companies and the Board's Exercise of Powers", a Corporate Governance Officer is responsible for the corporate governance-related affairs, including the following:

1. Handling of matters relating to Board of Directors meetings and shareholders meetings in compliance with law.
2. Preparation of minutes of the Board of Directors meetings and shareholders meetings.
3. Assistance in appointment and continuing education of directors.
4. Provision of information required for performance of duties by the directors.
5. Assistance in directors' compliance with laws and regulations.
6. Report to the board of directors the results of the review of whether the nomination, term of office and information during the term of office of independent directors comply with relevant laws and regulations.
7. Handle matters related to the change of directors.
8. Assistance in matters described or established in the articles of incorporation or under contract.

The continuing education of the first-time Corporate Governance Officer is as follows:

Date of continuing education	Organizer	Course title	Hours of continuing education
July 9, 2025	Taiwan Stock Exchange	2025 Cathay Pacific Sustainable Banking and Climate Change Summit	6
August 8, 2025	Taiwan Corporate Governance Association	Directors' Fiduciary Duties, Corporate Governance, and the Effectiveness of Internal Control Systems	3
November 10, 2025	Taiwan Corporate Governance Association	Circular Economy Benefits and Sustainable Finance Opportunities	3

(I) Composition and operation of the Remuneration Committee

1. Information on members of the Remuneration Committee

Information on members of the Remuneration Committee

March 30, 2026

Title	Name	Status of the Remuneration Committee	Professional qualifications and experience	Status of independence	Number of other public companies where the individual serves as a member of the remuneration committee concurrently
Independent director	Chen Chun-Chi	Convenor and Chairman	For professional qualifications and experience, please refer to P.12~P.14 of this Annual Report. The members of the Remuneration Committee have all obtained the professional qualifications specified in Article 5 of the "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Taiwan Stock Exchange or the Taipei Exchange" and possess at least 5 years work experience. (Note 1)	All Remuneration Committee members meet the requirements of Article 14-6 of the Securities and Exchange Act and the Regulations Governing the Establishment of the Remuneration Committee and the Exercise of Powers by Financial Supervisory Commission Companies Whose Stock is Listed on the Stock Exchange or Traded Over the Counter (Note 2).	0
Independent director	WANG LIN-HUI	Committee member			0
Independent director	Chen Yang-Lin	Committee member			0

Note 1: Members of the Remuneration Committee should have obtained one of the following professional qualifications and have at least 5 years of work experience:
1. An instructor or higher up in a department of commerce, law, finance, accounting, or other academic department related to company business in a public or private junior college, college, or university.
2. A judge, public prosecutor, attorney, certified public accountant, or other professional or technical specialist who has passed a national examination and has been awarded a certificate in a professional capacity that is necessary for company business.
3. Having work experience in the area of commerce, law, finance or accounting, or otherwise necessary for company business.

Note 2:
The member of the Remuneration Committee is free of any of the following during the two years prior to appointment and during his/her term of office:
1. An employee of the company or any of its affiliates.
2. A director or supervisor of the company or any of its affiliates.
3. A natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate of one percent or more of the total number of issued shares of the company, or ranking among the top 10 natural-person shareholders in holdings.
4. The manager listed in (1) or the spouse, relatives within the second degree of kinship or direct blood relative within the third degree of kinship of the person listed in (2) and (3).
5. A director, supervisor, or employee of a corporate shareholder that directly holds five percent or more of the total number of issued shares of the company, or that ranks among the top five in shareholdings, or that designates its representative to serve as a director or supervisor of the company under Paragraph 1 or 2, Article 27 of the Company Act.
6. If a majority of the company's director seats or voting shares and those of any other company are controlled by the same person: a director, supervisor, or employee of that other company.
7. If the chairperson, general manager, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are the same person or are spouses: a director (or governor), supervisor, or employee of that other company or institution.
8 director, supervisor, executive officer, or shareholder holding five percent or more of the shares, of a specified company or institution that has a financial or business relationship with the company.
9. professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company for which the provider in the past 2 years has received cumulative compensation exceeding NT$500,000, or a spouse thereof. This restriction does not apply, however, to a member of the remuneration committee, public tender offer review committee, or special committee for merger/consolidation and acquisition, who exercises powers pursuant to the Securities and Exchange Act or to the Business Mergers and Acquisitions Act or related laws or regulations.

2. Information on the operation of the Remuneration Committee
The Company’s Board of Directors has approved the establishment of the Remuneration Committee. The members of the Committee are appointed by a resolution of the Board of Directors. The main duties of the Remuneration Committee are to regularly review the performance evaluation of directors, supervisors, and managers, as well as the compensation and remuneration policies, systems, standards, and structure, and submit recommendations to the Board of Directors for discussion.

(1) There are three members in the Remuneration Committee.
(2) The term of office of the current committee members:
From June 1, 2022 to May 31, 2025 (the 6th term).
The Remuneration Committee held 3 meetings (A) in the most recent year (January 1, 2024~ to March. 11, 2025). The qualifications and attendance of members are as follows:

Title	Name	Attendance in person B	Attendance by proxy	Attendance Rate [B/A]	Remarks
Convenor and Chairman	Huang Ming-You	2	0	100%	Note
Committee member	Lin Wen Yuan	2	0	100%	Note
Committee member	Chen Chun-Chi	8	0	100%	Note
Committee member	WANG LIN-HUI	6	0	100%	Note
Committee member	Chen Yang-Lin	6	0	100%	Note
Note:The Company conducted a full re-election of directors on May 26, 2025. Following the re-election, Independent Directors Mr. Huang Ming-You and Mr. Lin Wen Yuan stepped down, and Ms. WANG LIN-HUI and Mr. Chen Yang-Lin were appointed as independent directors and designated by the Board as members of the Remuneration Committee. The position of Convener and Chairperson of the Remuneration Committee, previously held by Mr. Huang Ming-You, was assumed after the re-election by Mr. Chen Chun-Chi, who had already been serving as a committee member. The term of the current committee is from May 26, 2025 to May 25, 2028; the previous term was from June 1, 2022 to May 31, 2025. Additional information: I. If the Board of Directors did not adopt or amend the Remuneration Committee’s suggestions, the date of the board meeting, the session, the content of the proposal, the results of the resolutions by the Board of Directors, and the Company's response to said opinions shall be specified (if the remuneration approved by the Board of Directors is better than the Remuneration Committee’s suggestions, the difference and the reasons therefor shall be specified): None. II. For proposals resolved by the Remuneration Committee, if any members expressed objection or reservation with a record or written statement, the date of the Remuneration Committee meeting, the session, the content of the proposal, all members’ opinions, and the response to the members’ opinions shall be specified: None.					

3. Important decisions reached by the Remuneration Committee are as follows

Date of Remuneration Committee Meeting	Session of meeting	Contents of the motion	Resolution of the Remuneration Committee	Response to the Remuneration Committee’s opinions
March 11, 2025	1st meeting of the 6th	Report items only; no discussion items.	None	None
April 11, 2025	2nd meeting of the 6th	Proposal to review and discuss the allocation of employee compensation and directors’ remuneration for 2024.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to ratify the remuneration of managerial officers of the Company.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
May 26, 2025	1st meeting of the 7th	Election of the Convener and Chairperson of the 7th Remuneration Committee.	Upon nomination by Committee Member Chen Yang-Lin and with the consent of the Chairperson and all	None

Date of Remuneration Committee Meeting	Session of meeting	Contents of the motion	Resolution of the Remuneration Committee	Response to the Remuneration Committee's opinions
			committee members, Committee Member Chen Chun-Chi was elected as Convener and Chairperson of the current term.	
August 8, 2025	2nd meeting of the 7th	Proposal to review the Company's "Regulations Governing Performance Evaluation and Remuneration of Directors and Managerial Officers."	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to ratify the appointment of managerial officers of the Company.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
November.10, 2025	3th meeting of the 7th	Proposal to amend the Company's "Regulations Governing Performance Evaluation and Remuneration of Directors and Managerial Officers."	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to establish the Company's "Policy on Linking ESG Sustainability Performance with the Remuneration of Senior Executives."	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to ratify the promotion and remuneration adjustment of managerial officers appointed by the Company.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to formulate the performance evaluation criteria for senior executives for 2025.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
		Proposal to discuss the year-end bonuses for the Chairman and managerial officers for 2025.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
January 14 2026	4th meeting of the 7th	Proposal to ratify the promotion and remuneration adjustments of the Company's appointed managerial officers.	After review by the Chairperson and all attending committee members, the actual implementation was found to be in compliance with applicable regulations, and the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
March 11 2026	5th meeting of the 7th	Proposal to review the project-based performance	Upon consultation by the Chairperson with all	The proposal was submitted to the board of directors for

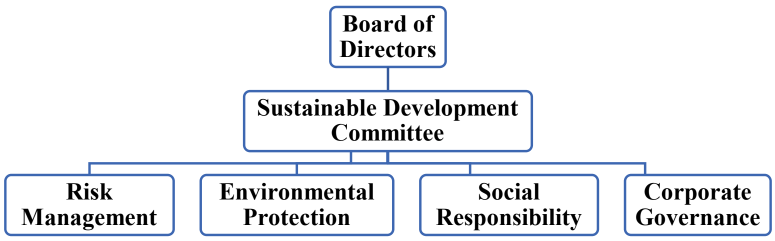
Date of Remuneration Committee Meeting	Session of meeting	Contents of the motion	Resolution of the Remuneration Committee	Response to the Remuneration Committee's opinions
		bonuses for managerial officers related to the Company's 2025 shopping mall operating rights transfer project.	attending committee members, the proposal was approved without objection.	discussion and recognition, and it was passed as proposed.
		Proposal to adjust the remuneration of the Company's appointed managerial officers.	After review by the Chairperson and all attending committee members, the actual implementation was found to be in compliance with applicable regulations, and the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.
April 8 2026	6th meeting of the 7th	Proposal to allocate employee compensation and directors' remuneration for 2025, submitted for review.	Upon consultation by the Chairperson with all attending committee members, the proposal was approved without objection.	The proposal was submitted to the board of directors for discussion and recognition, and it was passed as proposed.

4. Information on the Nomination Committee members and their state of operations: Not applicable

(V)The promotion of sustainable development and the deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor:

<table>
<tr><th rowspan="2">Item</th><th colspan="3">Status of implementation (Note 1)</th><th rowspan="2">Deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor</th></tr>
<tr><th>Yes</th><th>No</th><th>Brief description</th></tr>
<tr><td>I. Has the Company established a governance structure to promote sustainable development and set up a dedicated (concurrent) unit to promote sustainable development, governed by the senior management as authorized by the Board of Directors, which supervises the implementation? (For TWSE/TPEx listed companies, the status of implementation should be reported; not compliance or interpretation.)
.</td><td>✓</td><td></td><td>I. The Company has established a comprehensive sustainability governance framework. On November 9, 2023, the Sustainability Development Committee was established, and the “Sustainability Development Best Practice Principles” were adopted. For economic, environmental, and social issues arising from operational activities, the Board of Directors has authorized the Sustainability Development Committee to coordinate and oversee implementation. The Committee regularly reports to the Board to ensure the fulfillment of the Board’s supervisory responsibilities.
(I) Strengthening corporate governance.
(II) Promoting environmental sustainability.
(III) Fulfilling social responsibility.
(IV) Enhancing the disclosure of sustainability-related information.

The Committee has established four subcommittees—Corporate Governance, Environmental Protection, Social Responsibility, and Risk Management—which are responsible for proposing sustainability initiatives, executing related tasks, and reporting results. These subcommittees serve as the dedicated (or part-time) units responsible for advancing the Company’s sustainability efforts.



■ Implementation Plan
In accordance with relevant regulations, the Company has formulated its sustainability development blueprint. Following the establishment of the Sustainability Development Committee on November 9, 2023, the blueprint has been translated into specific annual objectives and action plans for each subcommittee. To further enhance the implementation of sustainability initiatives, the Company has engaged external consultants to provide professional guidance, conduct greenhouse gas (GHG) inventories, and prepare sustainability reports, which are subsequently submitted to third-party institutions for verification. The results are regularly reviewed by the Sustainability Development Committee and, upon approval, submitted to the Board of Directors for resolution.

■ Implementation Status

The Company continues to promote various sustainability initiatives in accordance with the resolutions of the Sustainability Development Committee and has engaged external consultants to provide professional guidance to strengthen sustainability governance and environmental management systems.
In 2025, the Company completed the 2024 greenhouse gas inventory and compiled and disclosed the results in accordance with relevant regulations and international standards. The inventory results were verified on May 29, 2025, by</td><td>No material difference</td></tr>
</table>

Item	Status of implementation (Note 1)			Deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
			the third-party verification body, Taiwan Electric Research & Testing Center, and the Company obtained ISO 14064-1 verification. The inventory results and verification status were also reported to the Board of Directors on August 8, 2025. On the same date, the 2024 Sustainability Report was verified by ARES International Certification Co., Ltd. in accordance with AA1000 AS v3 at a moderate assurance level. All of the above results were reviewed by the Sustainability Development Committee and subsequently submitted to the Board of Directors to ensure the effective implementation and quality of the Company's sustainability policies.	
II. Does the Company conduct risk assessments of environmental, social, and corporate governance issues related to company operations as per the principle of materiality? Has the Company formulated relevant risk management policies or strategies? Note 2	✓		II. In accordance with the principle of materiality, the Company has established a risk assessment mechanism for environmental, social, and governance (ESG) issues related to its operations. On November 9, 2023, the Board of Directors approved the "Risk Management Policy and Procedures" to strengthen corporate governance and enhance the Company's risk management framework, thereby reasonably ensuring the achievement of strategic objectives and the sustainable operation and development of the Company. Each business unit, based on its respective responsibilities, conducts risk identification, assessment, and response through the risk management process, and submits risk management reports to the Risk Management Task Force for consolidation, which are then periodically reported to the Sustainability Development Committee for review. The risk management procedures include the following: (1) Risk Identification: Risks are identified based on the scope of business operations, covering areas such as operations, finance, environment, information security, human resources, and regulatory compliance. (2) Risk Assessment: By analyzing the likelihood of risk occurrence and the degree of impact on the Company, the importance of each risk is assessed as the basis for determining risk management priorities and response measures. (3) Risk Response: Based on the results of risk assessments, each business unit adopts appropriate response measures to control risks within an acceptable range. (4) Risk Monitoring and Reporting: Each business unit continuously monitors the risks related to its operations and the effectiveness of response measures. Risk management reports are periodically submitted to the Risk Management Task Force for consolidation, and the Task Force regularly reports the results to the Sustainability Development Committee. ● Implementation Status To effectively implement the risk management mechanism, the Company reports the status of risk management operations to the Board of Directors at least once annually. The most recent report was presented to the Board on November 10, 2025, covering the identification results, assessment status, and response	No material difference

Item	Status of implementation (Note 1)			Deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
			measures relating to operational risks, human resources risks, financial risks, environmental risks, information security risks, and regulatory compliance risks. This demonstrates that the Company has incorporated ESG-related risks into its overall risk management framework and continues to enhance related management policies and strategies.	
III. Environmental issues (I) Has the Company set up an appropriate environmental management system as per its industrial characteristics?	✓		(I) Upholding the core principle of "Environmental Sustainability," the Company has established a systematic environmental management framework based on industry characteristics. In accordance with ISO 14064-1 standards, the Company has implemented greenhouse gas (GHG) inventory and verification mechanisms, clearly defining organizational boundaries and inventory scopes, including Scope 1 (direct emissions), Scope 2 (energy indirect emissions), and Scope 3 (other indirect emissions), in order to comprehensively monitor its carbon emission profile. Based on the characteristics of its operational sites, the Company continues to promote various environmental management measures, which have been incorporated into annual action plans and internal operating procedures. Dedicated units have been established to oversee implementation, tracking, and performance management to ensure the effective operation of the environmental management system. With respect to environmental policies and regulatory compliance, the Company has established clear environmental policies and is committed to promoting carbon reduction, energy conservation, plastic reduction, and improved resource efficiency. In compliance with relevant regulations, including the Greenhouse Gas Reduction and Management Act and the Resource Recycling Act, the Company regularly conducts compliance reviews and assessments. In terms of greenhouse gas and energy management, the Company has implemented an ISO 14064-1 greenhouse gas inventory system, established an emissions source inventory and disclosure mechanism, and promoted energy-saving and carbon reduction measures. These initiatives include the replacement of conventional lighting with LED fixtures, the implementation of intelligent air-conditioning and lighting control systems, and energy-use behavior management. The Company has also gradually established carbon emission management targets and continues to improve carbon reduction performance. Regarding water resource management, the Company has installed rainwater recycling systems for irrigation and cleaning purposes and promotes water-saving equipment and water conservation education to improve water-use efficiency. In terms of plastic reduction and waste management, the Company enhances employees' environmental awareness through internal advocacy and training programs. Energy conservation, carbon inventory management, and environmental protection indicators are gradually being incorporated into performance management systems and supplier cooperation requirements. Relevant key indicators are also disclosed in the Company's annual sustainability report. Overall, the Company has established a comprehensive and practical environmental management system tailored to its industry characteristics. Through systematic management, dedicated organizational units, and performance tracking mechanisms, the Company continues to strengthen its environmental management effectiveness and fulfill its sustainable development objectives.	No material difference

(II) Is the Company committed to improving energy efficiency and adopting recycled materials with low environmental impact?	✓		(II) To implement energy conservation, carbon reduction, and green operation objectives, the Company continues to improve energy efficiency and gradually adopts equipment and materials with lower environmental impact in order to reduce the environmental impact of its operational activities. In terms of energy management, the Company has established an energy management policy emphasizing compliance with relevant regulations, continuous improvement of energy performance, enhancement of energy efficiency, and strengthening employees' awareness of energy conservation. These principles have been incorporated into daily operational management and the operating standards of all business locations. To improve energy efficiency, the Company has implemented various energy-saving measures across its operating venues, including: 1. Prioritizing the procurement of electrical equipment with energy-saving certifications. 2. Maintaining air-conditioning temperatures between 26°C and 28°C, and installing air curtains and transparent door curtains at entrances and exits to reduce air-conditioning leakage. 3. Conducting regular cleaning of air-conditioning filters and maintenance of equipment to maintain operational efficiency. 4. Flexibly adjusting the number of operating air-conditioning units based on peak and off-peak business hours. 5. Replacing all lighting equipment with LED lighting fixtures. 6. Continuously promoting energy-saving awareness and posting energy conservation reminder signage. 7. Implementing energy-saving measures such as shutting down certain elevators during off-peak hours, encouraging the use of stairs for lower floors, and promoting turning off lights in public areas when not in use. 8. Establishing an energy management system to monitor electricity consumption in real time, while planning phased investments to continuously optimize system functions and enhance monitoring and management efficiency. In terms of energy-saving achievements, Taroko New Era Shopping Center received the 2024 Taichung City Low-Carbon Shopping Mall Certification, with a certification validity period of three years (from October 1, 2024 to September 30, 2027), demonstrating the Company's tangible achievements in energy management and carbon reduction initiatives. With respect to the use of materials with lower environmental impact, the Company prioritizes energy-efficient, high-efficiency, and long-life equipment and materials during equipment replacement and daily operations. The Company also continues to evaluate the adoption of environmentally friendly and recyclable materials in order to reduce resource consumption and environmental impact. Looking ahead, the Company will continue to introduce intelligent energy monitoring and data analysis mechanisms to enhance the accuracy of energy-related decision-making through data-driven management. The Company will also gradually expand the application of energy-saving equipment and environmentally friendly materials, moving toward the goals of low-carbon, energy-efficient, and sustainable operations.	No material difference
(III) Has the Company assessed its current and future potential risks and opportunities of climate change and taken countermeasures against climate-related issues?	✓		(III) In accordance with the principle of materiality, the Company has assessed the potential risks and opportunities arising from climate change that may affect its current and future operations and has adopted corresponding response measures. To strengthen corporate governance and enhance the risk management framework, the Company established the Sustainability Development Committee on November 9, 2023, and set up a Risk Management Task Force under the Committee to assist in coordinating the identification, assessment, and management of climate-related risks and opportunities. Each business unit, based on its respective functions and responsibilities, evaluates the likelihood and potential impacts of climate change-related transition risks, physical risks, and related opportunities on the Company's operations, financial condition, and reputation. Management measures are then formulated and implemented accordingly. The evaluation results and implementation status are regularly reported to the Risk Management Task Force, which consolidates the information and periodically submits it to the Sustainability Development Committee for review.	No material difference

			The Company also references the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) framework to conduct scenario analysis and risk assessments from the perspectives of governance, strategy, risk management, and metrics and targets. Through these analyses, the Company identifies the potential impacts and opportunities arising from climate change on its operations, serving as the basis for formulating strategies related to energy conservation and carbon reduction, energy management, operational resilience enhancement, and sustainable investment. Relevant assessment results and response measures are reviewed and approved by the Sustainability Development Committee before being submitted to the Board of Directors, enabling the Board to continuously oversee the management of climate-related risks and opportunities. This ensures that the Company can effectively respond to challenges brought about by climate change while also capturing operational opportunities arising from the transition toward a low-carbon economy.	
(IV) Has the Company counted the greenhouse gas emissions, water consumption, and total weight of waste over the past two years and formulated policies on greenhouse gas reduction, water consumption reduction, or other waste management?	✓		(IV) Since 2024, the Company has conducted annual greenhouse gas (GHG) inventories on a regular basis. In 2025, the Company completed the 2024 greenhouse gas inventory, and the related data will be disclosed in the sustainability report and on the Company's official website. At the same time, the Company has implemented the ISO 14064-1 greenhouse gas inventory system. The results of the 2024 greenhouse gas inventory were verified on May 29, 2025, by the third-party verification body, Taiwan Electric Research & Testing Center, and the Company officially obtained ISO 14064-1 certification. With respect to water consumption and waste management, the Company has gradually established statistical tracking mechanisms for water usage and waste generation based on the characteristics of each operating location. The Company has also promoted water-saving measures, resource recycling, and waste reduction management systems, incorporating relevant indicators into internal management practices and sustainability report disclosures as a basis for setting future reduction targets and improvement measures. Looking ahead, the Company will continue to enhance its data collection and statistical management systems for greenhouse gas emissions, water consumption, and waste generation. The Company will gradually establish specific reduction targets and management strategies in order to implement its environmental management policies and strengthen the effectiveness of sustainable operations.	No material difference
IV. Social issues (I) Does the Company formulate relevant management policies and procedures in accordance with applicable laws and the International Bill of Human Rights?	✓		(I) The Company has established and implemented a Human Rights Policy in accordance with international human rights conventions and relevant laws and regulations to ensure that all employees are able to work in an environment that is fair, safe, and respectful of human dignity. The policy clearly states that the Company supports and complies with international human rights standards, including the Universal Declaration of Human Rights, the United Nations Global Compact, and the International Labour Organization's Declaration on Fundamental Principles and Rights at Work. The Company also strictly complies with domestic labor-related laws and regulations, prohibits any infringement or violation of human rights, and ensures that all employees are treated fairly and with dignity. In terms of specific management measures, the Company implements human rights protection through institutional policies, education and training, and communication mechanisms. These measures include providing a safe and healthy working environment, prohibiting unlawful discrimination and ensuring equal employment opportunities, prohibiting child labor and forced labor, respecting freedom of association, and strengthening personal data protection and privacy rights. Regarding employee rights protection, the Company explicitly prohibits unfair treatment based on gender, age, race, religion, marital status, pregnancy, or disability, thereby ensuring that employees receive fair and reasonable compensation and working conditions. With respect to labor conditions, the Company prohibits all forms of forced or involuntary labor and ensures that working hours, overtime, leave arrangements, and various types of leave fully comply with applicable laws and regulations. To strengthen communication and grievance mechanisms, the Company has established multiple and accessible communication channels that provide employees with safe, confidential, and effective means to express concerns and	No material difference

			file complaints, thereby safeguarding employee rights and promoting harmonious labor-management relations. ● Employee Communication Channels To enhance labor and human rights protection and promote positive interaction between the Company and employees, the Company has established a dedicated email address (hr@trkmall.com.tw) as a channel for employees to provide feedback and file complaints. The Company adheres to confidentiality principles to protect the rights and interests of complainants. In addition, the Company regularly convenes labor-management meetings to safeguard employees' rights to collective consultation and to promote healthy and positive labor-management relations.	
(II) Has the Company formulated and implemented reasonable employee benefit measures (including remuneration, leave, and other benefits) and reflected business performance or achievements in employee remuneration appropriately?	✓		(II) In accordance with the Labor Standards Act and relevant regulations, the Company has established and implemented a comprehensive employee welfare system and has legally established an Employee Welfare Committee to coordinate, plan, and promote various employee welfare programs, with the aim of enhancing employee well-being and job satisfaction. In terms of compensation, the Company has established a market-competitive salary structure that includes base salary, allowances, and bonuses. Year-end bonuses are distributed based on the Company's profitability, allowing employees to share in the Company's operating achievements. With respect to leave policies, the Company provides regular days off, rest days, national holidays, annual leave, and various statutory leave entitlements in accordance with applicable laws, helping employees maintain a healthy work-life balance. Regarding welfare programs, the Employee Welfare Committee provides diversified benefits, including statutory and group insurance, employee stock ownership programs, holiday bonuses, wedding and funeral subsidies, club activities, health examinations, continuing education subsidies, and employee consumption discounts. In addition, the Company issues "Employee Welfare Vouchers" to encourage employees and their family members and friends to participate in healthy leisure activities, thereby enhancing corporate identity and organizational cohesion. Overall, the Company has established a comprehensive compensation and welfare system and appropriately reflects operating performance in employee compensation and incentives, thereby motivating employees and supporting the Company's sustainable development.	There is no significant difference; future amendments will be made in accordance with the laws and regulations.
(III) Does the Company provide employees with a safe and healthy work environment and offer safety and health education to employees regularly?	✓		(III) Description of Measures for Employee Safety and Health Working Environment, Employee Education Policies, and Their Implementation Status Measures for Personal Safety and Workplace Protection Implementation Status: 1. Occupational Safety and Health Unit: To safeguard employee safety and health and implement occupational safety and health management, the Company has established the "Occupational Safety and Health Management Plan" and the "Safety and Health Work Rules," which have been submitted to and approved by the competent authority. The Company has also established an "Occupational Safety and Health Committee" to focus on employee health and workplace safety issues. Safety and health education and training are arranged for both new and existing employees to enhance awareness of occupational safety and health, strengthen workplace safety, and protect employees' physical and mental well-being. 2. Risk Assessment and Safety Audits: Designated personnel regularly inspect workplaces to identify hazard risks, continuously monitor workplace public safety and hygiene conditions, promote risk prevention awareness, and provide immediate guidance to employees. These measures assist employees in identifying potential hazards related to systems, environments, operations, and procedures within the workplace, enabling the formulation of corrective actions and implementation of training programs. 3. Implementation of Occupational Safety and Health Education and Training: (1) In accordance with Articles 16 and 17 of the Occupational Safety and Health Education and Training Regulations: Three hours of general occupational safety and health education are provided for new employees. Three hours of occupational safety and health training are provided every three years for existing employees. Specialized occupational safety and health training programs (such as for first aid	There is no significant difference; future amendments will be made in accordance with the laws and regulations.

			personnel, crane operators, and forklift operators) are conducted every three years for three hours. (2) Regular fire drills, emergency response, disaster prevention, and first-aid training exercises are conducted to enhance disaster awareness and prevent accidents. (3) Health education newsletters are periodically published, and physical and mental health promotion seminars are organized to enhance employees' health awareness. 4. Promotion of Employee Health Examinations: (1) Annual health examinations are conducted for employees, including special health examinations for designated personnel. (2) Health management and health promotion programs are implemented in accordance with Article 15 of the Regulations for Labor Health Protection, with graded management measures adopted to safeguard employee health. 5. Promotion of a Friendly Workplace and Protection of Employees' Physical and Mental Health: (1) On-site services: Occupational medicine physicians and nurses are regularly arranged to provide consultation services. (2) In accordance with occupational safety regulations, the Company implements the four major labor health protection programs, including prevention of ergonomic hazards, maternal health protection for female employees, workplace violence prevention, and overwork prevention. Questionnaires and statistical analyses are conducted, and high-risk employees are included in individual care and counseling programs. (3) An employee suggestion mailbox has been established to provide employees with channels for expressing opinions. (4) The Company has established the "Procedures for Prevention and Handling of Illegal Workplace Infringement" and designated dedicated telephone and email channels for reporting workplace misconduct incidents, including sexual harassment. 6. Emergency Medical Assistance in the Workplace: To safeguard the lives and safety of employees and customers, automated external defibrillators (AEDs) are installed based on operational scale and workforce size. The Company has also obtained the Ministry of Health and Welfare's "AED Safe Place Certification." 2. Relevant Certifications Obtained by the Company (All certifications listed below remain valid as of the publication date of this Annual Report.) In 2025, the Company passed the Workplace Health Promotion Self-Assessment, demonstrating its commitment to employee health and workplace safety. The Company continues to promote a healthy workplace culture to enhance employee well-being and support sustainable corporate development. 3. Occupational Injury Statistics and Improvement Measures for the Current Year In 2025, the Company recorded 13 occupational injury cases involving 13 employees, accounting for 0.02% of the total workforce. Following internal review, the Company strengthened existing education and training programs to improve employees' familiarity with equipment operation and further enhanced occupational safety awareness initiatives. 4. Fire Incident Statistics and Related Improvement Measures for the Current Year The Company had no fire incidents in 2025. Fire prevention awareness campaigns, fire drills, and fire safety inspections are conducted semi-annually. In addition, each operating venue is required to designate fire safety managers to ensure workplace safety.	
(IV) Has the Company established an effective career development training program for employees?	✓		(IV) The Company maintains the competitiveness and advantages of the enterprise, and the development of sound organizational management, improves the quality, knowledge and professional ability of employees, stimulates employees' potential, improves work quality and performance, and implements various trainings. The Company has established the "Education and Training Management Regulations," and conducted internal training and external professional training for employees from time to time, in order to cultivate outstanding professionals, improve operational performance, and achieve the Company's operational goals.	There is no significant difference; future amendments will be made in accordance with the laws and regulations.
(V) Does the Company comply	✓		The Company follows the relevant laws and regulations regarding customer health and safety, customer privacy, marketing, and labeling of products and services, and has not deceived, misled, or concealed any behavior that damages consumers'	There is no significant difference;

with applicable laws and international standards regarding issues, such as customer health and safety, customer privacy, as well as marketing and labelling of products and services? Has it formulated relevant policies and complaint procedures to protect consumers' or customers' rights and interest?			rights. In addition, the Company attaches great importance to the opinions of customers and other stakeholders, and has set up a stakeholder section on the Company's website to provide contact windows and methods for questions, complaints or suggestions, and to protect their rights.	future amendments will be made in accordance with the laws and regulations.
(VI) Has the Company formulated a supplier management policy, required suppliers to follow applicable regulations on issues, such as environmental protection, occupational safety and health, or labor rights? The implementation thereof?	✓		(VI) To ensure that suppliers working with the Company achieve consistency in product/service quality, cost, and delivery, and to jointly promote sustainability issues such as environmental protection, occupational safety and health, and labor rights, the Company is committed to fulfilling corporate social responsibility. The Company has established the "Supplier Management Policy" to conduct annual and routine evaluations of suppliers. For effective management, suppliers are categorized and graded, allowing for a gradual and systematic assessment of their overall status. Suppliers are required to sign the "Statement on Ethical Corporate Management, Human Rights, and Environmental Sustainability Clauses for Business Partners", comply with labor laws, respect internationally recognized fundamental labor rights, and adhere to environmental protection regulations.	There is no significant difference; future amendments will be made in accordance with the laws and regulations.
V. Has the Company referred to the internationally accepted reporting standards or guidelines to prepare reports, such as ESG reports that discloses the Company's non-financial information? Has a third-party verification entity provided assurance or assurance opinion for said report?	✓		The Company continues to promote various sustainability initiatives in accordance with the resolutions of the Sustainability Development Committee and has engaged external consultants to provide professional guidance, thereby strengthening sustainability governance and environmental management systems. In 2025, the Company completed the 2024 greenhouse gas inventory and compiled and disclosed the results in accordance with relevant regulations and international standards. The inventory results were verified on May 29, 2025, by the third-party verification body, Taiwan Electric Research & Testing Center, and the Company obtained ISO 14064-1 verification. In addition, the inventory results and verification status were reported to the Board of Directors on August 8, 2025. On the same date, the 2024 Sustainability Report was verified by ARES International Certification Co., Ltd. in accordance with AA1000 AS v3 at a moderate assurance level. All of the above results were reviewed by the Sustainability Development Committee and subsequently submitted to the Board of Directors to ensure the effective implementation and quality of the Company's sustainability policies.	Currently under development

VI. Where the Company has formulated its own sustainable development code in accordance with the Sustainable Development Best Practice Principles, please specified the differences between the implementation and the principles:
In addition to its existing sustainability governance and environmental management initiatives, the Company continues to promote various concrete and verifiable sustainability achievements to demonstrate the substantive effectiveness of its sustainable development efforts, as described below: 1. Talent Development and Social Responsibility The Company voluntarily implemented the Talent Quality-management System (TTQS) established by the Workforce Development Agency of the Ministry of Labor. In the 2023 evaluation, the Company was upgraded from the "Qualified" level to the "Bronze Award" level and received official certification from the Workforce Development Agency. This achievement demonstrates the Company's long-term commitment to employee development and talent cultivation under the ESG "Social" dimension and effectively enhances the Company's employer brand image. The related achievements are supported by objective and verifiable performance indicators. 2. Low-Carbon Operational Achievements Taroko New Era Shopping Center received the "Taichung City Low-Carbon Shopping Mall Certification" for the certification period from October 1, 2024 to September 30, 2027, demonstrating the Company's concrete implementation of energy conservation, carbon reduction, and low-carbon operational management, as well as recognition from government authorities. 3. Social Care and Public Welfare Participation Hsinchu Nanya Plaza participated in the Hsinchu City Government's "Dream Wish Card Program for Underprivileged Children," helping children from disadvantaged families fulfill their wishes and conveying the Company's warmth and care to society. In addition, Taroko New Era Shopping Center annually organizes the "Warm Christmas Gift Donation Campaign," donating gifts to orphanages and social welfare institutions as part of the Company's fulfillment of corporate social responsibility. 4. Friendly and Inclusive Services The Company's "Yu Kids-Island" brand offers a 50% discount on admission tickets for children with disabilities, demonstrating the Company's commitment to equal treatment, friendly services, and the promotion of social inclusion.

Climate-related information of TPEx-listed companies

Climate-related Implementation

<table>
<tr><th>Items</th><th>Implementation</th></tr>
<tr>
<td>
1. Describe the monitoring and governance of climate-related risks and opportunities between the Board and management.
2. Describe how the identified climate risks and opportunities affect the Company's business operations, strategies, and finance (short-, medium-, and long-term).
3. Describe financial impacts of extreme climate events and transformational actions.
4. Describe how climate risk identification, assessment, and management procedures are integrated into the overall risk management system.
5. If the scenario analysis is used to assess the resilience to climate change risks, the used scenarios, parameters, assumptions, analysis factors, and main financial impacts shall be described.
6. If transition plans exist to manage climate-related risks, specify the contents of the plans, as well as the indicators and targets used to identify and manage physical risks and transition risks.
7. If using internal carbon pricing as a planning tool, specify the basis for setting the pricing.
8. If climate-related goals
</td>
<td>
1. The Board of Directors serves as the highest governance body for climate-related matters within the Company and is responsible for guiding and overseeing the governance framework for climate-related risks and opportunities, as well as the operational effectiveness of the Sustainability Development Committee. Management is responsible for formulating strategies, objectives, and implementation measures related to climate risks and opportunities, while the Sustainability Development Committee and the Risk Management Task Force established under the Committee regularly report key progress and implementation status to the Board of Directors.

In accordance with the principle of materiality, the Company has assessed the potential risks and opportunities arising from climate change that may affect its current and future operations. To coordinate the identification, assessment, and management of climate-related issues, the Company established the Sustainability Development Committee on November 9, 2023. A Risk Management Task Force was also established under the Committee to consolidate climate-related risk and opportunity management results from various departments.

Each business unit evaluates the impact of climate change-related transition risks, physical risks, and related opportunities on the Company’s operations, financial condition, and reputation based on its respective functions and responsibilities. Corresponding response measures and implementation plans are formulated and regularly reported to the Risk Management Task Force, which consolidates the information and submits it to the Sustainability Development Committee for review.

The Company also references the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) framework to conduct climate-related risk and opportunity assessments and scenario analyses from the perspectives of governance, strategy, risk management, and metrics and targets. These assessments serve as an important basis for formulating strategies related to energy conservation and carbon reduction, energy management, enhancement of operational resilience, and low-carbon transformation.
2. In accordance with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) framework, the Company systematically identifies transition risks, physical risks, and potential opportunities arising from climate change. The Company also evaluates their impacts on its business operations, operating strategies, and financial aspects over the short, medium, and long term, as summarized below:
<table>
<tr><th colspan="2">Identify the impact of climate risk</th><th>Climate Risks</th><th>Climate Opportunities</th></tr>
<tr><td>Business</td><td>Short-term</td><td>Extreme weather events may affect facility operations</td><td>The implementation of energy-saving measures (such as LED lighting and air-conditioning</td></tr>
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</table>

have been set, specify the activities covered, the scope of greenhouse gas emissions, the planned schedule, and the progress made in each year. If carbon credits or renewable energy certificates (RECs) are used to achieve the relevant targets, the source and quantity of carbon credits to be offset or the quantity of renewable energy certificates (RECs) shall be specified.

9. Greenhouse gas inventory and assurance (completed in 1-1and 1-2).

		and business hours, increasing maintenance and repair costs. Volatility in energy prices may also raise operating costs.	optimization) may immediately reduce operating costs and improve operational efficiency.
	Mid-term	Carbon pricing and carbon fee mechanisms may be introduced, increasing energy-related emissions management costs and affecting operational stability.	The introduction of energy-efficient equipment and energy management systems may help reduce operating costs and improve operational efficiency.
	Long-term	Intensified climate change may lead to asset losses caused by extreme events and increase insurance costs.	The establishment of low-carbon and climate-resilient operating models may enhance long-term competitiveness and sustainable development capabilities.
Strategy	Short-term	Growing consumer demand for environmental sustainability may increase management and operating costs.	Environmental and sustainability-oriented corporate image strategies may strengthen brand image and customer trust.
	Mid-term	Accelerated transformation toward renewable energy may increase capital expenditure pressure.	Low-carbon operating strategies may help improve ESG ratings and investment market attractiveness.
	Long-term	Insufficient low-carbon transformation efforts may result in higher legal and operational risks, negatively affecting market positioning.	Early deployment of low-carbon transformation strategies may enhance corporate competitiveness and strategic operational advantages.
Finance	Short-term	The introduction of equipment upgrades and related systems may increase short-term operating costs.	Energy-saving initiatives may offset part of the increased costs and improve cash flow performance.
	Mid-term	Carbon fees and equipment replacement may increase capital expenditures and operating costs.	Gradual reductions in energy costs may improve profit margins and operational efficiency.
	Long-term	Failure to properly manage climate change and regulatory risks may increase long-term financial risks.	Low-carbon and sustainable operating models may enhance long-term competitiveness and strengthen corporate long-term profitability and value growth.

3.The Company has incorporated extreme climate events and transition actions into its overall risk management and financial assessment framework. The related financial impacts are described as follows:

Risk Category	Financial Impact	Time Horizon	Response Actions
Extreme Climate Risks (such as typhoons, flooding, high temperatures, and severe rainfall)	1. Damage to equipment and business interruptions may increase repair and restoration costs and affect operating costs. 2. High temperatures may increase air-conditioning electricity consumption and energy expenditures, thereby raising operating costs. 3. Extreme weather conditions may cause temporary business interruptions, affecting revenue fluctuations and cash flow.	Short-term	1. Strengthen disaster prevention capabilities and emergency response planning for facilities to reduce losses caused by disasters. 2. Promote energy-saving measures, such as air-conditioning optimization, LED lighting replacement, and energy management systems, to improve energy efficiency. 3. Regularly inspect and maintain facilities and risk control mechanisms to enhance resilience against climate risks and emergency response capabilities, thereby reducing operational interruptions and repair costs.
	Insurance and risk management costs may increase due to climate risk factors.	Medium-term	Regularly review insurance plans and risk control strategies to enhance asset protection and climate risk mitigation capabilities.
	1.Improvement in ESG ratings and investor market image may positively contribute to financing and investment opportunities. 2. Enhancement of corporate brand value and customer trust may have a positive impact on long-term competitiveness.	Long-term	1. Actively disclose sustainability-related information to strengthen investors' and stakeholders' trust. 2. Promote low-carbon transformation models and develop sustainable services and green brand strategies.

4. In accordance with the principle of materiality, the Company has incorporated climate-related risks into its overall Environmental, Social, and Governance (ESG) risk management framework. On November 9, 2023, the Board of Directors approved the "Risk Management Policy and Procedures" to strengthen corporate governance and enhance the risk management mechanism, thereby reasonably ensuring the achievement of the Company's strategic objectives and the stable development of sustainable operations. Operational, financial, regulatory compliance, and other ESG-related risks are also included within the scope of management.

	Each business unit, based on its respective responsibilities, follows the risk management procedures to identify, assess, and respond to risks. Climate-related risks and other material risk matters are incorporated into risk management reports, which are submitted to the Risk Management Task Force for consolidation and then periodically reported to the Sustainability Development Committee for review. The risk management procedures include the following: (1) Risk Identification: Risks are identified based on the scope of business operations, covering areas such as operations, finance, environment, information security, human resources, and regulatory compliance. (2) Risk Assessment: By analyzing the likelihood of risk occurrence and the degree of impact on the Company, the importance of each risk is assessed as the basis for determining risk management priorities and response measures. (3) Risk Response: Based on the results of risk assessments, each business unit adopts appropriate response measures to control risks within an acceptable range. (4) Risk Monitoring and Reporting: Each business unit continuously monitors the risks related to its operations and the effectiveness of response measures. Risk management reports are periodically submitted to the Risk Management Task Force for consolidation, and the Task Force regularly reports the results to the Sustainability Development Committee. 5.

Analysis Items	Parameters/Assumptions	High-Risk Scenario (2°C)	Low-Risk Scenario (1.5°C)	Major Financial Impact
Temperature Rise	Global temperature rise	Above 2°C	1.5°C	Lowering the air conditioning temperature to maintain a comfortable environment within the venue indirectly increases operating costs.
Frequency of Extreme Weather Events	Heavy rain, typhoons, heatwaves, etc.	10-15% annual increase	5-7% annual increase	Maintenance and operating losses
Venue Damage Risk	Facilities affected by weather events	Major repair every 3-5 years	Minor repair every 5-7 years	Maintenance and renovation costs
Operational Disruption	Venue closure due to weather events	Approx. 3-5 days	1-2 days annual	Operating losses

Risk		annual closure	closure	
Increase in insurance costs	Higher insurance premiums due to increased risk	15% increase	5-8% increase	Increase in insurance costs
Fluctuations in Market Demand	Consumer behavior shifts due to climate change	10% decrease in customer numbers	Minimal change in customer numbers	Operating Loss
Government Policies (Carbon Tax)	Government strengthens environmental policies	10% increase in carbon tax and energy costs	5% increase in carbon tax and energy costs	Increase in energy and operating costs
Increased AC Electricity Costs	Lowering the AC temperature to maintain comfort within the venues during high temperatures	10-15% increase in electricity costs	5-7% increase in electricity costs	Indirect increase in operating costs

6. . Climate change may give rise to related risks and opportunities that could significantly affect Taroko's operations, revenues, or expenditures. In accordance with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), Taroko has identified short-, medium-, and long-term climate-related risks and opportunities associated with various climate change scenarios and has developed corresponding response measures and action plans. These include the introduction of energy-saving equipment, promotion of green buildings and renewable electricity usage, digital transformation initiatives (such as electronic ticketing systems), development of low-carbon operating models, and applications for relevant government subsidies. Through these diversified measures, the Company aims to reduce energy consumption and greenhouse gas emissions.

In addition, the Company integrates climate risk assessments, disaster prevention training, cross-industry collaboration opportunities, and the disclosure of corporate sustainability targets (such as SBT and RE100) to develop low-carbon, high-efficiency smart facilities and operational venues.

Project Item	Goal	Management Measures	Indicators and Targets
Carbon Reduction Measures and Energy-Saving Technology Implementation	Complete the greenhouse gas inventory for 2024 by 2025 and submit it for third-party verification. Regularly review the effectiveness of implemented measures and formulate carbon reduction strategies.	- Install high-efficiency air conditioning systems and energy-saving lighting equipment. - Establish indoor temperature control standards to avoid excessive air conditioning use.	Continuously improve energy consumption efficiency and reduce carbon emissions year by year through carbon reduction measures to achieve sustainable development goals.
Venue Facility Upgrades	Enhance the venues' ability to withstand extreme	- Strengthen the venue structure to withstand	- Maintenance and loss costs will be strictly

		weather and reduce operational disruption risks.	typhoons and flooding - Improve drainage systems to prevent flooding during heavy rainfall. - Consider climate risks in new facility construction to enhance disaster resilience.	controlled within the annual budget. - During climate-related shutdowns, efforts will be made to minimize downtime and quickly restore normal operations.
	Optimization of Insurance Strategy	- Expand insurance coverage to mitigate financial losses caused by climate risks.	- Add climate-related insurance for high-risk events such as typhoons and floods. - Dynamically adjust insurance strategies based on risk assessment results.	Control losses caused by extreme weather within the annual insurance coverage to minimize financial impact.
	Green Operations and Supply Chain Transformation	Promote a green supply chain to reduce environmental impact.	- Collaborate with suppliers to use sustainable resources. - Implement supplier evaluations and actively promote local and green procurement policies.	Gradually reduce carbon emissions through green operations and supply chain transformation, striving to achieve sustainable development goals.

7.Currently under development

8. Since 2024, the Company has completed the inventory and verification of Scope 1, Scope 2, and partial Scope 3 carbon emissions for all operating locations. In 2025, the Company continued to expand the disclosure of Scope 3 emissions data. These efforts are carried out in conjunction with water resource management, energy management, and waste management initiatives to further strengthen the Company’s ability to identify and manage climate-related risks.

1-1 GHG inventory and assurance in the last 2 years

1-1-1 Greenhouse Gas Inventory Information

Describe the greenhouse gas emission volume (metric tons CO2e), intensity (metric tons CO2e/NTD million), and data coverage for the most recent two years.
The Company completed its 2024 greenhouse gas (GHG) inventory, with total emissions amounting to 11,700.187 metric tons of CO2e. Among these: Scope 1 (direct emissions): 556.0795 metric tons CO2e, accounting for 4.75%; Scope 2 (energy indirect emissions): 8,880.8236 metric tons CO2e, accounting for 75.90%; Scope 3 (other indirect emissions): 2,263.2839 metric tons CO2e, accounting for 19.35%. The emission intensity for 2024 was 10.24 metric tons CO2e per NT$ million of revenue. For the 2025 greenhouse gas inventory, total emissions amounted to 13,426.400 metric tons of CO2e. Among these: Scope 1 (direct emissions): 561.6671 metric tons CO2e, accounting for 4.18%; Scope 2 (energy indirect emissions): 10,082.8459 metric tons CO2e, accounting for 75.10%; Scope 3 (other indirect emissions): 2,781.8868 metric tons CO2e, accounting for 20.72%. The emission intensity for 2025 was 11.37 metric tons CO2e per NT$ million of revenue. Emission intensity was calculated by dividing the total annual greenhouse gas emissions by the parent company's standalone annual revenue (in NT$ million). The scope of the greenhouse gas inventory was determined in accordance with the ISO 14064-1 standard and covers the operating sites and major operational activities of Taroko Development Corporation. The inventory does not include investee subsidiaries. The inventory scope includes Scope 1, Scope 2, and selected representative Scope 3 emission sources, serving as the basis for the Company's greenhouse gas management and future carbon reduction target planning.

Note 1: Direct emissions (scope 1, i.e. directly from emission sources owned or controlled by the Company), indirect energy emissions (scope 2, i.e. indirect greenhouse gas emissions from imported electricity, heat or steam) and other indirect emissions (scope 3: emissions generated from corporate activities that are not indirect emissions from energy sources but come from sources owned or controlled by other companies).

Note 2: The data coverage of direct emissions and indirect energy emissions shall be handled in accordance with the schedule specified in Article 10, Paragraph 2 of the guidelines. Other indirect emissions information may be disclosed voluntarily.

Note 3: Greenhouse gas inventory standard: Greenhouse Gas Protocol (GHG Protocol) or ISO 14064-1 issued by the International Organization for Standardization (ISO).

Note 4: The intensity of greenhouse gas emissions can be calculated per unit of product/service or sales volume; however, at least the data in terms of sales (NT$ million) shall be stated.

1-1-2 Greenhouse Gas Assurance Information

Describe the status of assurance in the last two years up to the date of publication of the annual report, including the scope of assurance, assurance institutions, criteria and opinions of assurance.
The Company has completed the greenhouse gas (GHG) inventories for 2024 and 2025 and has obtained third-party assurance in accordance with relevant regulations and international standards to enhance the credibility and transparency of information disclosure. Assurance Status of the 2024 Greenhouse Gas Inventory Assurance Scope: The greenhouse gas inventory was conducted in accordance with the ISO 14064-1 standard and covered Scope 1 (direct emissions), Scope 2 (energy indirect emissions), and selected Scope 3 (other indirect emissions) generated from the parent company's operating activities. Assurance Institution: Taiwan Electric Research & Testing Center. Assurance Standard: ISO 14064-1:2018 Greenhouse Gases — Specification with Guidance at the Organization Level for Quantification and Reporting of Greenhouse Gas Emissions and Removals. Assurance Opinion: Limited assurance level. Assurance Status of the 2025 Greenhouse Gas Inventory Assurance Scope: The greenhouse gas inventory was conducted in accordance with the ISO 14064-1 standard and covered Scope 1 (direct emissions), Scope 2 (energy indirect emissions), and selected Scope

3 (other indirect emissions) generated from the parent company's operating activities. Assurance Institution: Taiwan Electric Research & Testing Center. Assurance Standard: ISO 14064-1:2018 Greenhouse Gases — Specification with Guidance at the Organization Level for Quantification and Reporting of Greenhouse Gas Emissions and Removals. Assurance Opinion: Limited assurance level.

Note 1: The process shall be conducted in accordance with the schedule specified in Article 10, paragraph 2 of the guidelines. If the company has not obtained the full assurance of greenhouse gas opinion by the date of publication of the annual report, it is necessary to indicate "complete assurance information will be disclosed in the sustainability report." If the Company does not prepare a sustainability report, it should be noted that "complete assurance information will be disclosed on the Market Observation Post System" and disclose the complete assurance information in the next annual report.
Note 2: The assurance institutions shall meet the sustainability report assurance institutions requirements issued by Taiwan Stock Exchange Corporation and Taipei Exchange.

1-2 Greenhouse gas reduction goals, strategies and concrete action plans

Describe the greenhouse gas reduction base year and data, reduction goals, strategies, and concrete action plans and achievement of the reduction goals.
The Company designated 2024 as the first year in which a greenhouse gas (GHG) inventory was completed and established it as the baseline year for greenhouse gas reduction. The inventory scope covers the operating activities of the parent company and excludes investee subsidiaries. Third-party verification procedures have also been completed to ensure the accuracy and reliability of the data. With respect to reduction targets, the Company will use the 2024 emissions data as the baseline and establish phased reduction targets on an annual basis. Priority will be placed on reducing carbon emissions arising from energy consumption, with the goal of gradually lowering overall greenhouse gas emissions and emission intensity. The Company's reduction strategy focuses on improving energy efficiency, strengthening energy management, and institutionalizing carbon emission management. Greenhouse gas management has been incorporated into the Company's sustainability development and risk management framework as an important reference for operational decision-making. Specific action plans include: 1. Promoting the replacement of energy-saving equipment (such as LED lighting and high-efficiency air-conditioning systems). 2. Optimizing air-conditioning and electricity management mechanisms to reduce energy consumption. 3. Continuing annual greenhouse gas inventories and third-party verification procedures. 4. Establishing an emissions data management system as the basis for tracking reduction performance. Currently, 2024 serves as the year for establishing the Company's greenhouse gas management system and baseline emissions data. The Company has completed the establishment of the inventory framework and emissions baseline. Starting from 2025, the Company will annually review reduction performance based on the baseline-year data and continuously refine carbon reduction measures and management strategies to further advance greenhouse gas reduction initiatives.

Note 1: It shall be processed in accordance with the schedule prescribed in Article 10, paragraph 2 of the guidelines.
Note 2: The base year should be the year that the inventory is completed based on the boundaries of the consolidated financial statements. For example, pursuant to Article 10, Paragraph 2 of the Guidelines, companies with capital over NTD 10 billion should have completed the inventory for the 2024 consolidated financial statements by 2025. Therefore, the base year is 2024. If the Company has completed the inventory of the consolidated financial statements ahead of schedule, the earlier year can be used as the base year, and the data of the base year can be calculated by a single year or the average of several years.

(VI) Corporate ethical management practices and measures adopted:

Item	State of operation			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
I. Formulation of ethical management policies and plans (I) Has the Company disclosed its ethical corporate management policies and procedures in its internal regulations and documents to external parties, and are the Board of Directors and the senior management committed to actively implementing the policy? (II) Has the Company established an assessment mechanism for the risk of unethical conduct to regularly analyze and evaluate the business activities with a higher risk of unethical conduct within the business scope and formulated a prevention plan accordingly, at least covering the prevention measures for the acts under each subparagraph under Article 7, paragraph 2 of the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies? (III) Has the Company clearly specified operating procedures, guidelines for conduct, and a violation punishment and complaint system in the unethical conduct prevention plan and duly implemented them? Does the Company regularly review and revise said plan?	✓ ✓ ✓		(I) The Company adheres to the philosophy of sustainable management and has established the "Procedures for Ethical Management and Guidelines for Conduct", which has been made known within the Company, and which the Board of Directors and management are committed to proactively implementing. (II) The Company has established the "Procedures for Ethical Management and Guidelines for Conduct" in accordance with the relevant laws and regulations to encourage internal and external personnel to report unethical or improper conducts, which will be punished accordingly. We have set up a reporting mailbox on the Company's website for internal or external complaints. We have adopted prevention measures for business activities with high risk of unethical conducts within the business scope, such as offering or accepting bribes, illegal political donation, improper charity donation, offering or acceptance of unjustifiable benefits, infringement of business secrets, trademarks, patents. (III) The Company has established the "Procedures for Ethical Management and Guidelines for Conduct" and the "Code of Conduct", which outline the prohibition on the offering or acceptance of improper benefits, the prohibition on the handling of facilitation payments, political contributions and charitable donations, and the prevention of conflicts of interest for personal gain or violation of fair trade, with related matters regularly reviewed and amended.	No material difference
II Implementation of ethical management (I) Does the company evaluate each counterparty's records for ethics? Has the Company specified the terms of ethical conduct in each contract signed with each counterparty?	✓ ✓		(I) The Company has established the "Procedures for Ethical Management and Guidelines for Conduct", which clearly stipulate that business transactions with dishonest agents, suppliers, customers or other business partners should be avoided, and that any business partner or partner found to have engaged in an unethical conduct should	No material difference

Item	State of operation			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
(II) Has the company set up a special unit responsible for the promotion of corporate integrity management under the board of directors, and regularly (at least once a year) report to the board of directors its integrity management policies, prevention and prevention of dishonest behavior plans, and supervision and implementation?	✓ ✓ ✓		immediately terminate business dealings with them and be listed as a rejected partner in order to implement the Company's ethical management policy. (II) The Company designates the Stock Affairs Department as the dedicated unit and allocates sufficient resources and qualified personnel to handle the revision, implementation, interpretation, consultation services, and registration and filing of reported content related to this Procedure and Guidelines, as well as the supervision of its execution. Its main responsibilities include the following items and it shall report to the Board of Directors regularly and promote awareness to the Board of Directors and internal personnel from time to time. Plans and Implementation Status of the Integrity Management Unit: All new employees of the Company are required to sign the "Employee Code of Conduct" and the "Intellectual Property Rights and Business Confidentiality Agreement" to continuously promote the values of integrity and enhance a positive corporate culture. The Company advocates the concept of integrity in the education and training for new recruits. Integrity commitments are signed with all business partners, and integrity clauses are clearly specified in contracts. Violations will result in contract termination, compensation claims, and the entity will be classified as an undesirable partner. The "Procedures for Ethical Management and Guidelines for Conduct" explicitly defines the policies for preventing conflicts of interest. In the "Investor Relations" section of the website, the "Stakeholders" section provides appropriate external communication channels. Internally, a whistleblowing mailbox is established, and managed by a dedicated unit within the Company. The implementation of integrity management for 2025 is as follows: no whistleblowing cases were reported, and the implementation	

Item	State of operation			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
(III) Has the Company formulated policies to prevent conflicts of interest, provided appropriate methods for stating one's conflicts of interest, and implemented them appropriately? (IV) Has the company established an effective accounting system and internal control system for the implementation of integrity management, and has the internal audit unit formulated relevant audit plans based on the risk assessment results of dishonesty behaviors, and checked its compliance with the dishonesty prevention plan, or entrusted accountants to conduct audits? (V) Does the Company regularly hold internal and external education and training on ethical management?			status was presented to the Board of Directors on January 14, 2026 (III) The "Procedures for Ethical Management and Guidelines for Conduct" of the Company expressly stipulates the recusal of discussion of directors due to conflicts of interest. Those who have an interest in the motion at the meeting of the Board of Directors shall recuse themselves and may not participate in discussion or voting and shall not exercise their voting rights on behalf of other directors. (IV) The Company has established an Audit Office that is under the authority of the Board of Directors. The Office performs audits according to the annual audit plan and keeps track of improvements of deficiencies. In addition, the Audit Office reports the results to the Board of Directors on a regular basis so that management can understand the implementation of the internal control system and achieve the purpose of management. (V) The importance of ethical corporate management is conveyed to the employees through orientation training and group meetings from time to time, and shall be included as one of the performance evaluation indicators for employees.	
III. Implementation of the Company's whistleblowing system (I) Has the Company formulated a specific whistleblowing and reward system, established a convenient whistleblowing method, and assigned appropriate personnel to handle the party accused? (II) Has the Company formulated standard operating procedures for investigation of reported cases, and a confidentiality mechanism? (III) Does the Company take measures to protect whistleblowers from being mistreated due to their whistleblowing behavior?	✓ ✓ ✓		(I) Whistleblowers can report relevant incidents through our company's website, phone or email. The company's units responsible for accepting reports include independent directors (report and appeal mailbox auditcommittee@trkmall.com.tw), management department, personnel director or relevant department heads. (II) The Company has established the whistle-blowing procedure and keeps confidentiality of the identity of the whistleblower and the content of the report. (III) The Company has established the whistle-blowing procedure, and shall maintain confidentiality of the identity of the whistleblower and the content of the report, in order to	No material difference

Item	State of operation			Deviation from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and the reasons therefor
	Yes	No	Brief description	
			properly protect the whistleblower from any undue treatment or retaliation for making a whistleblower report.	
IV. Enhanced information disclosure Has the Company disclosed the content of its Corporate Governance Best Practice Principles and the effectiveness of the implementation of the principles on its website and the MOPS?	✓		The Company discloses relevant information such as the Procedures for Ethical Management and Guidelines for Conduct in the annual report, on the Company's website. Information is collected and disclosed on the Company's website by dedicated personnel.	No material difference
V. If the Company has formulated its own Corporate Governance Best Practice Principles as per the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies, please specify the difference between its operation and the principles: None.				
VI. Other important information that facilitates the understanding of the Company's ethical management (e.g., reviewing and amending the Company's corporate governance best practice principles): None. (I)The Company complies with the Company Act, Securities and Exchange Act, Business Entity Accounting Act, Political Donations Act, Anti-Corruption Act, Government Procurement Act, Act on Recusal of Public Servants Due to Conflicts of Interest, applicable regulations governing TWSE and TPEx listed companies, and other applicable laws and regulations governing business activities, , as a basic premise for conducting business with integrity. (II) The Company's "Rules and Procedures for Board of Directors Meetings" provide for rules of the recusal of directors. If a director or his/her representative has a conflict of interest in a motion, he or she shall state the conflict of interest at the Board meeting, including any content detrimental to the interest of the Company. The director shall recuse himself or herself from the discussion or vote and shall not exercise his or her voting rights on behalf of other directors.				

(VII) Other significant information that will provide a better understanding of the state of the company's implementation of corporate governance may also be disclosed:

1. Advocacy letters on relevant laws and regulations to insiders from time to time to strengthen the legal compliance of insiders (including directors and managers) to avoid penalties, and provide directors with continuing education courses or relevant laws and regulations awareness seminars every year to assist directors in complying with laws and regulations .
1. The Company has established a corporate governance section attached to the Articles of Incorporation on the Company's website for stakeholders to refer to the implementation of corporate governance.
2. The Company has established the "Procedures for Handling Material Inside Information" in accordance with Article 10 of the "Corporate Governance Best-Practice Principles", which strictly prohibits insiders from profiting from insider trading or asymmetric market information.

(VIII) The following information shall be disclosed regarding the implementation of internal control policies:

1. Statement of the Internal Control System

TRK Corporation
Statement of the Internal Control System

Date: March 11, 2026

The Company's internal control system for 2024 as per the results of our self-assessment is hereby declared as follows:

I. The Company is clearly aware that the establishment, implementation, and maintenance of an internal control system are the responsibility of the Company's Board of Directors and managers, and the Company has established such a system. It aims to provide reasonable assurance for the achievement of the objectives, namely the effectiveness and efficiency of operations (including profitability, performance, and asset security protection), the reliability, timeliness, and transparency of financial reporting, and compliance with applicable laws and regulations.

II. Some limitations are inherent in all internal control systems. No matter how perfect the design is, an effective internal control system can only provide a reasonable assurance regarding the achievement of the above three intended objectives; moreover, due to changes in the environment and circumstances, the effectiveness of the internal control system may change accordingly. However, the Company's internal control system is equipped with a self-monitoring mechanism. Once a defect is identified, the Company will take action to rectify it.

III. The Company judges whether the design and implementation of the internal control system is effective based on the criteria for judging the effectiveness of the internal control system set out in the Regulations Governing Establishment of Internal Control Systems by Public Companies (hereinafter referred to as the "Regulations"). Said criteria under the Regulations are divided into five constituent elements as per the management and control process: 1. control environment, 2. risk assessment, 3. control activities, 4. information and communication, and 5. monitoring activities. Each constituent element includes several items. For said items, please refer to the Regulations.

IV. The Company has adopted the aforesaid judgment criteria for the internal control system to determine whether the design and implementation of the internal control system are effective.

V. Based on the results of the assessment in the preceding paragraph, the Company is of the opinion that, as of December 31, 2025, the internal control system (including the supervision and management of its subsidiaries), including the understanding the effectiveness of operations and the extent to which efficiency targets are achieved, reliable, timely, and transparent reporting, and compliance with applicable rules and applicable laws and regulations, is effective and can reasonably assure the achievement of the foregoing objectives.

VI. This statement will form the main content of the Company's annual report and prospectus and will be made public. If the disclosed content above is false or there is material information concealed deliberately or otherwise, the Company will be legally liable pursuant to Articles 20, 32, 171, and 174 of the Securities and Exchange Act.

VII. This statement was approved by the company's board of directors on March 11, 2026. Among the nine directors present, none had objections. All of them agreed with the contents of this statement and hereby declare it.

TRK Corporation

Chairman: Lin, Man-Li

President: Wang Ying-Chih

(IX) Important resolutions by the shareholders' meeting and the Board of Directors in the most recent year and up to the publication date of the annual report:

1. Important resolutions reached in the shareholders' meeting are as follows:

Date of meeting	Summary of important proposal	Resolution results	Implementation
May 26, 2025	Adoption of the 2024 Business Report and Financial Statements	The motion was passed as proposed.	Relevant financial statements have been filed with the competent authority and announced in accordance with the Company Act and other relevant laws and regulations.
	The Company's 2024 loss recovery	The motion was passed as proposed.	No dividends will be distributed.
	Proposal to adjust the use of proceeds from the Company’s first private placement of common shares in 2024.	The motion was passed as proposed.	To proceed with the change in the use of proceeds from the private placement of common shares in accordance with applicable regulations.
	Proposal to amend the Company’s Articles of Incorporation.	The motion was passed as proposed.	To handle the relevant amendment registration procedures with the competent authority in accordance with applicable regulations.

2. Important resolutions reached in the meeting of the Board of Directors are as follows:

Date of meeting	Cause	Summary of motion
Jan. 15, 2025	1	Proposal for the renewal of the Company’s short-term financing loan facility of NT$50 million with Taishin International Bank, Jianbei Branch.
	2	Proposal for the Company to provide an endorsement and guarantee of NT$30 million for its subsidiary, TAROKO ENTERTAINMENT CO. LTD.
	3	Proposal for the Company’s 2025 business plan summary and financial budget.
	4	Proposal to determine the date, venue, and agenda items for the Company’s 2025 Annual General Shareholders’ Meeting.
Mar. 11, 2025	1	Proposal for the renewal of the Company’s short-term financing loan facility of NT$140 million with Sunny Bank, Shuanghe Branch.
	2	Proposal for the renewal of the Company’s short-term financing loan facility of NT$50 million with Taiwan Cooperative Bank, Songxing Branch.
	3	Proposal for the Company to provide an endorsement and guarantee of NT$25 million for its subsidiary, LU HSIN Co., Ltd.
	4	Proposal for the ratification of the appointment of the Company’s managerial officers.
	5	Proposal for the Company to adjust the capital increase plan for its U.S. subsidiary, Taroko US Corporation.
	6	Proposal for the Company not to continue the private placement of common shares through cash capital increase approved at the 2024 Annual General Shareholders’ Meeting.
	7	Proposal to review the Company’s 2024 parent company only financial statements, consolidated financial statements, and business report.
	8	Proposal for the Company’s 2024 deficit compensation plan.
	9	Proposal to amend the Company’s Articles of Incorporation.
	10	Proposal for the evaluation of the independence and competence of the Company’s certified public accountants.
	11	Proposal for the reappointment of the certified public accountants for the Company’s 2024 financial statements.
	12	Proposal for the Company’s 2024 Internal Control System Statement.
	13	Proposal for the comprehensive re-election of nine directors (including four independent directors) of the Company.
	14	Proposal for the Board of Directors’ nomination list of director candidates.
	15	Proposal to review the list of director candidates.
	16	Proposal to release the newly elected directors of the Company from non-competition restrictions.

Date of meeting	Cause	Summary of motion
	17	Proposal to determine matters related to the Company’s 2025 Annual General Shareholders’ Meeting, shareholder proposal rights, and nomination of director candidates.
Apr. 11, 2025	1	Proposal for the Company to apply for a medium- and long-term credit facility of NT$33 million with Sunny Bank, Shuanghe Branch.
	2	Proposal for the ratification of the appointment of the Company’s managerial officers.
	3	Proposal to review and discuss the allocation of employee compensation and directors’ remuneration for 2024.
	4	Proposal to ratify the remuneration of the Company’s managerial officers.
May. 13, 2025	1	Proposal for the renewal of the Company’s short-term financing facilities with Chang Hwa Bank, Jiancheng Branch, and Entie Commercial Bank.
	2	Proposal for the ratification of the appointment of the Company’s managerial officers.
	3	Proposal to review the Company’s consolidated financial statements for the first quarter of 2025.
May. 26, 2025	1	Proposal for the election of the Company’s Chairman of the Board.
	2	Proposal for the appointment of members of the Company’s Audit Committee.
	3	Proposal for the appointment of members of the Company’s Remuneration Committee.
	4	Proposal for the appointment of members of the Company’s Sustainability Development Committee.
June. 9, 2025	1	Proposal for the Company to provide a loan to its subsidiary, LU HSIN Co., Ltd.
	2	Proposal for the Company to acquire the operating assets and liabilities of the hot stone spa business from its wholly owned subsidiary, TAROKO ENTERTAINMENT CO. LTD.
	3	Proposal for the Company to invest in and establish a subsidiary in Guam.
June. 19, 2025	1	Proposal for the Company to provide a loan of NT$15 million to its affiliated company, YA CHEN Development Co.,Ltd.
	2	Proposal to discuss the pre-approval of non-assurance services to be provided by the Company’s certified public accountants, their accounting firm, and affiliated entities of the accounting firm to the Company and its subsidiaries.
	3	Proposal for the Company to execute a term sheet for the disposal of shopping mall operating rights.
August. 8, 2025	1	Proposal for the renewal of the Company’s short-term financing loan facilities with Sunny Bank, Shuanghe Branch, and Shin Kong Commercial Bank, Neihu Branch.
	2	Proposal to review the Company’s consolidated financial statements for the second quarter of 2025.
	3	Proposal to discuss the Company’s 2024 Sustainability Report.
	4	Proposal to review the Company’s “Regulations Governing Performance Evaluation and Remuneration of Directors and Managerial Officers.”
	5	Proposal for the ratification of the appointment of the Company’s managerial officers.
November. 10, 2025	1	Proposal for the Company to provide a loan of NT$10 million to its subsidiary, TAROKO ARCHITECTURE CO.,Ltd.
	2	Proposal for the Company to apply for a medium- and long-term credit facility of NT$60 million from Shin Shin Co., Ltd.
	3	Proposal for the Company to apply for a medium- and long-term financing facility of NT$50 million from Taichung Commercial Bank.
	4	Proposal to review the Company’s consolidated financial statements for the third quarter of 2025.
	5	Proposal for the Company to invest in and establish a subsidiary.
	6	Proposal to amend the Company’s “Sustainability Development Best Practice Principles.”
	7	Proposal for the Company’s 2026 audit plan.
	8	Proposal to amend the Company’s “Regulations Governing Performance Evaluation and Remuneration of Directors and Managerial Officers.”
	9	Proposal to establish the Company’s “Policy on Linking ESG Sustainability Performance with the Remuneration of Senior Executives.”
	10	Proposal to ratify the promotion and remuneration adjustments of the Company’s appointed managerial officers.
	11	Proposal to formulate the performance evaluation criteria for managerial officers for 2025.
	12	Proposal to discuss the year-end bonuses for the Chairman and managerial officers for 2025.

Date of meeting	Cause	Summary of motion
November. 20, 2025	1	Proposal for the Company to dispose of the operating assets, rights, and obligations of Taichung Taroko New Era Shopping Center and Hsinchu Nanya Plaza, and to execute a business transfer agreement with the transaction counterparty.
January. 14, 2026	1	Proposal for the Company to change its registered business address.
	2	Proposal for the ratification of the appointment of the Company's managerial officer (Vice President).
	3	Proposal for the ratification of the appointment of the Company's managerial officer (Associate Vice President).
	4	Proposal to ratify the promotion and remuneration adjustments of the Company's appointed managerial officers.
	5	Proposal for the election of the Company's Vice Chairman.
	6	Proposal for the renewal of the Company's short-term financing loan facility of NT$50 million with Taishin International Bank, Jianbei Branch.
	7	Proposal for the Company's 2026 business plan summary and financial budget.
	8	Proposal for the Company to participate in the cash capital increase of its subsidiary, TAROKO ARCHITECTURE CO.,Ltd.
	9	Proposal to amend the Company's "Sustainability Development Best Practice Principles."
	10	Proposal to appoint Mr. Wei-Hong Chen, Vice President of the Company, as a member of the Sustainability Development Committee.
	11	Proposal to determine the date, venue, and agenda items for the Company's 2026 Annual General Shareholders' Meeting.
March.11, 2026	1	Proposal for the renewal of the Company's short-term financing loan facility of NT$140 million with Sunny Bank, Shuanghe Branch.
	2	Proposal for the Company to provide a loan to its subsidiary, LU HSIN Co., Ltd.
	3	Proposal to review the Company's 2025 parent company only financial statements, consolidated financial statements, and business report.
	4	Proposal for the Company's 2025 earnings distribution/deficit compensation statement.
	5	Proposal for the Company's 2025 earnings distribution plan.
	6	Proposal for the evaluation of the independence and competence of the Company's certified public accountants.
	7	Proposal to change the certified public accountants for the Company's financial statements starting from the first quarter of 2026.
	8	Proposal for the reappointment of the certified public accountants for the Company's 2026 financial statements.
	9	Proposal for the Company's 2025 Internal Control System Statement.
	10	Proposal to release the Company's directors from non-competition restrictions.
	11	Proposal to determine the date, venue, and agenda items for the Company's 2026 Annual General Shareholders' Meeting.
	12	Proposal to review the project-based performance bonuses for managerial officers related to the Company's 2025 shopping mall operating rights transfer project.
	13	Proposal to adjust the remuneration of the Company's appointed managerial officers.
April 8, 2026	1	Proposal for the allocation of employee compensation and directors' remuneration for 2025.
	2	Proposal for the renewal of the Company's short-term financing loan facility of NT$50 million with Taiwan Cooperative Bank, Songxing Branch.
	3	Proposal for the Company to provide a loan to its subsidiary, TAROKO US CORPORATION.

(X) During the most recent year and up to the date publication of this annual report, if the directors or supervisors had different opinions on important resolutions approved by the Board of Directors with records or written statements: None.

IV Information on the Company's audit fees:

Unit: NTD thousands

Name of accounting firm	Name of CPA	Audit period	Audit fees	Non-audit fees	Total	Remarks
PwC Taiwan	Wang Fang-Yu Lin Kuan-Hung	2025/01/01~ 2025/12/31	2,990	830	3,820	Non-audit fees include Tax certification and English translation service

(I) If the CPA firm is replaced and the audit fees paid during the year in which the replacement occurs are less than those paid in the prior year, the amount of the decrease in the audit fees and the reason thereof shall be disclosed: None.

(II) When the audit fees paid for the current year are lower than those paid for the prior year by 10% or more, the amount and percentage of the decrease and thereof shall be disclosed: None.

V. Information on Replacement of CPAs:

(I) Regarding former CPAs:

<table>
<tr><td>Date of replacement</td><td colspan="4">Resolution of the Board of Directors on March 11, 2026</td></tr>
<tr><td>Reason for replacement and description</td><td colspan="4">Due to the need for CPA rotation as required by relevant laws and regulations, the Company's CPAs Wang Fang-Yu and Lin Kuan-Hung have been replaced by CHEN,CHI-TUNG and Wang Fang-Yu from 2026.</td></tr>
<tr><td rowspan="3">Has the company or the CPA terminated or discontinued the appointment</td><td>Parties involved Situation</td><td colspan="2">Certified Public Accountant</td><td>The Company</td></tr>
<tr><td>Voluntarily terminated the appointment</td><td colspan="2">Not applicable.</td><td>Not applicable.</td></tr>
<tr><td>Declined (continued) to be appointed</td><td colspan="2">Not applicable.</td><td>Not applicable.</td></tr>
<tr><td>An audit report issued during the most recent 2 years containing an opinion other than an unqualified opinion, state the opinion and reason</td><td colspan="4">None</td></tr>
<tr><td rowspan="6">Any disagreement with the issuer</td><td rowspan="4">Yes</td><td></td><td colspan="2">Accounting principle or practice</td></tr>
<tr><td></td><td colspan="2">Disclosure of financial report</td></tr>
<tr><td></td><td colspan="2">Audit scope or steps</td></tr>
<tr><td></td><td colspan="2">Others</td></tr>
<tr><td>None</td><td colspan="3">V</td></tr>
<tr><td colspan="4">Description: None.</td></tr>
<tr><td>Other matters for disclosure</td><td colspan="4">None</td></tr>
</table>

(II) Regarding successor CPAs:

Accounting firm	PwC Taiwan
Name of CPA	CPA CHEN,CHI-TUNG and CPA Wang Fang-Yu
Date of appointment	From the Q1 financial report of 2026
If prior to the formal appointment of the succeeding CPA, the company consulted the new CPA regarding the accounting treatment of or application of accounting principles to a specific transaction, or the type of audit opinion that might be rendered on the company's financial report	Not applicable.
Written opinions of the former CPA on which the succeeding CPAs disagreed with the former CPAs	None

(III) Reply letter from the former CPA regarding matters covered in items 1 and 2-3, subparagraph 6, Article 10 of these Regulations: Not applicable due to internal adjustment: None.

VI. Where the company's chairman, president, or any manager in charge of finance or accounting matters has in the most recent year held a position at the accounting firm of its certified public accountant or at an affiliate of such accounting firm: None.

VII. The changes in the transfer or pledge of equity shares by directors, supervisors, managers, or shareholders holding more than 10% of the shares issued by the Company in the most recent year and up to the publication date of this annual report:

1. Movements in shareholdings of directors, supervisors, managers, and major shareholders:

Title	Name	2025		Up to March 31, 2026	
		Increase (decrease) in the number of shares held	Increase (decrease) in the number of shares pledged	Increase (decrease) in the number of shares held	Increase (decrease) in the number of shares pledged
Corporate director	San Gong International Co., Ltd.	0	945,000	0	0
Corporate director Representative Chairman	Lin Man-Li		3,130,000	(77,000)	(340,000)
Corporate director Representative Vice Chairman	HSU CHUN CHI Note 1	0	0	0	0
Corporate director Representative Vice President	Wang Ying-Zhi	0	0	0	0
Corporate director	Ma, Chen Wei Note 2	0	0	0	0
Corporate director	CHENG,YUAN-CHENG Note 1	0	0	0	0
Corporate director	Tongqingxin Creative Investment Co., Ltd.	0	0	0	0
Director	LIN, YI-NAN Note 3	(29,000)	1,300,000	0	0
Independent director	Lin Wen-Yuan Note 3	0	0	0	0
Independent director	Huang Min-You Note 3	0	0	0	0
Independent director	Chen Chun-Chi	0	0	0	0
Independent director	Chou Tsang-Hsien	0	0	0	0
Independent director	WANG LIN-HUI Note 3	0	0	0	0
Independent director	Chen Yang-Lin Note 3	0	0	0	0
Vice President	Li Yi-Chuan Note 4	0	0	0	0
Vice President	LIN,YUNG-CHUN Note 4	0	0	0	0
Vice President	Liao Chih-Hsuan Note 4	(6,000)	0	0	0
Vice President	Shih-Ning Kuo Note 4	0	0	0	0
Vice President	Hsu Yao-mao Note 4	0	0	0	0
Corporate Governance Officer	Wei Hung Chen Note 4	0	0	0	0
Director	Huang Chun-yuan	0	0	0	0
Director	Zheng Shu-hua Note 5	0	0	0	0
Director	Lo Shu-min Note 5	0	0	0	0
Director	Chen Wen-Yi Note 5	0	0	0	0

Title	Name	2025		Up to March 31, 2026	
		Increase (decrease) in the number of shares held	Increase (decrease) in the number of shares pledged	Increase (decrease) in the number of shares held	Increase (decrease) in the number of shares pledged
Director	Pan Min-fen Note 5	0	0	0	0
Financial Officer	Lin Li-Ling	0	0	0	0
Chief Accounting Officer	Chen Pei-Ting	0	0	0	0

Note 1: San Gong International Co., Ltd. reassigned its representative director from Mr. CHENG,YUAN-CHENG to Mr. HSU CHUN CHI on January 5, 2025. Mr. HSU CHUN CHI was subsequently elected by the Board of Directors as Vice Chairman on January 14, 2026.

Note 2: San Gong International Co., Ltd. reassigned its representative director from Mr. Ma, Chen Wei to Mr. LIN, YI-NAN on April 11, 2025.

Note 3: The Company conducted a full re-election of directors on May 26, 2025. Following the re-election, Mr. LIN, YI-NAN served as a director in his personal capacity. Independent Directors Mr. Huang Min-You and Mr. Lin Wen-Yuan stepped down, and Ms. WANG LIN-HUI and Mr. Chen Yang-Lin were appointed as independent directors.

Note 4: Mr. Yi-Chuan Lee was dismissed from the position of Vice President on February 3, 2025. Ms. Shih-Ning Kuo was appointed as Vice President on March 11, 2025. Mr. LIN,YUNG-CHUN was dismissed from the position of Vice President on September 16, 2025. Mr. Yao-Mao Hsu was promoted to Vice President on October 1, 2025. Mr. Wei-Hong Chen (formerly Corporate Governance Officer) was promoted to Vice President on January 14, 2026. Mr. Chih-Hsuan Liao was dismissed from the position of Vice President on January 3, 2026.

Note 5: Ms. Shu-Hua Cheng was dismissed from the position of Associate Vice President on February 1, 2025. Ms. Shu-Min Lo, Ms. Wen-Yi Chen, and Ms. Min-Fen Pan were promoted to Associate Vice President on January 1, 2026.

2. Counter-parties of the equity transfer or equity pledge are related parties: None.

3. Counter-parties of the equity pledge are related parties: None.

VIII. Information about the top ten shareholders with shareholding ratio, and their relationship with each other or their spouses or relatives within the second degree of kinship:

(I) Relationships Among the Top 10 Shareholders

March 30, 2026

Name	Shareholding of the individual		Shareholding of spouse or minor children		Total shareholding by nominee arrangement		Information on the relations among the top 10 shareholders if anyone is a related party, a spouse, or a relative within second degree of kinship of another and their names		Remarks
	Number of shares	Shareholding	Number of shares	Shareholding	Number of shares	Shareholding	Name	Relations	
Lin Man-Li	7,659,539	7.09	0	0	0	0	Hsieh Kuo-Tong	First-degree relative	
San Gong International Co., Ltd. Person in charge: Lin Man-Li	7,278,532	6.74	0	0	0	0		The person in charge of the company is the Chairman of the Company	
Sangong Co., Ltd. Person in charge: Lin Man-Li	5,293,000	4.90	0	0	0	0		The person in charge of the company is the Chairman of the Company	
Zhang Rong-hua	5,000,000	4.63	0	0	0	0			
Gong Cheng Industrial Co., Ltd. Person in charge: Lin Man-Li	4,476,430	4.14	0	0	0	0		The person in charge of the company is the Chairman of the Company	
Hsiehlin Co., Ltd. Person in charge: Lin Man-Li	4,424,426	4.10	0	0	0	0		The person in charge of the company is the Chairman of the Company	
Ping Yuan Co., Ltd. Person in charge: Lin Man-Li	4,400,674	4.07	0	0	0	0		The person in charge of the company is the Chairman of the Company	
Hsieh Kuo-Tong	3,968,105	3.67	0	0	0	0	Lin Man-Li	First-degree relative	
HANEGI CO., LTD. Person in charge: Wang Ying-Chih	3,494,000	3.24	0	0	0	0		The person in charge of the company is the Chairman of the Company and President	

Tongqingxin Creative Investment Limited liability company Person in charge: Hsu Yung-Chang	2,642,000	2.45	0	0	0	0		The person in charge of the company is the legal person director representative of the company	

IX. The total number of shares held and the consolidated shareholdings in any single investee by the Company, its directors, supervisors, managers, or any companies controlled either directly or indirectly by the Company:

December 31, 2025; unit share; %

Investee (Note 1)	Investment by the Company		Investment by directors, supervisors, managers, or any companies controlled either directly or indirectly by the Company		General investment	
	Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	Number of shares	Shareholding ratio
Gowin Development Ltd.	6,375,000	100.00	-	-	6,375,000	100.00
Taroko Recreation Management Co., Ltd.	11,910,000	100.00	-	-	11,910,000	100.00
Taroko US Corporation	138,664	75.14	18,200	9.86	156,864	85.00
TAROKO Co., Ltd.	10,000	100.00	-	-	10,000	100.00
Taroko Entertainment Co., Ltd.	7,001,000	100.00	-	-	7,001,000	100.00
TAROKO ARCHITECTURE CO.,Ltd.	20,900,000	100.00	-	-	20,900,000	100.00
American Village Co., Ltd.	1,680,000	60.00	-	-	1,680,000	60.00
Shanghai G-RUN Sports Management Co., Ltd.	3,600,000	30.00	-	-	3,600,000	30.00
Taroko US CA Corporation	3,000	100.00	-	-	3,000	100.00
Lu Hsin Co., Ltd.	3,152,000	70.04	1,345,500	29.9	4,497,500	99.94
Shi-Niang Food & Drink Co., Ltd.	490,000	49.00	-	-	490,000	49.00
GJI Ron Company Limited	325,550	32.55	-	-	325,550	32.55
YA CHEN Development Co.,Ltd.	969,000	19.00	-	-	969,000	19.00
Star Development Co.,Ltd.	13,993,500	54.29			13,993,500	54.29
BORUEM Real Estate Development CO., LTD.	2,750,000	25.00	-	-	2,750,000	25.00
ZIMU LIMITED Note 2	3,000	100.00	-	-	3,000	100.00

Note 1: The company uses the equity method for investment.

Note2:Formerly known as Taroko Artificial Intelligence Co., Ltd., the company was renamed ZIMU LIMITED. on January 28, 2026.

Three. Fundraising Status

I. Capital and shares

(I) Source of share capital

1. The total number of shares issued;

Unit: Shares

Type of shares	Authorized share capital			Remarks
	Number of shares issued	Shares yet to be issued	Total (Note 1)	
Ordinary share	108,000,000	192,000,000	300,000,000	Outstanding shares are shares of listed companies

Note: As of August 8, 2024, there were 18,000,000 shares of private placement common stock remaining.

2. Formation of share capital

March 31, 2025; Unit: thousand shares; NT$ thousand

Year/ Month	Issue price	Authorized capital		Paid-in capital		Remarks			
		Number of shares	Amount	Number of shares	Amount	Source of share capital (NT$ thousand)		Capital increased by assets other than cash	Other
1999.11	10	300,000	3,000,000	207,765.350	2,077,653.56	Cash capital increase Capitalization of earnings to increase the capital Capital increase by capital reserves	531,577.00 1,114,373.89 431,702.67	None	Tai-Cai-Zheng (I) Letter No. 67906 dated 1999.07.23
2002.12	10	290,000	2,900,000	170,367.592	1,703,675.92	Cash capital increase Capitalization of earnings to increase the capital Capital increase by capital reserves	435,893.14 913,786.59 353,996.19	None	Tai-Tsai-Shang Letter No. 032251 dated 2002.12.24 (reduction of capital by NT$373,977,640)
2004.12	10	290,000	2,900,000	144,812.453	1,448,124.53	Cash capital increase Capitalization of earnings to increase the capital Capital increase by capital reserves	370,509.17 776,718.60 300,896.76	None	JIn-Guan-Zhen Letter No. 0930132036 dated 2004.9.3 (reduction of capital by NT$255,551,390)
2005.12	10	215,000	2,150,000	53,870.233	538,702.33	Cash capital increase Capitalization of earnings to increase the capital Capital increase by capital reserves	137,829.41 288,939.32 111,933.60	None	JIn-Guan-Zhen (I) Letter No. 0940148548 dated 2006.1.2 (reduction of capital by NT$909,422,200)
2007.03	10	215,000	2,150,000	88,564.233	885,642.33	Cash capital increase Cash capital increase by private placement (Note 1) Capitalization of earnings to increase the capital Capital increase by capital reserves	137,829.41 346,940.00 288,939.32 111,933.60	None	Jing-Shou-Shang-Zi No. 09601078480 dated 2007.04.16 (private placement by NT$346,940,000)
2013.09	10	215,000	2,150,000	123,989.926	1,239,899.26	Cash capital increase Cash capital increase by private placement (Note 2) Capitalization of earnings to increase the capital Capital increase by capital reserves	137,829.41 346,940.00 643,196.25 111,933.60	None	Jing-Shen-Shang-Zi No. 10201198650 dated 2013.09.24 (allotment of 400 shares for every 1,000 shares of capital surplus)

Year/ Month	Issue price	Authorized capital		Paid-in capital		Remarks			
		Number of shares	Amount	Number of shares	Amount	Source of share capital (NT$ thousand)		Capital increased by assets other than cash	Other
2013.10	10	215,000	2,150,000	163,989.926	1,639,899.26	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves	537,829.41 346,940.00 643,196.25 111,933.60	None	Jin-Guan-Zheng-Fa-Zi No. 1020027799 dated 2013.8.8 and Jing-Shou-Shang-Zi No. 10201217870 dated 2013.10.28 (capital increase by cash for 258 shares per thousand shares)
2015.01	10	215,000	2,150,000	163,989.926	1,639,899.26	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4)	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00	None	Jin-Guan-Zheng-Fa-Zi No. 1030053299 dated 2015.1.26 (3.5 million treasury shares)
2015.06	10	215,000	2,150,000	164,512.310	1,645,123.10	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00 5,223.84	None	Jing-Shou-Shang-Zi No. 10401106740 dated 2015.6.3 (converted 522,384 shares from corporate bonds)
2015.08	10	215,000	2,150,000	166,283.443	1,662,834.43	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00 17,711.33	None	Jing-Shou-Shang-Zi No. 10401178050 dated 2015.8.26 (converted 1,771,133 shares from corporate bonds)

Year/ Month	Issue price	Authorized capital		Paid-in capital		Remarks			
		Number of shares	Amount	Number of shares	Amount	Source of share capital (NT$ thousand)		Capital increased by assets other than cash	Other
2016.03	10	215,000	2,150,000	166,527.220	1,665,272.20	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00 2,437.77	None	Jing-Shou-Shang-Zi No. 10501042730 dated 2016.03.15 (converted 243,777 shares from corporate bonds)
2016.05	10	215,000	2,150,000	168,019.745	1,680,197.45	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00 14,925.25	None	Jing-Shou-Shang-Zi No. 10501208210 dated 2016.08.22 (converted 1,492,525 shares from corporate bonds)
2016.08	10	215,000	2,150,000	171,437.642	1,714,376.42	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 35,000.00 34,178.97	None	Jing-Shou-Shang-Zi No. 10501208210 dated 2016.08.22 (converted 3,417,897 shares from corporate bonds)
2017.12	10	215,000	2,150,000	167,937,642	1,679,376.42	Cash capital increase by cash (Note 3) Cash capital increase by private placement (Note 1.2) Capitalization of earnings to increase the capital Capital increase by capital reserves Treasury shares (Note 4) Conversion of corporate bonds to common stock	537,829.41 346,940.00 643,196.25 111,933.60 - 34,178.97	None	Jing-Shang-Shang-Zi No. 10601173430 dated 2017.12.25 (cancellation of treasury stock and capital reduction by 3.5 million shares)

Year/ Month	Issue price	Authorized capital		Paid-in capital		Remarks			
		Number of shares	Amount	Number of shares	Amount	Source of share capital (NT$ thousand)		Capital increased by assets other than cash	Other
2020.07	10	300,000	3,000,000	75,000,000	750,000,000	Decrease of capital to make up losses	929,376,420	None	Jin-Guan-Zheng-Fa-Zi No. 1090348568 dated 2020.07.14 to cancel 92,937,642 common shares
2021.11	10	300,000	3,000,000	90,000,000	900,000,000	Cash capital increase by (Note 5)		None	Jin-Guan-Zheng-Fa-Zi No. 1100370444 dated 2021.11.4
2024.08	10	300,000	3,000,000	108,000	1,080,000	Private placement capital increase by (Note 6)	261,000	None	Ministry of Economic Affairs, Business license No. 11330123080 dated 2024.08.08 (private placement of NT 261,000,000)

Note 1: Capital increased by 34,694 shares through private placement in 2007.03, at NT$4.9 per share.
Note 2: The public issuance through private placement was approved by Tai-Zheng-Shang-Zi No. 102001639 on 2013.09.03.
Note 3: Cash capital increase by NT$537,829.41 thousand, including the issuance of 40,000 additional common shares approved by Jin-Guan-Zheng-Fa-Zi No. 1020027799 dated 2013.8.8.
Note 4: The Company exercised treasury stock in the amount of NT$35,000 thousand from October 28, 2014 to December 27, 2014. On December 25, 2017, the Company canceled the treasury stock, reduced capital by 3.50 million shares, and changed the registration for the new shares.
Note 5: Cash capital increase by NT$165,500 thousand from issuance of 16,550 additional common shares approved by Jin-Guan-Zheng-Fa-Zi No. 1100370444 dated 2021.11.4.
Note 6:On August 2024, private placement capital increase by at NT$14.5 per share.

Information on shelf registration: None.

(II)List of Major Shareholders

March 30, 2026; Unit: Shares

Name of major shareholder	Number of shares held	Shareholding ratio (%)
Hsieh Lin Man-Li	7,659,539	7.09%
Sangong International Co., Ltd.	7,278,532	6.74%
Sangong Co., Ltd.	5,293,000	4.90%
Zhang Rong-hua	5,000,000	4.63%
Gong cheng Co., Ltd.	4,476,430	4.14%
Hsiehlin Co., Ltd.	4,424,426	4.10%
Ping Yuan Co., Ltd.	4,400,674	4.07%
Hsieh Kuo-Tong	3,968,105	3.67%
HANEGI CO., LTD.	3,494,000	3.24%
Tongqingxin Creative Investment Co., Ltd.	2,642,000	2.45%

(III)Dividend policy and implementation

1. The dividend policy stipulated in the Articles of Incorporation

   Article 27:

   If the Company records a profit in a given fiscal year, it shall allocate no less than 0.5% of suchprofit as employee compensation and no more than 2% as director compensation. However, if the Company has accumulated losses, such losses shall be covered before any allocation for employee or director compensation is made. Of the employee compensation mentioned in the preceding paragraph, no less than 10% shall be allocated for salary adjustment or bonus distribution to frontline employees.

   Employee compensation may be distributed in the form of shares or cash. The recipients may include employees of subsidiary companies who meet certain criteria set by the Board of Directors.

   Director compensation shall be distributed in cash only.

   Matters concerning the allocation and distribution of employee and director compensation shall be proposed by the Remuneration Committee and submitted to the Board of Directors for resolution. The resolution on the distribution of employee and director compensation shall be reported at the Shareholders' Meeting.

   If, upon the annual closing of accounts, there remains any surplus earnings, such earnings shall first be used to pay taxes in accordance with law and to offset accumulated losses from previous years. Thereafter, 10% of the remaining earnings shall be allocated to the statutory surplus reserve. However, such allocation may be waived if the statutory surplus reserve has already reached the Company's paid in capital. The Company may further allocate or reverse a special surplus reserve in accordance with applicable laws or regulatory requirements. Any remaining earnings, together with undistributed earnings carried forward from prior years, shall be proposed for distribution by the Board of Directors and submitted to the Shareholders' meeting for approval.

   Article 28:

   The Company's dividends are distributed in accordance with the earnings of the current year based on the principle of stabilizing dividends and budget plan to measure the capital requirements for future years. After the necessary funds have been financed from retained earnings, the remaining earnings are then distributed in the form of cash dividends The percentage of cash dividends shall not be less than 2% of the total dividends. The steps are as follows:

   I. Determine the optimal capital budget.

   II. Determine the financing needed to meet the capital budget.

   III. Determine how much the financing needs to be financed from the retained earnings (the remaining amount can be paid from capital increase in cash or in the form of corporate bonds).

   IV. The remaining earnings shall be distributed to the shareholders in the form of cash dividends.

2. Distribution of dividends proposed in the shareholders' meeting: There are no earnings available for distribution this year.

   At the 24th meeting of the 15th Board of Directors on March 11, 2025, the Company proposed a loss compensation proposal for 2024 as shown in the following table. This case will be handled in accordance with relevant regulations after the resolution is passed by the shareholders' meeting on May 26, 2025.

TRK Corporation
Deficit Compensation Statement
2025

Unit: NT$

Item	amount
Beginning unappropriated earnings (accumulated deficit)	(277,465,930)
Net income (loss) after tax for 2025	651,481,382
Less: Legal reserve (10%)	37,401,545
Less: Special reserve	84,535,436
Distributable earnings for the current period	252,078,471
Distribution items	
Less: Cash dividends (NT$2 per share)	216,000,000
Ending unappropriated earnings (accumulated deficit)	36,078,471

Chairman：Lin Man-Li G eneral Manager：Wang Ying-Chih Accounting Officer：Chen Pei-Ting

3. Expected material changes in dividend policy: None.

(IV) The influence of the stock dividend proposed at the shareholders' meeting on the Company's operating performance and earnings per share:

Not applicable, as the Company's 2026 financial forecast does not need to be made public as of the date of the shareholders' meeting.

(V) Employee remuneration and directors' and supervisors' remuneration

1. The percentage of the profit for or scope of employee remuneration and directors' remuneration as stated in the Company's Articles of Incorporation:

   Pursuant to Article 27 of the Company's Articles of Incorporation, if the Company records profits for the fiscal year, no less than 0.5% of such profits shall be allocated as employee compensation and no more than 2% shall be allocated as directors' remuneration. However, if the Company has accumulated losses, an amount sufficient to offset such losses shall first be reserved before the aforementioned allocations are made.

   Of the employee compensation referred to in the preceding paragraph, no less than 10% shall be allocated for salary adjustments or compensation distribution to grassroots employees. Employee compensation may be distributed in the form of shares or cash, and the recipients may include employees of subordinate companies meeting certain conditions.

   Directors' remuneration shall be distributed in cash only.

   Matters relating to the distribution of employee compensation and directors' remuneration shall be proposed by the Remuneration Committee and submitted to the Board of Directors for resolution. The distribution of employee compensation and directors' remuneration shall also be reported to the Shareholders' Meeting.

   If the Company's annual final accounts show profits, the Company shall first pay all taxes and offset accumulated losses from previous years in accordance with the law. Thereafter, 10% of the remaining amount shall be appropriated as legal reserve, unless the legal reserve has reached the amount of the Company's paid-in capital, in which case no further appropriation is required. The remaining balance may then be appropriated or reversed as special reserve based on business needs or legal requirements. Any remaining earnings shall be proposed by the Board of Directors in a distribution proposal and submitted to the Shareholders' Meeting for approval.

2. Basis for estimation of employee remuneration and directors' and supervisors' remuneration in this period, basis for the calculation of the number of shares for stock dividends to employees, and accounting treatment if the amount paid out is different from the estimated amount: There were no differences; therefore, no such circumstance occurred.

3. Distribution of remuneration approved by the meeting of the Board of Directors: There are no earnings available for distribution this year.

   (1) Amount of employee remuneration and directors' and supervisors' remuneration distributed in cash or stock. Where there is a difference with the estimated amount for the year, in which the expenses are recognized, the amount of difference, reason, and accounting treatment shall be disclosed: There were no differences; therefore, no such circumstance occurred.

   (2) The amount of employee remuneration in stock and the amount as a percentage of the sum of net income after tax as in the parent company only financial statements or individual financial report for this period and the total employee dividends for this period: 0%

4. Where there is a difference between the employee remuneration and directors' and supervisors' remuneration paid out and the estimated amounts for the prior year (including the number of shares distributed, amount, and stock price), the amount of the difference, reason, and accounting treatment shall also be specified: As the Company incurred a loss in the previous fiscal year, there were no distributable earnings or allocations for employee compensation and directors' remuneration; therefore, no such circumstance occurred.

(IX) The repurchase of the Company's shares:

Execution of the repurchase of the Company's shares pursuant to Article 28-2 of the Securities and Exchange Act is as follows:

Session of repurchase	First time	Second time	Third time
Purpose of repurchase	To be transferred to employees	To be transferred to employees	To be transferred to employees
Repurchase period	Estimated 2014.10.28 to 2013.12.27 Actual repurchase period 2014.10.28~2014.12.15	Estimated 2021.1.18 to 2021.3.14 Actual repurchase 2021.01.25~2021.03.12	Estimated 2021.05.20~2021.07.19 Actual repurchase period 2021.06.24~2021.07.19
Range of repurchase price	NT$15.00 - NT$25.00	NT$9.00 - NT$21.70	NT$9.00 - NT$18.00
Type and quantity of shares repurchased	Common stock 3,500,000 shares	Common stock 1,600,000 shares	Common stock 161,000 shares
Amount of shares repurchased	NT$70,180,721	NT$22,765,220	NT$2,209,330
Average repurchase per share (NT$)	NT$20.04	NT$14.23	NT$13.72
Number of shares cancelled and transferred	3,500,000 shares (Registration for the cancellation of treasury shares for capital reduction was completed on 2017/12.25, and the cancellation was completed on 2018/1/10)	1,600,000 shares (Transfer of treasury shares to employees completed on June 28, 2023)	1,600,000 shares (Transfer of treasury shares to employees completed on June 28, 2023)
Accumulated number of shares held by the Company	3,500,000 shares	1,600,000 shares	161,000 shares
Cumulative number of the Company’s shares held as a percentage of the Company’s total issued shares (%)	2.13%	2.13%	2.35%

II. Issuance of corporate bonds

(I) Corporate bonds outstanding by the Company as of the date the annual report was printed:

Type of corporate bond		1st domestic secured convertible corporate bond (principal and interest fully repaid at maturity)	2nd domestic unsecured convertible corporate bond (remaining corporate bonds fully redeemed at the face value)
Date of issue		February 12, 2015	February 13, 2015
Face value		NT$100,000	NT$100,000
Issuance and transaction location		Taiwan	Taiwan
Issue price		Issued in full at face value	Issued in full at face value
Total amount		NT$250 million	NT$250 million
Interest rate		Coupon rate: 0%	Coupon rate: 0%
Duration		3 years Maturity date: 2018/02/12	5 years Maturity date: 2020/02/13
Guarantor Institution		Chang Hwa Commercial Bank Co., Ltd. Jiancheng Branch	None
Trustee		Trust Division, Jih Sun International Commercial Bank	Trust Division, Jih Sun International Commercial Bank
Underwriting institution		Yuanta Securities Co., Ltd.	Yuanta Securities Co., Ltd.
Attorney-at-Law		Chiu Ya-Wen, Lawyer of Handsome Attorneys-at-Law	Chiu Ya-Wen, Lawyer of Handsome Attorneys-at-Law
Certified Public Accountant		PwC Taiwan CPA Yeh Tsui-Miao and Wang Fang-Yu	PwC Taiwan CPA Yeh Tsui-Miao and Wang Fang-Yu
Repayment method		The Company shall repay the bonds in cash in a lump sum at face value plus interest compensation upon maturity, except for the conversion of the bonds into common shares of the Company under Article 10 of these Procedures, or exercising of the repurchase option under Article 19 of these Procedures, or early redemption by the Company under Article 18 of these Procedures, or the repurchase and cancellation by the securities dealer's office.	The Company shall repay the bonds in cash in a lump sum at face value upon maturity, except for the conversion of the bonds into common shares of the Company under Article 10 of these Procedures, or exercising of the repurchase option under Article 19 of these Procedures, or early redemption by the Company under Article 18 of these Procedures, or the repurchase and cancellation by the securities dealer's office.
Outstanding principal		None	None
Terms for redemption or early repayment		Please refer to the Procedures for Issuance and Conversion	Please refer to the Procedures for Issuance and Conversion
Restrictive covenants		Please refer to the Procedures for Issuance and Conversion	Please refer to the Procedures for Issuance and Conversion
Name of credit rating institution, the date of the rating, and the credit rating results		N/A	N/A
Other rights attached	Amount of common shares, overseas depositary receipts or other marketable securities converted (exchanged or subscribed) up to the publication date of the annual report	None	None
	Regulations Governing the Issuance and Conversion (Swap or Subscription)	Please refer to the Procedures for Issuance and Conversion	Please refer to the Procedures for Issuance and Conversion
The issuance and conversion, exchange, or subscription rules, possibility of dilution of equity under the terms and conditions of issuance, and effect on shareholder equity		The bonds issued on February 12, 2018 expired. The remaining NT$218,400,000 was recovered in full. The principal and interest were repaid on March 8, 2018. No significant impact on shareholders' equity.	According to the Conversion Procedures, the bondholders may apply for sell-back of the bonds upon the expiration of three years. As of February 13, 2018, 1,139 bonds had been sold back. The remaining 180 outstanding shares that were less than 10% of the total issue amount were redeemed at face value in

		accordance with Article 18 of these Procedures for Issuance and Conversion on April 11. The listing was terminated on April 12. No significant impact on shareholders' equity.
Name of the custodian for the exchange of the subject	None	None

(II) Information of conversion of corporate bonds

Type of corporate bond		1st domestic secured convertible corporate bond (principal and interest fully repaid at maturity)		2nd domestic unsecured convertible corporate bond (remaining corporate bonds fully redeemed at the face value)	
Item \ Year		2017	Current year up to 2018.02.12	2017	Current year up to 2018.04.11
Market value of convertible corporate bond	Max.	109.00	103.70	103.05	103.30
	Min.	103.30	103.70	100.00	99.90
	Avg.	104.89	103.70	101.56	101.64
Conversion price		NT$20.10	NT$20.10	NT$20.10	NT$20.10
Issuance date and conversion price at issuance		Issued on: February 12, 2015 Conversion price at the time of issuance: NT$20.10		Issued on: February 13, 2015 Conversion price at the time of issuance: NT$20.10	
Conversion performance method		By issuing new shares		By issuing new shares	

Note 1: Include the data of the current year up to the publication date of the annual report。

(III) Information on exchange of corporate bonds: None.

(IV) Issuance of corporate bonds with the self registration method:

Total amount to be raised and issued	NT$500 million
Total amount raised and issued (Including the amount of each issue/issue date)	NT$250 million/February 12, 2015 NT$250 million/February 13, 2015
Balance of registered corporate bonds	NT$500 million
Scheduled issuance period that have not yet conducted	None

(V) Information of corporate bonds with warrants: None.

III. Status of preferred shares : None.

IV. Status of overseas depositary receipts : None.

V. Status of employee stock option certificates : None.

VI. Status of restricted stock award (RSA): None.

VII. Status of new share issuance in connection with mergers and acquisitions : None.

VIII. Implementation of financing plans :

(I) Plan details

The content of each issuance or private placement of securities plan:

Unit: NT$

Plan Items	Issued type	Date of issue	Issuance period	Number of shares issued or amount	Expected progress of fund utilization
To invest in subsidiary companies to meet the long-term development needs of the Company and its subsidiaries.	1st private placement of common shares in 2024	2024/06/28	Not applicable	$261,000,000	Execution completed in Q3, 2024.

(II) Implementation status:

Progress of private placement fund utilization:

Unit: NT$

Plan Items	Issued type	Expected expenditure amount	As of Q3, 2024	
			Actual expenditure amount	Progress of implementation
To invest in subsidiary companies to meet the long-term development needs of the Company and its subsidiaries.	1st private placement of common shares in 2024	$261,000,000	$261,000,000	100%
Execution benefits: The funds raised from the private placement capital increase have been reinvested in the subsidiary to meet the long-term development needs of the Company and its subsidiaries. The U.S. subsidiary is currently in the store development stage. In addition to purchasing and renovating buildings within shopping malls for operation, it also acquires asset usage rights through leasing, followed by renovation and operation. The first store is expected to open in Q1 of 2025.				

Four. Overview of Operations

I. Information on business

(I) Business scope

1. Main business activities of the Company and its subsidiaries

A. Department stores

B. Operation and management of commercial real estate in department stores that combine sports, entertainment and leisure venues.

C. Develop niche innovative leisure real estate products and functional housing.

D. Operation and management of sports leisure and parent-child amusement park.

E. Operation and management of tourist hotels and catering businesses.

2. Proportion to businesses

The revenue from department stores, sports and leisure services, and real estate development has been the main source of revenue since 2016. The operating percentage for the most recent two years is as follows:

Business items	2025	2024
	Percentage (%)	Percentage (%)
Department store	41.00	47.00
Sports and leisure	59.00	53.00
Real estate development	-	-
Total	100.00	100.00

3. Current Products and Business Operations

(1) Sports and Leisure Business

The Company’s sports and leisure business focuses on providing diversified and experience-oriented sports and family leisure services. The Company currently operates 10 baseball and softball batting centers, 4 bowling alleys, 10 “Yu Kids-Island” indoor playgrounds, 3 “Roller186” roller skating rinks, and 2 “Futon Hot Stone Spa” facilities throughout Taiwan. Through continuous equipment upgrades, service optimization, and diversified themed activities, each venue integrates sports, entertainment, social interaction, and lifestyle elements to create differentiated experiential consumption venues. The Company continues to innovate within the sports and leisure industry and has established a leading brand image in the market.

(2) Department Store and Shopping Mall Business

The Company’s former shopping mall business division primarily operated department stores and shopping malls, including Taichung Taroko New Era Shopping Center and Hsinchu Taroko Nanya Plaza. However, in line with the Company’s long-term development strategy and resource concentration objectives, the Board of Directors resolved in November 2025, after careful evaluation, to transfer the operating assets and related rights and obligations of the two shopping malls to Farglory Retail Management Co., Ltd. for NT$1 billion (tax inclusive). The business transfer base date was set as December 31, 2025. Upon completion of the business transfer, the Company officially exited the department store and shopping mall operation business, and its future operational focus will shift toward the sports and leisure business and overseas business development.

(3) Overseas Business

The Company’s overseas business primarily focuses on the U.S. market, operating sports and leisure venues such as baseball and softball batting centers. By integrating local baseball culture and family leisure consumption patterns, the Company has established a standardized operating model that is replicable and scalable, gradually expanding its international sports and leisure brand footprint and serving as an important medium- and long-term growth driver for the Group.

(4) Real Estate Business

Taroko Construction Co., Ltd., a wholly owned subsidiary of the Company, continues to engage in real estate-related businesses such as urban renewal, reconstruction of hazardous and old buildings, and land development. By integrating concepts of culture, leisure, and wellness into architectural planning, the subsidiary develops niche innovative leisure real estate products and functional residential properties, aiming to provide the Group with long-term stable asset value and profit sources in addition to the sports and leisure and overseas businesses.

In addition, through Bayling Tourism Development Co., Ltd., an investee company of Taroko Construction Co., Ltd., the Company leases the former U.S. military housing complex located in Yangmingshan from the Bank of Taiwan and develops and operates the “Yangmingshan American Resort,” providing accommodation, dining, American-style wedding banquets, and event venue services, thereby creating a distinctive tourism and leisure real estate business model.

(5) Self-operated Businesses

The Company's self-operated businesses primarily focus on investing in and operating distinctive cultural, dining, and lifestyle brands, such as TSUTAYA BOOKSTORE and MR. CURRY, to provide integrated consumption experiences. These businesses also serve as important platforms for cultivating proprietary brands and developing franchise operations, thereby enhancing the Group's overall added value and brand extension benefits.

4. Planned Development of New Products (Services)

(1) Sports and Leisure Business

The Company will continue to deepen the experiential service content of its sports and leisure business by actively integrating sports technology and immersive entertainment elements to develop highly differentiated new products and service models.

(2) Department Store and Shopping Mall Business

As the Company completed the transfer of the operations of Taichung Taroko New Era Shopping Center and Hsinchu Taroko Nanya Plaza on December 31, 2025, it has officially exited the department store and shopping mall operation business. Accordingly, department store and shopping mall operations will no longer serve as the Company's primary development focus. Future operations will instead concentrate on the three core business pillars of sports and leisure, overseas business, and real estate development.

(3) Overseas Business

The overseas business will continue to focus on the U.S. market by integrating local baseball culture and family leisure consumption patterns to develop standardized and replicable operating models.

Going forward, the Company will evaluate the introduction of additional innovative equipment and service offerings that integrate sports technology, data analytics, and immersive experiences in order to enhance international brand recognition.

(4) Real Estate Business

The Company will continue to invest in urban renewal and reconstruction projects for hazardous and aging buildings and plans to launch mixed-use residential and innovative leisure real estate products that integrate leisure, wellness, and lifestyle functions to meet the demand for high-quality living and lifestyle experiences in metropolitan areas.

(5) Self-operated Businesses

The Company will continue to focus on the development of cultural, dining, and lifestyle brands. In addition to strengthening the operation of existing brands, the Company will actively evaluate the introduction of new brands with strong market potential and high consumer appeal.

(II) Industry Overview

1. Current Industry Conditions and Development Trends

In recent years, with the rapid advancement and maturity of technologies such as artificial intelligence (AI), 5G high-speed communications, cloud computing, and big data analytics, industries across all sectors have entered a critical stage of digital transformation and service upgrading. The sports and leisure industry is no exception. Sports technology ("Sports Tech") has gradually become a key driver of industry development. Through the integration of sensing devices, data analytics, and immersive experience applications, sports technology not only enhances the professionalism and entertainment value of sports activities but also changes the way consumers participate in leisure and entertainment experiences.

In addition, following the pandemic, public awareness of health management, physical fitness, and the quality of parent-child interaction has significantly increased, driving the transformation of the sports and leisure industry from "pure entertainment consumption" into "experience-oriented consumption integrating health, social interaction, and lifestyle." Sports and leisure venues are no longer merely places for physical activities but have evolved into multi-functional spaces combining social interaction, family companionship, and immersive experiences, thereby driving stable market growth.

The overall industry development trends are characterized by the following key directions:

1. Clear Experience Economy Orientation:
   Consumers place greater emphasis on interactivity, immersion, and participation and are willing to pay for high-quality and differentiated experiential services.
2. Accelerated Technology Adoption:
   AR/VR technologies, sports data analytics, smart venue management, and online reservation systems are gradually becoming industry standards, helping improve service quality and operational efficiency.

3. Stable Growth in Parent-Child and Family Markets:
   Parent-child leisure activities and children's experiential services continue to expand and have become important customer segments with strong long-term growth potential within the sports and leisure industry.
4. Increasing Importance of Brand and Community Management:
   Strengthening customer engagement through events and community marketing has become a key factor in industry competition.

In response to these industry trends, the Company actively promotes digital transformation and technology applications. Through its APP platform, the Company develops a membership-based economy by integrating ticketing systems and digital membership services to strengthen customer relationship management and improve consumer convenience. The Company also continues to introduce sports technology equipment, such as HitTrax AR baseball simulation systems, integrating sports experiences with data analytics to enhance service value.

At the same time, the Company continues to optimize venue operating processes, including POS system upgrades, integration of electronic tokens and electronic ticketing systems, online reservation and admission services, automated ticket vending machines, and paperless workflows, thereby simplifying customer flow processes and improving service efficiency and operational management quality.

Facing an increasingly diversified entertainment consumption market, the Company adopts "experience differentiation" and "technology enhancement" as its core competitive strategies. Through its unique operating model, professional service personnel, and stable brand image, the Company continues to develop innovative service offerings, upgrade hardware facilities, and refine marketing strategies to expand market reach and strengthen brand influence.

Overall, the sports and leisure industry has transformed into an integrated service industry centered on technology, experiential value, and health. The Company will continue to align with industry development trends by deepening technology applications, strengthening experiential value, and enhancing its digital service infrastructure, while steadily expanding its market presence and reinforcing its leading position in the experiential sports and leisure industry.

2. The relations between the up-, mid-, and downstream industries

Upstream	Midstream	Downstream
Commodity Suppliers Equipment suppliers and advertising companies	Shopping mall operators that provide leisure entertainment venues	The general public For example: companies, firms, individuals

3. Product Development Trends

To meet consumers' increasingly diversified demand for novel experiences, the Company actively promotes digital transformation through its APP platform by developing a membership-based economy, integrating ticketing mechanisms with digital membership services, and enhancing customer relationship management and consumer convenience. The Company also continues to introduce sports technology equipment, such as HitTrax AR baseball simulation systems, to enhance sports experiences.

At the same time, the Company has implemented POS system upgrades, integrated electronic tokens and electronic ticketing systems, introduced online reservation and admission services, automated ticket vending machines, and paperless processes, thereby simplifying customer flow processes and improving service efficiency and operational management quality.

4. Competitive Conditions

Across the Company's various business operations, overall operating costs have continued to rise year by year due to inflation and increasing prices, while market competition remains intense, making the operating environment increasingly challenging. In the face of multiple competitive pressures, the Company's management team and all employees remain committed to providing customers with relaxing and enjoyable consumption experiences through dedicated service and the continuous enhancement of facilities and service quality.

The Company strives to distinguish itself in a highly competitive market through excellent service quality and continuously innovative experiences, with the goal of achieving more stable profitability and sustainable growth.

(III) Technology and Research & Development Overview

To comprehensively promote the Group's digital transformation and operational optimization, enhance operating efficiency, and improve customer experience, the Company continues to implement POS system upgrades, integrate electronic tokens and electronic ticketing systems, introduce online reservation and admission services, automated ticket vending machines, and paperless processes. These measures simplify customer flow processes while improving service efficiency and operational management quality.

(IV)Short-term and Long-term Business Development Plans

1. Short-term Plans

The Company's short-term strategy focuses on strengthening existing operational efficiency and enhancing customer experience. The Company will continue to optimize the service quality and facility offerings of its sports and leisure venues and will strengthen customer engagement and revisit rates through membership management, themed events, and cross-industry collaborations.

At the same time, the Company will accelerate the optimization of digital systems by enhancing online reservation, ticketing, and membership service mechanisms, while strengthening the application of data analytics to improve operational efficiency and marketing precision, thereby consolidating its existing market foundation.

2. Long-term Plans

The Company will focus on three core development pillars: sports and leisure business, overseas business, and real estate business. Through the complementary and synergistic development of these three business segments, the Company aims to gradually expand its operational footprint and market presence. By introducing strategic initiatives and diversified business models, the Company seeks to enhance overall economies of scale and operational stability.

At the same time, the Company will continue to deepen its brand value and technological capabilities to build an internationally competitive experiential leisure brand. By combining the asset deployment advantages of its real estate business with diversified business operations, the Company aims to establish a long-term operating framework characterized by growth potential, stability, and strong risk resilience, thereby laying a solid foundation for sustainable development and long-term shareholder value creation.

II. Market and Production/Sales Overview

(I) Market Analysis

1. Major Regions for Sales of Products (Services)

The Company primarily focuses on the sports and leisure industry, with Taiwan serving as its core market. The Company operates diversified sports and leisure venues across major metropolitan and densely populated areas throughout Taiwan, including baseball and softball batting centers, bowling alleys, roller skating rinks, hot stone spas, and family entertainment centers, providing a comprehensive range of sports, entertainment, and family leisure services.

At the same time, to expand into overseas markets, the Company has actively entered the U.S. market, focusing primarily on baseball and softball batting centers. By integrating local sports culture and leisure consumption patterns, the Company aims to establish overseas operating locations with strong growth potential. The U.S. subsidiary has already been established and continues to engage in site selection and development planning, which is expected to become an important starting point for the Group's overseas business expansion.

With respect to the Japanese market, the Company is currently in the preliminary evaluation and planning stage and will gradually promote related expansion plans based on market maturity and potential collaboration opportunities.

2. Market Share

The Company has long cultivated Taiwan's sports and leisure industry and maintains a leading position in the operation of baseball and softball batting centers, family entertainment centers, and integrated sports entertainment venues. The Company is one of the few groups in Taiwan that simultaneously operates diversified sports and family leisure brands, occupying an important position within the experiential sports and leisure venue market.

Through continuous expansion of venue types, introduction of sports technology equipment, enhancement of membership operations, and digital management, the Company has strengthened its existing market foundation and gradually increased its brand visibility and market share within the experiential sports and leisure industry.

3. Future Market Supply, Demand, and Growth Potential

As public awareness of health, participation in sports activities, and demand for parent-child companionship continue to increase, the sports and leisure industry has gradually transformed from traditional entertainment consumption into an experience-oriented industry integrating health, social interaction, and lifestyle elements, resulting in stable market demand growth.

From the demand perspective, consumers are placing increasing emphasis on interactivity, technological integration, and entertainment value in sports experiences, while acceptance of high-quality, differentiated, and immersive venue services continues to rise.

From the supply perspective, although the number of sports and leisure venues in the market continues to increase annually, relatively few operators are capable of integrating brand management, technology applications, and comprehensive service systems. This indicates that the industry still possesses significant potential for integration and differentiated development.

The Company continues to introduce digital technologies, innovative experiential equipment, and membership-based operating models. Combined with the synergistic advantages derived from its diversified business operations, these efforts are expected to help maintain growth momentum in a highly competitive market environment.

4. Competitive Advantages, Favorable and Unfavorable Factors for Future Development, and Response Strategies

(1) Competitive Advantages

The Company possesses many years of experience in operating sports and leisure venues and has successfully established diversified brand portfolios and standardized operating models that enable rapid replication and expansion of operating locations. In addition, the Company excels at integrating sports technology, entertainment experiences, and community interaction to create differentiated experiential service models.

(2) Favorable Factors

The Company benefits from a comprehensive sports and leisure business system, stable brand recognition, extensive venue operation experience, and successful digital transformation initiatives. The Company also continues to strengthen customer engagement through membership-based operations and technology applications, supporting long-term stable development.

(3) Unfavorable Factors

Entertainment consumption options are becoming increasingly diversified, including online games, streaming media services, and various new forms of leisure activities, which may divert consumer attention. In addition, rising labor costs, rental pressures, and inflationary factors may affect the Company's operating cost structure.

(4) Response Strategies

The Company will continue to focus on "experience differentiation," "technology application," and "brand-oriented operations" as its core strategies. It will further deepen its sports and leisure business operations, enhance venue service quality and technological integration, and expand growth momentum through overseas expansion, thereby establishing a long-term operational foundation characterized by both stability and growth potential.

(II) Major Products, Key Uses, and Production Processes

1. Sports and Leisure Business

The Company's sports and leisure business primarily provides sports, entertainment, family interaction, and leisure experience services to consumers, including baseball and softball batting centers, bowling alleys, Roller 186 skating rinks, Yu Kids-Island family entertainment centers, and Futon Hot Stone Spas. These services aim to promote public participation in sports, improve healthy lifestyles, and provide leisure venues combining entertainment and social interaction.

The production and operational process centers on venue planning and design, integrating professional sports equipment installation, traffic flow planning, technology systems implementation, and service process design. Through standardized management models and continuous equipment upgrades, the Company creates safe, comfortable, and experience-oriented sports and leisure venues.

2. Department Store and Shopping Mall Business

As the Company completed the transfer of the operations of Taichung Taroko New Era Shopping Center and Hsinchu Taroko Nanya Plaza on December 31, 2025, it has officially exited the department store and shopping mall operation business. Accordingly, department store and shopping mall operations will no longer serve as the Company's primary development direction, and future operations will focus on the three core business pillars of sports and leisure, overseas business, and real estate development.

3. Overseas Business

The overseas business primarily focuses on baseball and softball batting centers, integrating local sports culture and leisure entertainment demand to provide professional and entertainment-oriented sports experience services.

Its operational process includes market evaluation, site selection, venue design, and equipment installation. Operating models are adjusted based on local regulations and consumer habits to establish scalable overseas operating locations with strong growth potential.

4. Real Estate Business

Through Taroko Construction Co., Ltd., the Company engages in real estate development businesses such as urban renewal, reconstruction of hazardous and aging buildings, and land development. The purpose is to create long-term stable asset value and revenue sources while serving as an important asset foundation for the Group's operations.

The development process includes land integration, development evaluation, planning and design, construction, and sales or leasing management. By incorporating concepts of leisure, wellness, and lifestyle functionality, the Company develops real estate products with strong market competitiveness.

5. Self-operated Businesses

The Company's self-operated businesses mainly focus on operating integrated cultural and dining brands, providing consumers with diversified dining and lifestyle experiences, while also serving as an important platform for the development of proprietary brands and franchise businesses.

Its operational process covers brand introduction and development, space design, product planning, operational management, and service process standardization, continuously enhancing brand value and operational efficiency.

(III) Supply Status of Major Raw Materials

Not applicable. The Company operates in the sports and leisure industry and is not a manufacturing enterprise.

(IV) Names of Customers Accounting for More Than 10% of Total Purchases (Sales), and the Amounts and Percentages Thereof, in Either of the Most Recent Two Fiscal Years, Together with Explanations for Changes

1. Information on Major Suppliers for the Most Recent 2 Years

Unit: NT$ thousand

	2024				2025			
Items	Title	Amount	As a percentage of the annual net purchase (%)	Relations with the issuer	Title	Amount	As a percentage of the annual net purchase (%)	Relations with the issuer
1	Hwa Tsu Cosmetic Co., Ltd.	22,642	19.57%	None	Ponderosa Y.S. Ltd.	23,962	17.64%	None
2	Ponderosa Y.S. Ltd.	20,334	17.57%	None	Hwa Tsu Cosmetic Co., Ltd.	21,964	16.17%	None
3	TSUTAYA, TAIWAN	10,459	9.04%	None	TSUTAYA, TAIWAN	9,211	6.78%	None
4	Others	62,282	53.82%		Others	80,700	59.41%	
	Monetary amount	115,717	100.00		Monetary amount	135,837	100.00	

Reason for change: The increase was attributable to the expansion of the operating area for retail merchandise.

2. Information on Major Customers for the Most Recent 2 Fiscal Years:

Unit: NT$ thousand

	2024				2025			
Items	Title	Amount	As a percentage of the annual net sale (%)	Relations with the issuer	Title	Amount	As a percentage of the annual net sale (%)	Relations with the issuer
1	Others	1,279,091	100.00	None	Others	198,086	100.00	None
	Amount of sales	1,279,091	100.00		Amount of sales	198,086	100.00	

Reason for change: For the department store, leisure and entertainment business segments, and other business segments, the customer base is relatively diversified, and there were no customers accounting for more than 10% of net sales revenue.

III. Information on employees employed in the last two years and as of the publication date of the annual report

Unit: Person; %

Year		End of 2024	End of 2025	March. 2026
Number of people	Indirect labor	180	98	87
	Direct labor	445	442	443
	Total	625	540	530
Average age		30.0	29.4	29.0
Average years of service		2.6	3.0	2.9
Distribution of education attainment	Doctoral Degree	-	-	-
	Master Degree	3.7%	4.6%	3.4%
	College/university	79.2%	77.0%	76.0%
	Senior High	16.5%	16.9%	19.1%
	Below senior high	0.6%	1.5%	1.5%

IV. Information on environmental protection expenditure

(I) In the most recent fiscal year and up to the date of publication of this Annual Report, the Company did not incur any losses due to environmental pollution (including compensation or environmental inspection findings involving violations of environmental protection regulations requiring disclosure of the penalty date, reference number, violated regulations, nature of the violation, and penalty details). No such incidents occurred.

(II) Estimated amounts of any current or future potential losses and corresponding response measures, or, if such amounts cannot be reasonably estimated, an explanation of the reasons therefor: No such circumstances occurred.

V. Labor-management relations (For details, please refer to the Sustainability Report.)

(I) The Company's various employee benefit measures, continuing education, training, pension system, and implementation thereof, as well as labor-management agreements and various employee rights protection measures.

1. Employee Benefit Measures:

- "Comprehensive Insurance Coverage" In addition to statutory insurance and pension contributions, the Company also provides group insurance and term life insurance for employees, offering support for medical or family living expenses.
- “Generous Gift Subsidies” In addition to receiving the Company's various congratulatory gift allowances, additional bonuses are provided through the Employee Welfare Committee. These include extra gift allowances for the three major festivals and birthdays, as well as for marriage, bereavement, childbirth, and hospitalization.
- “Diverse Consumer Benefits” The Company develops partnerships with high-quality vendors and signs exclusive agreements, allowing employees to enjoy exclusive discounts on shopping, travel, accommodation, and dining.
- “Flexible Leave System” All full-time employees are granted statutory holidays and annual leave as per the law, and the Company encourages employees to make good use of their leave to enjoy life.
- “Vibrant Club Activities” The Company provides subsidies for the establishment of various clubs, such as the softball club, badminton club, hiking club, and board game club, encouraging employees to participate in these activities, cultivate interests, and foster communication among colleagues.
- “Work-Life Balance” Each month, ful-time employees are given "Employee Welfare Vouchers" in electronic form,
  which can be fully redeemed for sports and entertainment services under the Company’s own brand, encouraging employees to engage in diverse activities. These vouchers can also be shared with family and friends, supporting a balance between work and family life.
- “Comprehensive Physical and Mental Care” Regular health check-ups are arranged, and professional occupational doctors and nurses are brought in to provide health management consultation services, safeguarding employees' physical and mental well-being.

2. Continuing training:

- The Company places great emphasis on talent development by establishing a promotion system and a subsidy program for on-the-job training. The Company also plans periodic task training and job function development training for employees at different levels. The aim is to improve the work performance of employees , help them find value in themselves while working , and achieve long-term development in the organization. .
- Taroko established a "Training System" from the perspective of long-term talent development and diverse cultivation. The system incorporates mandatory training credits, sports credits, and project credits. Based on the knowledge and skills required at different job levels, corresponding series of courses are planned. Through a variety of learning methods, we assist our partners in continuous growth. Our training management system includes the following items: Chain Operation Training: job skills, core competencies, leadership management, cultural inheritance, and the "Big Shot Arrival" (new staff) training.

3. A retirement system and implementation:

- The Company's retirement system is implemented in accordance with the Labor Standards Act and the Labor Pension Act.
- Retirement benefits include both the old pension scheme and the new pension scheme:
  Old pension scheme: In 2005, due to the Company's application for reorganization, all employees settled their old service years, and there are no employees currently subject to the old retirement scheme under the Labor Standards Act.
  New pension Scheme: The pension scheme follows a defined contribution model, with monthly contributions of 6% to the employee's individual pension account based on the "Monthly Wage Contribution Table for Labor Pension" issued by the Bureau of Labor Insurance.

4. Agreements between labor and management and various employee rights protection measures:

- The Company values labor-management relations and provides multiple communication channels to ensure smooth communication among all parties and resolve employees' problems in a timely manner. Labor-management meetings are held regularly to enhance communication between management and employees and protect employees' rights. Employees can also express their views or file grievances via the Company's website or human resources mailbox.
- We are dedicated to smooth communication between management and employees.
- The Company regularly reviews and optimizes the promotion of various systems and policies, which are announced immediately. The Company also arranges education and training and seminars to promote these systems and policies.
- As the Company complies with the Labor Standards Act and other related laws and regulations, there has been no major labor dispute or loss.
- The Company holds employee meetings on a regular basis, where the head of each business unit is in responsible for reporting business performance. In doing this, employees can fully understand the important business information of the Company, promote labor-management harmony, and create a win-win situation for the Company and employees.
- Job Welfare Committee: Established the "Employee Welfare Committee." The Committee prepares annual employee benefit plans, organizes meals, sports meetings, and distributes festive gifts. It also encourages employees to form clubs and organize club activities. Communication among employees to maintain the physical and mental health of employees. Special benefits: The Company enters into contract for special prices with quality companies, providing employees with exclusive discounts on shopping, housing, leisure travel, dining, etc.

(II)List any losses suffered by the company in the most recent fiscal year and up to the annual report publication date due to labor disputes, and disclosing an estimate of possible expenses that could be incurred currently and in the future and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided: None.

VI. Cyber Security Management

(I) Cyber Security Risk Management Framework, Cyber Security Policies, Specific Management Programs, and Resources Invested in Cyber Security Management

1. Cyber Security Risk Management Framework

To implement the Company's cyber security policies and promote information security awareness, the Company established a dedicated cyber security specialist position in 2024. The specialist is primarily responsible for formulating the Company's information security policies, planning information security measures, executing related cyber security operations, and enhancing employees' cyber security awareness.

The cyber security team regularly reports information security results to the General Manager and Chairman and reports cyber security governance matters to the Board of Directors annually. The team also conducts audits and evaluates the effectiveness of internal controls over information operations. To ensure the confidentiality, integrity, and availability of information, the Company actively establishes proactive detection and defense mechanisms to reduce the risk of damage to or leakage of important internal data. The Company also cooperates with its certified public accountants in conducting annual information system audits. If deficiencies are identified, corrective measures are immediately proposed and follow-up reviews are conducted.

2. Cyber Security Policies and Management Programs

To strengthen cyber security management, ensure the confidentiality, integrity, and availability of information, and protect against internal and external malicious or accidental threats, the Company's cyber security facilities and management measures are categorized into the following six areas:

(1) Computer Equipment Security Management

1.The Company's application servers and related equipment are installed in dedicated server rooms. Access control is managed through card-based entry systems with access logs retained for recordkeeping. External vendors performing maintenance work must be accompanied by Company information personnel, and their access times and work details are recorded.

2.Independent air conditioning systems are installed in the server rooms to maintain appropriate operating temperatures for computer equipment. Dedicated fire extinguishers suitable for electrical and general fires are also installed.

3.Uninterruptible power supply (UPS) and voltage stabilization equipment are installed for server systems and connected to the building's backup generator system to prevent unexpected power outages from causing system failures and to ensure stable system operations.

4.A log server has been established to retain important logs from major network communication equipment for more than six months in compliance with cyber security control guidelines applicable to listed companies.

(2) Network Security Management

1.Network access controls have been strengthened through enterprise-grade firewalls installed at external network connection points to prevent unauthorized hacker intrusion.

2.Site-to-site connections among the Taichung and Hsinchu server rooms and the Taipei office utilize encrypted data transmission methods to prevent unauthorized interception during transmission.

3.Penetration testing and vulnerability scanning of core systems are conducted every April and October, and identified high-risk vulnerabilities are promptly remediated to reduce cyberattack risks.

4.The Company has implemented an Endpoint Detection and Response (EDR) system to prevent ransomware attacks and immediately block malicious command activities.

5.The Company plans to implement network traffic management and monitoring equipment in 2026 to improve network traffic stability and prevent damage caused by accessing malicious or inappropriate websites.

(3) Virus Protection and Management

1.Protective software is installed on servers and employee endpoint computers, with virus definitions updated automatically to ensure protection against the latest malware threats. The system can also detect and prevent installation of potentially malicious executable files.

2.When viruses are detected or blocked, the antivirus system immediately isolates or removes the threat and proactively issues risk reports regarding infected or at-risk computers to facilitate management response actions.

(4) System Access Control

1. Employee access to application systems is managed through internal authorization procedures. After approval by the responsible supervisor, the Information Department establishes system accounts, and access permissions are granted by system administrators according to the approved authority levels.

2. Password policies require appropriate password strength and minimum character lengths, including combinations of letters, numbers, and special symbols.

3. When employees resign or take leave, the Information Department must process the removal of all system accounts as part of the offboarding procedures.

4. In 2025, the Company implemented a Privileged Access Management (PAM) system to prevent vendors from connecting to key operational servers without authorization. The system also records all maintenance activities to prevent unauthorized access to host resources.

(5) Ensuring Stable System Operations

1.System Backup: The Company has established a backup system with regular backup mechanisms. In addition to backups uploaded to the main server room backup server, copies are also stored on Backup Server 2 in the computer room and the Hsinchu backup server to ensure data security.

2.Disaster Recovery Drills: Each system undergoes annual disaster recovery drills. After selecting a restoration point, backup media are restored to the system servers, and user departments verify the accuracy of restored data in writing to ensure the effectiveness of backup media.

3.The Company leases two telecommunications data lines operating in parallel through bandwidth management equipment to provide mutual backup support and ensure uninterrupted network communication.

4.The Company has procured updated MS Windows Server and SQL Server systems and is gradually replacing outdated server operating systems that are no longer supported to prevent operational disruptions caused by system vulnerabilities.

(6) Cyber Security Awareness and Training

1.Regular Awareness Programs: To prevent overly simple and easily guessed passwords, employees are required to increase password complexity and periodically change system passwords to maintain account security. Social engineering exercises are also conducted periodically to enhance employees' vigilance regarding malicious emails and prevent information leakage incidents.

2.Educational Seminars: The Company periodically conducts information security education and training courses for employees each year and incorporates cyber security awareness into new employee orientation training.

3.Social engineering exercises are conducted annually to enhance employees' awareness and identification of fraudulent emails and reduce operational losses caused by phishing attacks.

4.Resources invested in implementing the six major cyber security policies include:

(1) Network hardware equipment such as firewalls, email antivirus systems, and managed network switches.

(2) Software systems such as backup management software and VPN authentication systems.

(3) Telecommunications services such as redundant communication lines, server backup services, and intrusion prevention services.

(4) Human resource investments, including daily system monitoring, weekly backup operations and off-site backup storage, at least two cyber security awareness training sessions annually, annual disaster recovery drills, annual internal audits of information cycles, and CPA audits.

(5) Cyber security personnel, including a cyber security supervisor and cyber security staff responsible for security architecture design, operations and monitoring, incident response and investigation, and policy review and revision. The cyber security supervisor reports to the Board of Directors at least once annually.

(6) Procurement of information security software and hardware to enhance the Company's cyber resilience and reduce operational risks.

(II) Describe any losses incurred due to major cyber security incidents, potential impacts, and countermeasures in the most recent year and up to the publication date of this Annual Report. If the amount cannot be reasonably estimated, please specify the fact that it cannot be reasonably estimated: None.

VII. Important contracts

Contract Nature	Contracting Party	Counterparty	Contract Start and End Date	Major Content	Restrictive Clauses
Business Transfer Agreement	TRK Corporation	Farglory Distribution Co., Ltd.	N/A	Transfer of the operations of Taichung Taroko New Era Shopping Center and Hsinchu Taroko Nanya Plaza to Farglory Distribution Co., Ltd..	The tentative effective date of the business transfer is December 31, 2025. If the conditions precedent stipulated in the agreement have not been fully satisfied by such date, the effective date may be extended upon the written agreement of both parties.
Financing and credit	TRK Corporation	Taiwan Cooperative Bank	2025/05/27~ 2026/05/27	Credit loans	None
Financing and credit	TRK Corporation	Taishin International Bank	2025/02/24~ 2026/02/24	Credit loans	None
Financing and credit	TRK Corporation	Sunny Bank	2025/04/17~ 2026/04/17	Credit loans	None
Financing and credit	TRK Corporation	Sunny Bank	2021/02/19~ 2026/02/19	Credit loans	None
Financing and credit	TRK Corporation	Bank of Panhsin	2023/08/25~ 2026/08/25	Credit loans	None
Financing and credit	TRK Corporation	Sunny Bank	2021/09/15~ 2028/09/15	Credit loans	None
Financing and credit	TRK Corporation	First Bank	2022/05/23~ 2027/05/23	Credit loans	None
Financing and credit	TRK Corporation	Shin Kong Commercial Bank	2025/08/15~ 2026/08/15	Credit loans	None
Financing and credit	TRK Corporation	Sunny Bank	2025/08/25~ 2026/08/25	Credit loans	None
Financing and credit	TRK Corporation	Chang Hwa Commercial Bank, Ltd.	2025/09/15~ 2026/09/15	Credit loans	None
Financing and credit	TRK Corporation	EnTie Commercial Bank	2025/09/28~ 2026/09/28	Credit loans	None
Financing and credit	TRK Corporation	Sunny Bank	2025/04/14~ 2032/04/14	Credit loans	None
Financing and credit	TAROKO ENTERTAINM ENT CO. LTD.	Chang Hwa Commercial Bank, Ltd.	2023/10/17~ 2028/10/17	Credit loans	None
Financing and credit	TAROKO ENTERTAINM ENT CO. LTD.	Shanghai Commercial Bank	2025/01/20/ ~2030/01/20	Credit loans	None
Financing and credit	TAROKO ENTERTAINM ENT CO. LTD.	TFCC Bank	2025/03/07~ 2032/03/07	Credit loans	None
Financing and credit	TAROKO ARCHITECTU RE CO.,Ltd.	Shin Kong Commercial Bank	2022/12/19~ 2042/12/19	Credit loans	None
Financing and credit	Lu Hsin Co., Ltd.	Taiwan Cooperative Bank	2022/03/15~ 2027/03/15	Credit loans	None
Financing and credit	Lu Hsin Co., Ltd.	Chang Hwa Commercial Bank, Ltd.	2022/06/14~ 2027/06/14	Credit loans	None
Financing and credit	Lu Hsin Co., Ltd.	Shin Kong Commercial Bank	2023/12/18~ 2028/12/18	Credit loans	None

Five. Financial Position and Financial Performance Review Analysis and Risk Management

I. Comparative analysis of financial positions

Main reasons for any material change in the company's assets, liabilities, or equity during the past 2 fiscal years, and describe the effect thereof. Where the effect is of material significance, the annual report shall describe the measures to be taken in response:

Unit: NT$ thousand

Year / Items	2025	2024	Difference	
			Amount	%
Current asset	2,164,406	1,408,540	755,866	53.66%
Property, plant and equipment	669,550	821,698	-152,148	-18.52%
Intangible assets	84,567	87,852	-3,285	-3.74%
Other assets	1,439,350	3,173,594	-1,734,244	-54.65%
Current liabilities	1,630,072	1,661,333	-31,261	-1.88%
Non-current liabilities	882,260	2,745,458	-1,863,198	-67.86%
Total liabilities	2,512,332	4,406,791	-1,894,459	-42.99%
Equity attributable to owners of parent company	1,665,679	995,192	670,487	67.37%
Share Capital	1,080,000	1,080,000	-	0.00%
Additional paid-in capital	296,196	289,510	6,686	2.31%
Retained earnings	374,017	(277,464)	651,481	-234.80%
Other equity	(84,534)	(96,854)	12,320	-12.72%
Non-controlling interests	179,862	89,701	90,161	100.51%
Total equity	1,845,541	1,084,893	760,648	70.11%

The main reasons for changes in the ratio exceeding 20% and reaching 1% of the total assets for the year:

1. Increase in Current Assets Compared with the Previous Period:
   Primarily due to the increase in bank deposits resulting from the disposal of the shopping mall business operating rights during the current year.
2. Decrease in Property, Plant and Equipment Compared with the Previous Period:
   Primarily due to the derecognition of right-of-use assets and related assets resulting from the disposal of the shopping mall business operating rights during the current year.
3. Increase in Capital Surplus Compared with the Previous Period:
   Primarily due to the increase in changes in ownership interests in subsidiaries recognized during the current year.
4. Increase in Retained Earnings and Equity Attributable to Owners of the Parent Compared with the Previous Period:
   Primarily due to increased profitability during the current year.

II. Financial performance

(I) Comparative analysis of financial performance

1. Main reasons for any material change in operating revenues, operating income, or income before tax during the past 2 fiscal years

Unit: NT$ thousand

Item	2025	2024	Increase/decrease in amount	%
Net operating revenue	1,338,249	1,279,091	59,158	4.63%
Operating Costs	(782,928)	(774,938)	-7,990	1.03%
Gross Profit	555,321	504,153	51,168	10.15%
Operating Expense	(661,809)	(519,632)	-142,177	27.36%
Net operating loss	(106,488)	(15,479)	-91,009	587.95%
Non-operating income and expenses	776,551	(41,745)	818,296	1,960.23%
Net income (loss) from continuing operations	670,063	(57,224)	727,287	1,270.95%
Income Tax Expense	(48,173)	-	48,173	-
Net income (loss) of continuing operations in this period	621,890	(57,224)	679,114	1,186.76%
Current net loss	621,890	(57,224)	679,114	1,186.76%
Explanations for changes exceeding 20%: 1. Increase in operating net loss: Mainly due to the construction of new venues in 2024, and the increase in operating expenses before the construction. 2. Increase in profit before tax from continuing operations, net income from continuing operations, and net income in the current period: Mainly the loss incurred in the current period.				

(II) Estimated sales volume and basis:

Please refer to " One. Letter to Shareholders ".

(III) Possible impact on the future financial business of the Company and measures to be taken in response:None.

III. Cash flow review and analysis

(I) Analysis and description of cash flow changes in the most recent two years

Unit: NT$ thousand

Balance of cash (1)	(1) Net cash flow from operating activities in the future (2)	Annual cash outflow (inflow) from investing and financing activities (3)	Effect of exchange rate changes on cash and cash equivalents (4)	Cash flow surplus (deficit) amount (1)+(2)-(3)+(4)	Remedial measures for cash flow deficit	
					Investment plan	Financial plan
656,873	(64,644)	339,017	(24,493)	-	-	-
1. Analysis of changes in cash flows for the year (1) Operating activities Net cash outflow from operating activities for the year amounted to NT$64,644 thousand, primarily due to the fact that the proceeds from the disposal of the shopping mall business operating rights had not yet been fully collected during the current year. (2) Investing activities: Net cash inflow from investing activities for the year amounted to NT$642,435 thousand, primarily due to the derecognition of right-of-use assets and related assets resulting from the disposal of the shopping mall business operating rights during the current year. (3) Financing activities: Net cash outflow from financing activities for the year amounted to NT$303,418 thousand, primarily due to the increase in other payables to related parties and the completion of a cash						

(II) Corrective measures to be taken in response to illiquidity: Not applicable, as it did not occur.

(III) Liquidity analysis for the coming year:

Balance of cash (1)	(1) Net cash flow from operating activities in the future (2)	Annual cash outflow (inflow) from investing and financing activities (3)	Cash flow surplus (deficit) amount (1)+(2)-(3)	Remedial measures for cash flow deficit	
				Investment plan	Financial plan
249,880	635,962	(300,000)	-	-	-

1. Cash liquidity analysis for the coming year:
   (1) Operating activities: Net cash inflow from operating activities for the year is projected to amount to NT$635,962 thousand, primarily due to the expected net cash inflows generated from operating activities in 2026 and increased collections of accounts receivable.
   (2) Investing activities: Net cash outflow from investing activities for the year is projected to amount to NT$100,000 thousand, primarily due to the expected capital increase investment in investee companies in 2026.
   (3) Financing activities: Net cash outflow from financing activities for the year is projected to amount to NT$200,000 thousand, primarily due to increased repayments of bank borrowings.
2. Remedial measures for projected cash deficits and liquidity analysis: Not applicable.

IV. Influence of major capital expenditures on financial business in the most recent year

To strengthen the competitiveness of its sports and leisure business and reinforce its leading position in the experiential sports and leisure industry, the Company added a new sports batting venue in the United States in 2024. Leveraging its operational experience and resources in sports, leisure, and family entertainment, the Company plans to introduce new leisure and entertainment facilities and services to meet growing consumer demand and enhance operational performance. However, such capital expenditures may increase operating costs, including depreciation and labor expenses, and if the new operations fail to achieve sufficient economies of scale during the initial stage, the Company’s financial performance may be adversely affected.

V. Investment policy for the most recent year, the main reasons for profit or loss, improvement plan, and investment plan for the following year:

(I) Reinvestment policy for the most recent year:
The Company's main policy of diversifying investments is to increase profits.

(II) Investment for the most recent year, the main reasons for profit or loss, improvement plan

December 31, 2024; Unit: NT$ thousand

Investee	Shareholding ratio (%)	Investment gains/losses recognized in 2024	Main reason for profit or loss	Improvement plan
Gowin Development Ltd.	100	(58)	recognized operating expenses resulting in losses.	-
Taroko Architecture Co., Ltd.	100	(8,531)	recognized operating expenses resulting in losses.	-
Taroko Recreation Management Co. Ltd	100	116	recognized operating expenses resulting in losses.	-
Taroko Entertainment Co., Ltd.	100	696	generating stable profits.	-
Lu Hsin Co., Ltd.	70.04	(10,428)	Insufficient business volume to cover fixed operating expenses.	Continue to cultivate a stable customer base and improve space utilization efficiency to enhance profitability.
Taroko US Corporation	75.14	(89,086)	recognized operating expenses resulting in losses.	Newly established and in the initial stage of operations.
Taroko US CA Corporation	100	(1,242)	recognized operating expenses resulting in losses.	Newly established and operations have not yet commenced.
TAROKO Co., Ltd.	100	(5,905)	recognized operating expenses resulting in losses.	
Shanghai G-RUN Sports Management Co., Ltd.	30	-	operating losses in the leisure and entertainment industry.	-
Shi-Niang Food & Drink Co., Ltd.	49	(1,376)	Losses caused by rising costs and inflation.	-
GJI Ron Company Limited	32.55	(34)	recognized operating expenses resulting in losses.	-
Ya Chen International	19	(208)	recognized operating expenses	-

Investee	Shareholding ratio (%)	Investment gains/losses recognized in 2024	Main reason for profit or loss	Improvement plan
Development Co., Ltd.			resulting in losses.	
Star Development Co.,Ltd.	54	199	recognized non-operating income.	
Boruem Real Estate Development Co., Ltd.	25	(9,750)	recognized operating expenses resulting in losses.	-
American Village Co., Ltd.	60	1,459	generating stable profits.	-

(III) Investment plans for the coming year:Plans to add American sports hitting fields.

VI. Risk matters: The following matters in the most recent year and up to the publication date of the annual report shall be analyzed and assessed:

(I) The impact of interest rate, exchange rate changes, and inflation on the Company's profit or loss and future countermeasures:
The Company regularly evaluates the interest rates of bank loans and maintains close contact with banks to obtain more favorable loan terms. Exchange rate changes and inflation have had no significant impact on the Company.

(II) The policy on engagement in high-risk and highly leveraged investment, loans to others, endorsements/guarantees provided, and derivatives trading, the main reason for profit or loss, and countermeasures:
The Company does not engage in high-risk, high-leverage investments, endorsements/guarantees, and transactions of derivatives. Procedures for the lending of funds to others have been formulated and announced in accordance with the regulations.

(III) Future R&D plans and R&D expenses expected to be invested: There are no future development plans.

(IV) The influence of the changes in important policies and regulatory environment at home or abroad on the Company's financial business, and countermeasures: None.

(V) The influence of changes in technology (including cyber security risks) and the industry on the Company's financial business and countermeasures: None.

(VI) The influence of a change in corporate image on corporate crisis management and countermeasures: None.

(VII) Estimated benefits and potential risks of M&A and countermeasures: None.

(VIII) Estimated benefits, potential risks of plant expansion, and countermeasures: None.

(IX) Risks of supplier or client concentration and countermeasures: None.

(X) The influence of massive transfer or replacement of shares by the directors, supervisors, or shareholders each holding more than 10 % of the shares issued by the Company, the risk thereof, and countermeasures: None.

(XI) The influence of change in the Company's management right, the risk thereof, and countermeasures: None.

(XII) In the case of a court case or a non-contentious case, specify the names of the directors, supervisors, the President, the de facto responsible person, shareholders each holding more than 10% of company shares, and subsidiaries with final ruling made or still in major legal proceedings, non-contentious matters, or administrative disputes, and where the result thereof may significantly affect shareholders' equity or stock price, disclose the fact of the contentions, the amount involved, the commencement date of the proceedings, the major litigants in the proceedings, and the status as of the publication date of this report: None.

(XIII) Other important risks and countermeasures: None.

VII. Other important matters: None.

Six. Special Matters

I. Relevant information on affiliates

(I)Affiliate merger business report and relationship report: Please refer to the Public Information Observation Station(Website: https://mops.twse.com.tw/ Single Company > Electronic Document Download / Related Enterprise Three-Book List Area)
Consolidated financial statements of related companies: Please refer to the Public Information Observatory (Website: https://mops.twse.com.tw/Single Company>Electronic File Download/Financial Report/2025 Fourth Quarter Consolidated Financial Report)

(II)Industries covered by the overall business operations of affiliates: The business of Taroko and its affiliates cover northern, central and southern Taiwan and mainland China. The main businesses include real estate development, leisure and sports stadium operations, department stores and other general retail businesses, investment in mainland China and sports and leisure venue operation and food and beverage management.

(III)Information of the same shareholders Taroko presumes to have control or affiliation relationship: None.

(I) Basic information on each affiliate

TRK Corporation

Basic information of each affiliates December 31, 2023; Unit: NT$/thousand

Company	Date of Incorporation	Address	Paid-in capital	Principal business items
Gowin Development Ltd.	1995.09.22	The Creque Building, P.O. Box 116, Road Town, Toriola, British Virgin Islands	US$6,375	Holding company invested in Mainland China
Taroko Architecture Co., Ltd.	2005.09.22	9F, No. 186, Sec. 4, Fuxing Rd., East Dist., Taichung City, Taiwan	NT$209,000	Real estate and securities trading
Taroko Recreation Management Co., Ltd.	2014.01.15	Le Sanalele Complex, Vaea Street, Saleufi, PO Box 1868, Apia, Samoa	US$11,910	Holding company invested in Mainland China
Taroko Entertainment Co., Ltd. (Formerly known as Taroko Circuit International Co., Ltd.)	2015.06.10	9F, No. 186, Sec. 4, Fuxing Rd., East Dist., Taichung City, Taiwan	NT$70,010	Leisure activity venue business
Lu Hsin Co., Ltd.	2021.05.05	9F, No. 186, Sec. 4, Fuxing Rd., East Dist., Taichung City, Taiwan	NT$45,000	Wholesale of stationery and books
American Village Co., Ltd.	2015.07.31	No. 69, Kaixuan Rd., Shilin Dist., Taipei City	NT$28,000	General hotels and restaurants
Taroko US Corporation	2023.09.12	3524 Silverside Rd #35b, Wilmington, DE 19810-4929,USA	US$18,454	Holding company reinvested in the U.S.A.
Taroko US CA Corporation	2023.11.08	1339 Perlita, Irvine, CA92618,USA	US$300	Recreational Activities Venue

(II) Overview of the operations of affiliates

December 31, 2025; Unit: NT$ thousand

Name of affiliate	Amount of capital	Total assets	Total liabilities	Net worth	Operating Revenue	Operating Loss	Current profit and loss (after tax)	EPS (after tax)
GOWIN DEVELOPMENT LTD.	243,648	4,967	-	4,967	-	(107)	(58)	0.20
Taroko Architecture Co., Ltd.	209,000	181,773	73,151	108,622	11,259	(10,237)	(8,531)	5.20
TAROKO RECREATION MANAGEMENT CO., LTD.	371,827	5,373	-	5,373	-	(61)	(116)	(0.01)
Taroko Entertainment Co., Ltd.	70,010	175,447	119,000	37,184	44,961	10,099	696	1.97
Lu Hsin Co., Ltd.	45,000	79,358	120,546	(93,725)	59,733	(18,903)	(37,009)	(7.16)
Star Development Co.,Ltd.	257,775	258,552	434	258,117	-	(250)	199	10.01
American Village Co., Ltd.	28,000	53,068	22,842	30,227	32,023	1,625	1,459	10.80
Taroko Artificial Intelligence Co., Ltd. Note	3,000	6,340	1,030	5,311	-	(4,690)	(4,689)	(1.56)
Taroko US Corporation	525,113	711,117	217,419	493,698	39,065	(89,086)	(67,477)	85.12
Taroko US CA Corporation	-	-	-	-	-	-	-	-
TAROKO Co., Ltd.	11,096	17,101	2,708	14,393	-	(5,905)	(5,905)	129.71

Note : Originally named Taroko Artificial Intelligence Co., Ltd., it was renamed ZIMU LIMITED. on January 28, 115.

(III) Information on directors, supervisors, and presidents of affiliates

March 30, 2026

Company	Title	Name or representative	Shareholding	
			Number of shares (in thousands)	Shareholding ratio
GOWIN Development Ltd.	Director	Representative of TRK Corporation: Lin Man-Li	6,375	100.00%
	Director	Representative of TRK Corporation: Hsieh, Kuo-Tong		
TAROKO Recreation Management Co., Ltd.	Director	Representative of TRK Corporation: Lin Man-Li	11,910	100.00%
	Director	Representative of TRK Corporation: Wang Ying-Chih		
Taroko Architecture Co., Ltd.	Chairman	Representative of TRK Corporation: Lin Man-Li	30,900	100.00%
	Director	Representative of TRK Corporation: Zheng Shu-hua		
	Supervisors	Representative of TRK Corporation: Wang Ying-Chih		
Taroko Entertainment Co., Ltd.	Chairman	Representative of TRK Corporation: Lin Man-Li	7,001	100%
	Supervisors	Representative of TRK Corporation: Feng Sheng-Hong	0	0.00%
Lu Hsin Co., Ltd.	Chairman	Representative of TRK Corporation: Huang Chunsheng	3,152	70.04%
	Director	Representative of TRK Corporation: Chen Yong-ren		
	Director	Representative of TRK Corporation: Li Yi-Chuan		
	Director	Representative of TRK Corporation: Hsu Yao-mao		
	Director	Representative of Tongqingxin Creative Investment: Hsu Yung-Chang	1,345.5	29.90%
	Superviso	Feng Sheng-Hong	0	0.00%
American Village Co., Ltd	Chairman	Hsu Hong-Bin	280	10.00%
	Director	Representative of Taroko Architecture Co., Ltd.: Hsieh, Kuo-Tong	1,680	60.00%
	Supervisors	Ching Tien-Jui	280	10.00%

II. Private placement of securities in the most recent year up to the publication date of this annual report:

Private placement securities information

Item	2024 1st Private Placement Release date: August 27, 2024
Types of Private Placement Securities	Common Stock
Board of Directors and Shareholders Meeting By date and quantity	On April 15, 2024, the Board of Directors resolved to approve the Company's plan to conduct a cash capital increase by issuing common shares through private placement. On June 13, 2024, the Board of Directors approved the establishment of the 1st private placement of common shares in 2024 and the record date for capital increase. The Company's Board of Directors was authorized to issue common shares within the quota of 20,000,000 common shares in the shareholders' meeting on May 31, 2024, and the issuance of common shares was divided into two installments within one year from the date of the resolution of the shareholders' meeting. The Company conducted the 1st private placement of common shares on June 13, 2024. The private placement of 18,000,000 shares was raised with NT$261,000,000 of paid-in capital. This private placement case will expire on May 30, 2025. The remaining 2,000,000 common shares that have not been issued will not be completed due to the approaching deadline. The Board of Directors resolved on March 11, 2025, not to continue with the issuance of common shares for cash capital increase through private placement, which was approved by the resolution of the 2024 shareholders' meeting, and this will be reported at the shareholders' meeting on May 26, 2025.
Basis and rationality of price setting	1. With reference to relevant laws and regulations, the price of this private placement shall not be lower than 80% of the higher of the following reference prices: A. Calculate the simple arithmetic average of the closing prices of common stocks one, three or five business days before the pricing date, deduct the ex-rights and dividends of the free allotment, and add back the stock price after the capital reduction and ex-rights. B. The simple arithmetic average of the closing prices of the common stock for the thirty business days before the pricing date, minus the ex-rights and dividends of the free rights issue, and adding back the ex-rights price after the capital reduction. 2. The actual issue price is authorized to be determined by the Board of Directors in accordance with the provisions of laws and regulations and within the range of pricing basis and percentage not less than the resolution of the shareholders' meeting, with reference to the market and company conditions at that time. 3. The issuance price of the common shares in this private placement shall be no less than 80% of the reference price, so there is no need to attach an expert opinion. 4. The basis for determining the aforementioned private placement price complies with the provisions on matters that public companies should pay attention to when handling private securities, so the determination of the price of the common stock in this private placement should be reasonable.
Method of selection by a specific person	The selection of specific persons shall be limited to specific persons who meet the requirements of Article 43-6 of the Securities and Exchange Act. Potential applicants include banking, bill and securities, trust, insurance, securities, or other legal persons or institutions approved by the competent authority, or natural persons, legal persons, funds, or insiders and related persons who meet the requirements set by the competent authority. However, there is no confirmed investor yet.

<table>
<tr><td>Item</td><td colspan="5">2024 1st Private Placement
Release date: August 27, 2024</td></tr>
<tr><td></td><td colspan="5">In order to improve the feasibility of the Company's private placement of securities, the applicants for this private placement of common stock are intended to include insiders and related persons. According to Article 4 of the "Things to Note for Publicly Issued Companies Conducting Private Placements of Securities", if the applicant is an insider or related person of the company, the list of applicants, the selection method and purpose, and the relationship between the applicant and the company should be fully discussed at the board of directors, and this should be stated in the reasons for convening the shareholders' meeting. If the requirements are not met, the aforementioned persons will not be allowed to subscribe thereafter. If there are insiders or related persons among the applicants for this case, the Company will select those who have considerable understanding of the Company's operations and are beneficial to the Company's future operations, so as to achieve the purpose of strengthening the shareholder structure and supporting the Company's long-term development, and also to improve the Company's financial structure and enhance shareholder rights. A possible list of insiders or related persons who may be applicants is set out in Appendix 1, but such list is only a list of potential applicants and does not imply that such insiders or related persons have known or agreed to subscribe for the Company's private placement common shares. Other options for applicants include strategic investors who can directly or indirectly assist the company's long-term operations and development.
The selection of the actual applicants will be proposed to the shareholders' meeting to authorize the board of directors to decide. For the sake of the company's stable and sustainable operation, the board of directors will not consider any specific applicants that involve major changes in management rights. Therefore, there should be no situation in which the management rights will undergo major changes after the private placement.</td></tr>
<tr><td>Necessary reasons for conducting private placement</td><td colspan="5">(I) Reasons for not adopting a public offering: In order to meet the needs of long-term development such as operational growth and replenishment of operating capital, or to introduce strategic investment partners, etc., and considering that the private placement method is relatively quick and simple in terms of time efficiency and that private placement securities are subject to the provision that they cannot be freely transferred within three years, the long-term cooperative relationship between the company and its investment partners can be ensured; in addition, by authorizing the board of directors to conduct private placements according to the company's operational needs, the mobility and flexibility of fundraising will be effectively improved.
(II) Private Placement Amount: The number of shares issued shall not exceed 20,000,000 (inclusive) common shares, with a par value of NT$10 per share, all of which shall be registered common shares. The private placement of common shares may be authorized by the Board of Directors to be processed no more than twice within one year from the date of the shareholders' meeting resolution.
(III) Use of funds: All funds will be used to supplement working capital.
(IV) Achieving benefits: Improving financial structure, enhancing operational efficiency, and strengthening the company’s competitiveness will have a positive impact on shareholder value.</td></tr>
<tr><td>Payment completion date</td><td colspan="5">June 27,2024</td></tr>
<tr><td rowspan="3">Applicant Information</td><td>Private placement targets</td><td>Qualifications</td><td>Subscription Quantity</td><td>Relationship with the company</td><td>Participating company operations</td></tr>
<tr><td>Hsiehlin Co., Ltd.</td><td>Article 43-6, Paragraph 1, Clause 3 of the Securities and Exchange Act</td><td>2,150,000</td><td>The person in charge, Lin Man-Li, is the chairman of the company</td><td>Yes</td></tr>
<tr><td>Sangong Co., Ltd.</td><td>Article 43-6, Paragraph 1, Clause 3 of the Securities and Exchange Act</td><td>1,450,000</td><td>The person in charge, Lin Man-Li, is the chairman of the company</td><td>Yes</td></tr>
</table>

Item	2024 1st Private Placement Release date: August 27, 2024				
	HANEGI CO., LTD.	Article 43-6, Paragraph 1, Clause 3 of the Securities and Exchange Act	3,310,000	The person in charge, Wang Ying-Chih, is the President of the company	Yes
	Ping Yuan Co., Ltd.	Article 43-6, Paragraph 1, Clause 3 of the Securities and Exchange Act	0	The person in charge, Lin Man-Li, is the chairman of the company	Yes
	Tongqingxin Creative Investment Limited liability company	Article 43-6, Paragraph 1, Clause 3 of the Securities and Exchange Act	0	The person in charge, Hsu Yung-Chang, is the Corporate Director of the company	Yes
	Wang Ying-Chih	Article 43-6, Paragraph 1, Clause 2 of the Securities and Exchange Act	1,000,000	President of the Company	Yes
	Hsieh Kuo-Tong	Article 43-6, Paragraph 1, Clause 2 of the Securities and Exchange Act	0	Strategic Advisor to the Company	Yes
Actual subscription or conversion price	NT$14.5				
Difference between actual subscription or conversion price and reference price	Actual subscription price 80.49% of the reference price of NT$18.015 per share				
The impact of private placement on shareholders’ rights Such as: causing the cumulative loss to increase	Increase the amount of shareholders' equity and improve the net value per share.				
Private placement fund utilization and plan execution progress	The plan is to use all the funds to reinvest in subsidiaries to meet the long-term development needs of the company and its subsidiaries, and the implementation was completed in the third quarter of 2024.				
The manifestation of the benefits of private placement	The funds raised from this private placement capital increase plan have been invested in subsidiaries to meet the long-term development needs of the Company and its subsidiaries. Currently, the U.S. subsidiary is in the store development stage. In addition to purchasing buildings in shopping malls and converting them for operation, it also obtains the right to use assets through leasing and then converts them for operation. It is expected to open its first store in the first quarter of 2025.				

III.Other necessary supplementary information: None.

IV. Any event as specified in Article 36, paragraph 3, subparagraph 2 of the Securities and Exchange Act with a material impact on shareholders’ rights and interest or securities prices occurred to the Company during the most recent year and up to the publication date of this annual report: None.

TRK CORPORATION

Audit Committee's Review Report

The Board of Directors has prepared the parent company only financial statements and the consolidated financial statements of the Company for the year ended December 31, 2025, which have been audited by CPAs Wang Fang-Yu and Lin Kuan-Hung from PwC Taiwan and an independent auditors' report has been issued. The financial statements together with the business report and the losses make-up proposal have been reviewed and determined to be accurate by the Audit Committee. In accordance with Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act, the Review Report is hereby presented for your examination.

TO:

2026 Regular Shareholders' Meeting of TRK CORPORATION

Convener of the Audit Committee: Chen Chun-Chi

March 11, 2026

大魯閣實業
TRK CORPORATION

TAROKO SPORTS 大魯閣棒壘球

TAROKO SPORTS
TAROKO
BATTING CAGES & ARCADE

福湯 岩盤浴

TAROKO SPORTS 大魯閣保齡球

遊戲愛樂園
Yu kids Island

Roller 18 62

AMERICAN VILLAGE
陽明山美國渡假村
Style 80's resort in Taipei

熟成咖哩の味
Mr.咖哩